# FINANCIALTIMES

THURSDAY JUNE 27 1996



Defying the EU

UK ministers at the brink



**Hunting hawks** 

Yeltsin aims at powerful targets **Back to India** 

Reversing the brain drain



Today's surveys

China R&D Scoreboard

### resign if his state gains recognition

Bosnian Serb leader Radovan Karadzic, wanted on war crimes charges, offered to resign only if the international community met conditions for the recognition of his mini-state, Republika Srpska. He made clear that he would stand in the Bosnian elec-tions if his demands were not met. Page 14

Malaysia to expand exchange: Singapore's role as the region's financial hub is facing a challenge from Malaysia, which plans to allow compa-nies from other countries to list shares on its main stock exchange. Page 14

Fiat to sell off British subsidiary: Italian vehicle and industrial group Fiat is to sell off a minority stake in New Holland, its London-based agricultural and construction equipment subsidiary, by the end of the year. Page 15

Lloyd's plan wins Names backing: A group representing 2,000 lose-making Lloyd's of London Names voted unanimously to recommend that members accept Lloyd's recovery plan - a decisive step towards ending legal action at the insurance

Air France reported its first annual operating profit of the 1990s but recorded a net loss of nearly FFr3hn (\$570m) after provisions for a voluntary severance scheme and other labour measures. Page 15

ousands attend Papandreou funeral: Tens of thousands of Greeks gathered for the funeral of Andreas Papandreou, the former prime minister and founder of the Panhellenic Socialist Movement, who died on Sunday, Page 2

General Motors, the world's largest vehicle maker, and the Polish government have agreed a DM450m (\$296m) plan to build a car assembly plant near Katowice, southern Poland. Page 7

German telecoms agreement: Germany's parliament agreed on a formula to regulate telecom munications after they are liberalised in 1996 but private operators complained the government was not doing enough to ensure fair play. Page 2

Zyuganov alleges Kremlin blas: The Communist candidate in Russia's presidential election, Gennady Zyuganov, accused the Kremlin of breaking the law to ensure a victory for Boris Yeltsin in next week's run-off. Page 3

Seoul spurms trade please South Korea is not expected to respond soon to US and EU pleas to open its car and telecom markets despite its growing trade deficit. Page 7

Locais elections begin in KwaZuju-Natai



Voters in the black township of Umlazi south of Durban queue to cast their votes in local elections in South Africa's KwaZulu-Natal. The province has suffered years of political violence and voting had been delayed three times, but yesterday's polls

International Monetary Fund managing director Michel Camdessus urged trade unions to contribute towards the growth of the global economy. Page 7

cigarette maker Philip Morris ended in the Nether-lands its controversial advertising claims that passive smoking was less damaging to health than eating biscuits or drinking water. Page 3

Sense manslaughter charge call: An Italian prosecutor has asked for Formula One team man-ager Frank Williams to be tried for alleged manslaughter over the death of world champion driver

Czech Republic through to Euro 96 final: France's unbeaten run of 27 games ended in the Euro 96 semi-finals as the Czech Republic beat them 6-5 on penalties after a goalless game at Manches-ter. They will play the winner of the second semi-final between England and Germany in Sunday's

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Karadzic offers to | Saudi Arabia blast kills 19 Americans and seriously injures another 64 Clinton to make

terrorism top priority at G7 talks

and Roula Khalaf in London

President Bill Clinton yesterday vowed to track down those responsible for Tuesday's truck bombing of a compound housing US Air Force personnel in Saudi

Mr Clinton said he would make the issue of international terror-ism his "first order of business" at the Group of Seven summit in Lyons which begins today.

A previously unknown group calling itself the Legion of the Martyr Abdullah al-Hazaifi telephoned a London-based Arabic newspaper last night to claim responsibility and vowed to make further attacks unless foreign troops were withdrawn from Saudi Arabia.

The blast is not expected to affect oil supplies from the world's largest exporter. After an initial rise early yesterday, oil markets had settled back by the end of the day.

The Pentagon said the truck bomb blast had left 19 Americans dead and 64 seriously injured. Saudi Arabia said 389 people were wounded in the blast, the second attack against an American target in eight months. A car bomb explosion last November outside a US-run intelligence cantre in the Saudi capital of Riyadh

Tuesday's bomb, which left a crater 11 metres deep and 25 metres wide on the street outside the compound, was estimated to contain as much as 2½ tons of explosives. It shattered the front half of the eight-storey building housing American soldiers, which is near the building that was the main centre for allied air operations during the Gulf war.
US officials said the bombing
followed "a series of suspicious

incidents" which led to increased

Explosive mix of anger.... Foreigners braced. **Editorial Comment** 

security measures at the base. The incidents included cars driving slowly by, or stopping briefly. which defence department offi-cials said were considered "low-level" threats.

Two people were said to have fied the vehicle before the explosion. There were reports that Saudi Arabia was offering a \$3m reward for information leading to the arrest of the perpetrators. Although Israel quickly

accused Iran, analysts said Islamic radicals opposed to the US presence in Saudi Arabia and who were responsible for last year's blast were more likely to be behind the attack. The US

embassy in Riyadh received threats of reprisals in anonymous phone calls after four radical Islamic Saudis were executed last month for their involvement in the November bombing, Sandi dissidents in London yesterday

also assumed the attack was the work of violent Islamic groups. Analysis said the blast raised two concerns: that a strong backlash by the Saudi government would fuel more violence there; and that the deaths of US personnel could lead to a scaling back of the US forces in Saudi Arabia, who number up to estimated 30,000 on a rotating basis. Mr Clinton said he expected

"very practical results" from Lyons in the form of proposals to combat terrorism. "Defeating these organised forces of destruction is one of the most important challenges our country faces at the end of this century," he said. He ordered flags at all US federal facilities to be flown at half-mast. But Mr Clinton said the bomb-

ing would not deter the US from maintaining its military presence in the area. "We have worked in close partnership with the Saudis for a long time, since the presidency of Franklin Roosevelt, and I think it would be a mistake for the US to basically change its mission because of this." He said



President Bill Clinton said he would make the issue of terrorism his "first order of business" at today's Group of Seven summit in the
Continued on Page 14 wake of the Saudi Arabia bomb which killed 19 Americans Power Factor

### expansion in east as **Brussels** cuts aid

By Wolfgang Münchau in Frankfurt and Neil Buckley

Volkswagen yesterday shelved all investment plans in eastern Germany after the European Commission slashed a state aid package for a car plant by DM241m

VW's move came after the Commission decided to approve only DM539m in aid under rules allowing state subsidies to be paid in European Union remons with low living standards and

high unemployment.
It blocked the rest because it considered that only part of VW's investment at its plants at Mosel and Chemnitz in Saxony was greensield development, for which a higher rate of state aid is allowed.

The decision has caused outrage in eastern Germany where it was seen as an attempt to hinder economic reconstruction.

"I fear the decision will be seen as a potential signal by investors to bypass Saxony and the other east German states," said Mr Kajo Schommer, economics min-ister of Saxony, "Decisions by the Commission, which so clearly hinder economic reconstruction. will not exactly serve to strengthen the European ideal among eastern Germans."

VW said the rejection came against a backdrop of a real unemployment rate in eastern Germany of 25 per cent and was especially surprising considering that Volkswagen had planned to help reconstruct Saxony and create 2,200 new jobs, including 1,200 in supplier industries.

A spokesman for Mr Karel Van

Miert, the EU competition commissioner, said part of the investment, and part of the aid supporting the investment, could not be accepted by the Commission using the normal rules, because part of it could not be claimed to be a greenfield concept.

The Commission added that any expansion of Volkswagen's capacity would have a "negative impact" on the car market in western Europe, which is already suffering from over-capacity. It had therefore decided not to

Continued on Page 14

# Coutts to focus service on wealthy clients

banking arm of the NatWest group, is to overhaul its struc-ture radically as part of a strategy to focus more on services to the wealthy.

The reorganisation will result in 170 job losses this year, about a 10th of the bank's UK workforce, including 62 compulsory chindencies. Another 100 to 170

tive, said the bank was not trying to weed out its many middle-

he was certain to leave. Analysts said the news sent the

worst possible signal about the

prospects for Olivetti's recovery strategy, which was drawn up by Mr Passera and Mr De Benedetti.

Twenty-four hours earlier, Oli-

vetti had denied growing

jobs could go next year. Mr Herschel Post, chief execu-

Mr Post said Coutts had developed over the past 20 years into an upmarket retail bank, providing cheque account and credit services that were open to competition from lower cost financial services groups.
"We felt uncomfortable with

the idea of Coutts concentrating primarily on what I would call red-carpet retail banking," he

Like a number of Swiss private

tige of a current account at Coutts, but these clients would no longer be the bank's main profits come from the small percentage of clients who come to it for a full range of financial and investment services, rather than from the majority who merely

> want basic bank accounts. But competition to manage the money of the wealthy is increasing, as the main street banks fight it out with stockbrokers and traditional private banks. Coutts is much more profitable

in the UK than overseas. Coutts & Co, the UK arm, improved profits by 5 per cent last year to banks which have recently £42m (\$64m) before tax, while

extremely friendly personal rela-tionship which has linked us for

years, when Mr Passera informed me of the job offer proposed yes-terday, we agreed that it deserved serious attention." Mr

De Benedetti said in yesterday's

statement. One possibility is that Mr Passera is likely to take on

the job of chief executive at

Banco Ambrosiano Veneto, one of Italy's biggest private banks.

that any "management develop-ments" would take account of the

convergence between informa-tion and telecoms technology,

and would happen in the "great-

est harmony", making the most of "younger forces" at the com-pany. Mr De Benedetti, who con-trols Olivetti through Cir, his

quoted holding company, said he

Earlier in the day he responded

to direct questions about Mr Pas-

sera's departure by pointing out

how other managers who had

by the end of next month.

The Olivetti statement added

Mr Post said the bank would reorganise its private banking operations into 30 teams, each aded by a senior manager and handling 75-100 clients. All senior managers were

asked to step down and face reselection by Mr Post and their peers. Eight top-level managers will be leaving as a result of this process. More bankers are likely

tute's exams, which Coutts will insist on in future.

The Coutts restructuring parallels a reorganisation of its par-ent NatWest's UK retail bank network, which is expected to result in 350 branch closures and probably thousands of job cuts.

Bank shifts towards Swiss

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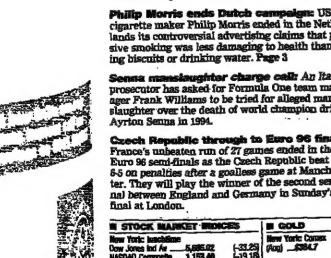
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Setback for Olivetti hopes

as chief prepares to resign

Olivetti chief executive

expansion into telecoms.

rumours of the impending resignation of Mr Passera, whom Mr De Benedetti last year indicated would succeed him as chairman. Olivetti is struggling to pull out of losses caused by the poor performance of its personal computer subsidiary, and to reposisharply today. tion itself as a broad-based tele-

Corrado Passera: set to resign as

formed poorly, only briefly rising above the L1,000 rights issue price. Yesterday, before the Oli-

group. Before Christmas, the group succeeded in raising 1.2.257bn (\$1.45bn) with a record rights issue aimed at restoring profitability and funding further

vetti statement was issued, the shares closed at L850, and analysts said they were likely to fall Taking account of the

Since then the shares have per-

worked with him had gone on to pursue successful careers outside Olivetti.

Last year, Olivetti recorded a consolidated loss of L1,598bn, pushed into the red by heavy restructuring charges for the

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Brattlett /

By Michael Lindemann in Bonn

Germany's parliament yesterday agreed how to regulate telecommunications after they are fully liberalised in 1998. Private operators, however, immediately complained the government was not doing enough to ensure fair play among competitors.

The agreement between the Bundestag, the lower house of parliament, and the Bundesrat, the second chamber which represents the 16 Länder or states, ends months of wrangling. The bill will now receive a final reading in the Bundestag before the weekend

and is expected to be enacted after a final passage through the Bundesrat

Leading German companies such as Mannesmann and Veba, which are preparing to compete head-on with Deutsche Telekom, the state-owned monopolist, said they "could live with the new law".

They thought it "scandalous", however, that the government had not informed would-be competitors in advance about discounts of up to 39 per cent which Deutsche Telekom will be allowed to offer business clients from November L

that Deutsche Telekom could offer the discounts - whose introduction had been delayed 10 months by the Euro-pean Commission - the government said Deutsche Telekom would have to agree with competitors how much the latter would have to pay to rent Tele-

However, Vebacom, the telecoms subsidiary of the Veba industrial conglomerate, said yesterday that unless a proper regulator oversaw such negotiations, Deutsche Telekom would have no incentive to reach agreement. We have no indication of where

Having announced earlier this week these talks are supposed to take us, nor of a timetable for them," a Vebacom spokesman said. "That's what we need a proper regulator for. That's the way it happens everywhere in the

> Mr Wolfgang Bötsch, post and telecoms minister, insisted yesterday that the new law would create the basis for a liberal telecoms regime after

The opposition Social Democrats, who control the Bundesrat, had attempted to ensure each telecoms licence issued after 1998 be tailored to cover both urban and rural areas, but

Finland's economy: the outlook brightens

a ministry spokesman said such demands had been rejected. In line with Mr Bötsch's original proposals, licences will still be available to any operator who meets certain technical standards and can cover whatever

area suits the operator. The Länder had also tried to exert substantial political influence over the future regulatory authority, but the government and the SPD agreed on a compromise whereby an 19strong advisory council made up of Bundestag and Bundesrat members would be consulted about appointments at the regulatory authority.

Annual % change

#### **EUROPEAN NEWS DIGEST**

### German rate of inflation 1.2%

Western Germany's annual rate of inflation fell in June to 1.2 per cent, reverting to the level reported for April and down from May's 1.5 per cent, according to provisional figures published yesterday. Announcing data based on returns from four of Germany's

western Germany was unchanged between May and June. Falling car prices were a key factor holding down prices this Yesterday's news prompted some speculation that the Bundesbank council might trim the securities repurchase rate today. The repo rate, which determines short-term money market rates, has stood at 3.30 per cent since early February.

16 states, the federal statistics office said the cost of living in

The 1.2 per cent year-on-year inflation rates for April and June are the lowest since August 1988.

The Frankfurt office of UBS, the Swiss bank, yesterday forecast further, "albeit very moderate", falls in inflation towards 1 per cent", before a gradual upturn towards the end

#### 'Guillotine' for France Télécom Mr Alain Juppé, the French prime minister, resorted to a special parliamentary "guillotine" procedure yesterday to push through the lower house a draft bill that would partially

privatise the state-run France Télécom. The opposition Socialists and Communists, who vigorously oppose the plan to change the legal status of the phone company into a joint stock company from 1997, have

submitted some 500 amendments to delay voting on the bill. The guillotine procedure, spelled out in article 49-3 of the French constitution, would link opposition to the bill to a no-confidence motion. The bill would automatically pass unless the opposition tabled a no-confidence motion within 24

The Socialist and Communist parties said they would table : no confidence motion if Mr Juppe used the procedure. Mr Juppe is under pressure to obtain approval of the bill before Saturday when parliament goes into summer recess. The draft bill is in line with European Commission directives on opening up the French market to competition and enabling companies to enter into international alliances. Reuter, Por

#### Bulgarian pledge on austerity

Mr Rouman Gechev, the Bulgarian deputy prime minister and economics minister, yesterday vowed the Socialist government would not be deflected from tough austerity measures designed to tackle an economic crisis.

"Despite the difficulty of the situation we cannot allow under any circumstances cheep short-term political dividends at the expense of Bulgaria's long-term economic stabilisation.

Mr Gechev told an international banking conference in Sofia. He said plans to close down 64 loss-making state companies

and to cut off credits to a further 70 - the key elements of a package agreed with international lenders – were essential for the country's economic survival. The measures would eliminate some 70 per cent of losses sustained by the economy in 1995, said Mr Gechev. The austerity measures, which include increases in taxes and fuel prices, have sparked angry demonstrations in Sofia and other cities.

Mr Gechev conceded that the reforms should have been started much earlier but said parliament would not have accepted the closure or drastic restructuring of enterprises last year when Bulgaria's macroeconomic indicators had been

#### Compensation for French robber The Council of Europe yesterday ordered France to pay compensation to a man who was convicted of armed robbery

and jailed for eight years based on evidence obtained from

In 1989, a judge investigating Yves Peigner, 46, on suspicion of fraud over the management of a restaurant in the southern town of Montpellier, ordered his telephone tapped. In a later probe in the south-eastern town of Draguignan, the tapes were used as evidence to convict him of armed robbery.

The 39-nation Council of Europe, which acts in the place of the European Court of Human Rights in some cases, ruled that the tapping was a breach of Peigner's right to privacy and ordered France to pay him FFr7,500 (\$1,250). The Council ordered France in March to pay compensation to three people. whose phones were bugged in the 1980s.

A 1991 law regulated the use of wiretaps more strictly in France, but there has been continuing controversy about alleged abuses by the security services and political

#### irish crime reporter shot dead Veronica Guerin, the award-winning Irish journalist, was shot dead yesterday near her Dublin home, the victim of apparent

gangland killers. Mrs Guerin, an investigative reporter with the Irish independent, was awarded the International Press Freedom Award in 1995 for her work on Dublin's crime underworld. She was wounded last year when she was shot outside her Dublin home. She then told reporters from her hospital bed: "I won't

Mr John Bruton, the Irish prime minister, said her murder was "an attack on democracy". John Murroy Brown, Dublin

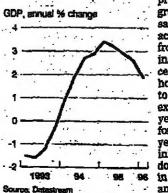
### Last Yiddish daily paper to close

The world's last daily Yiddish newspaper, Unzer Wort (Our Word), will fold at the end of this month, a victim of the rising costs in the French press. Unzer Wort had already dwindled down to just three or four issues a week in recent years. It was staffed by half a dozen full-time personnel, mostly in their late 70s, aided by volunteers who sought to preserve the language of east European Jewry.

The newspaper, whose aged readership were immigrants who came to France in the 1930s and 40s, got a new lease on life with the end of Communism seven years ago. Subscription demands arrived from east European countries where small Jewish communities had survived both Nazl extermination and Communist pressures, and daily circulation crept up to 4,000. But higher costs made closing the paper inevitable, staff

**ECONOMIC WATCH** 

#### Spanish growth slows down Spain's gross domestic



product in the first quarter grew 1.9 per-cent from the same period last year, according to official figures from the national statistics

institute. The new centre-right government is hoping for a modest recovery to achieve a 2.3 per cent expansion in GDP for the year as a whole, and has forecast a stronger rate nextyear. The rate, slightly below initial estimates, confirmed a للل downward trend that has set 95 96 in since early 1995, and analysts expect little sign of improvement before the third-

quarter. The institute also revised downwards its growth figure for the final quarter of last year, from 2.6 per cent to 2.5 per cent. The first quarter showed à fall in investment growth. especially in the construction sector. David White, Matrid

Sweden's producer price index was down 0.6 per cent in May. from April and down 2.9 per cent from a year earlier.

### Finns aim to be there when Emu takes off

B costed by a healthy recovery from crippling recession - and undeterred by persistently sky-high unemployment - Finland has tough, but the set its sights on an ambitious Helsinki new economic target: it is aiming to qualify as a founding member of European monetary In recent weeks, the expecta-

tion has grown in Helsinki that the Social Democrat-led, leftright coalition will take a big step in that direction by moving the Finnish markka, which Writes has been floating since September 1992, into the European exchange rate mechanism by the end of the year.

The government believes that the Emu standards of tightly controlled public finances, low inflation, low interest rates and a stable currency are exactly the conditions required to regenerate the long-term growth desperately needed to soak up unemployment.

It also fears that these vital elements would be much harder to sustain if Finland which joined the European Union only last year - stays outside Europe's economic inner circle.

We have realised for some time that it is going to be very demanding to get in [to Emu]." says Mr Johnny Akerholm, the finance ministry official in charge of Emu affairs. "But it is going to be very cold out there if we stay outside."

The path to Finnish membership, assuming Emu goes ahead as planned in 1999, could well be disrupted by a number of critical factors other than

It's going to be government reckons that it has little alternative.

meets the technical qualifica-

Hugh Carnegy

tion criteria. Mr Paavo Lipponen, the prime minister, and his conservative finance minister. Mr Sauli Niinisto, are united in their pro-Emu stance. But there are doubters within their so-called "rainbow coalition" which includes the Left and Green parties - who are mainly concerned that Emutailored policies impede the reduction of unemployment. The rate still stands at almost 17 per cent.
Just as important, Finland

will be heavily influenced by the attitude of neighbouring Sweden. The powerful pulp and paper industry is leading the lobby arguing against moving into Emu - or even the ERM - unless Sweden does

likewise. The fear is that if Finland were locked into Emu, while Sweden was outside, Swedish industry could gain strong export advantages for industor by devaluing the krons.
At present, Sweden's Social Democratic government is taking a cantious line because of splits within the party and the country over European policy. Stockholm could well decide to

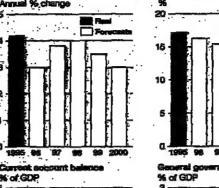
Emu, leaving Finland having to decide whether to go it "That is the worst case that could happen," declares Mr Juha Niemelä, chief executive of UPM-Kymmene, Europe's biggest pulp and paper group. "We hope Finland and Sweden

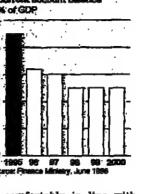
stay out of both the ERM and

will follow suit in this matter." But Finland is getting the economic fundamentals required for Emn into shape. After suffering a 15 per cent fall in gross domestic product between 1991 and 1993, the economy has been growing viggrously for the past two years. This year, the pace of growth has slowed. Many private sector economists doubt the government's forecast of 3 per cent growth this year will be met. But there will be clearly positive expansion - at last bringing total output back to 1990

At the same time, the gov-ernment has maintained a tough stance on the public finances. Spending cuts alone have taken the equivalent of 8 per cent of annual GDP out of the budget since 1992. As a result, the central government budget deficit will, at a projected 1 per cent of GDP, be well within the Kmu-required levels next year.

Government debt, at 63 per cent of GDP, will be just above the Emu barrier, but falling. Other key indicators are set to

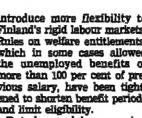




be comfortably in line with required performance. Inflation is expected to reach 2 per cent next year, while the current account is set to remain firmly in surplus, underpinning the recently restored health of the markka and low interest rates. The great shadow overhangand limit eligibility. ing the Finnish economy, how-ever, is unemployment. Total employment in Finland

crashed from 2.5m in 1991 to just above 2m in 1994. Latest forecasts expect employment to return to just 2.15m in 1997 despite recent growth. Much of the recovery has been in capital-intensive export industries, while domestic industries such as banking are still shedding This year, the "rainbow" government has taken steps to

changes that would bring down barriers to lower paid employment in potential growth areas, for example in the private service sector, are not on the agenda. This is because of resistance from the strong trade union movement and from within the SDP. There is a lot more that could be done, but politically it is very hard to make these changes," says Mr Rski Torsti, economist for Enskilda



introduce more flexibility to Finland's rigid labour markets. Rules on welfare entitlements, which in some cases allowed the unemployed benefits of more than 100 per cent of previous salary, have been tightened to shorten benefit periods

But deeper labour market

#### Research in Helsinki. Instead, the government's strategy is to take the Emu fiscal medicine and wait for the economy to respond.

The example often cited by Finnish officials is Ireland, where a fiscal crisis of a decade ago has been turned around and Ireland has become the EU's fastest growing economy. But the ominous fact is that unemployment in Ireland is

still in double figures. As the prospect of ERM and Emu membership come closer, domestic political objections fuelled by unemployment are bound to increase

If Sweden decides to stay out, they may become irresistible. But for the moment at least, the government is determined to join the Emu club.

### simply whether the country tries such as the forestry sec-German court orders spy to repay earnings

By Michael Lindemann in Bonn

Karl Wienand, once a leading member of Germany's Social Democratic party, was yesterday ordered to repay DM1m (\$660,000) which be earned as a spy for the Stasi, the East German secret police. The court ruling ended one of the country's most important spy cases since the fall of the Berlin wall in 1989.

A court in Düsseldorf also sentenced Wienand, 69, who managed the SPD's parliamenpower in the 1970s, to two and a half years in prison. Wienand had been, according to the court, "an extremely important informer" who had earned DM1.3m for helping the

Prosecutors had sought a three-year prison sentence for Wienand, who immediately said that he would appeal against the verdict. "I never worked for the Stasi nor did I ever receive any money from

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Investigators who were processing the Stasi files after the reunification of Germany hit upon Wienand in 1993 when they came across a file codenamed "Streit", the cover for a member of the SPD who was over 60 and lived in the Rhins-

During his 13 years of service, Wienand handed the Stasi reports about the state of German politics and details of developments within the SPD. one of Germany's two main political parties. "He never passed on special

secrets," said Mr Günter Krantz, the presiding judge. The court said Mr Beribert Wehner, well-known head of the SPD's parliamentary party in the early 1970s who had been instrumental in forging closer contacts with the Communist regime in former East Germany, had known of Wienand's contacts with the Stasi.

During his time as SPD party manager in 1972 Wien-and was publicly alleged to have paid Mr Julius Steiner, a Christian Democrat deputy, DM50,000 not to vote against Mr Willi Brandt, Germany's then chancellor, in a vote of no confidence which Mr

### Socialist party battles put aside as Papandreou is buried in Athens

### Funeral unites Greeks briefly

By Kerin Hope in Athens

Tens of thousands of Greeks yesterday turned the funeral of Andreas Papandreou, the former prime minister who died on Sunday, into a populist gathering of the kind he loved to address as leader of the Panhellenic Socialist Movement, the party he founded. The crowd shouted "Andreas

remember, we're with you", 25 Mr Papandreou's flag-draped Athens cathedral and placed on a gun-carriage. In temperatures approaching 40°C, the official mourners, led by Mr Papandreou's wife Dimitra, walked a kilometre to the cometery to applause from crowds lining the streets. Few international leaders

attended the funeral. One who did was Mr Felipe González, Spain's former prime minister. The only Balkan head of state present, President Slobodan Milosevic of Yugoslavia, who received strong support from Mr Papandreou during the war in Bosnia, wept profusely.

Mr Costas Simitis, the prime

minister, paid tribute in his address to Mr Papandreou's efforts to modernise Greece but glossed over the controversial policies that distanced the country from its western partners for much of the 1980s. More unexpectedly, Mr George Papandreou, the educa-



idreou's widow Dimitra at the funeral yesterday with the former premier's three sons

Dimitra Papandreou as "a woman of courage who stood by our father in his last years". Mr Papandreou's ex-wife Margaret, who agreed to divorce her husband after his much-publicised affair with the former Olympic Airways stew-ardess was seen to be denting his popularity, was also present, standing close to the coffin with her other three children. Eulogies from political opponents underlined a moment of unity that was inevitably short-lived. Mr Simitis faces a

premier's eldest son, made a at a congress that opens today. gesture of reconciliation to Mrs Mr Papandreou, 77, resigned the premiership in January but remained party leader despite failing health. He also refused to back Mr Simitis, whom he disliked for displaying independence, to take over.

dreou's powerful personality and inimitable rhetoric will overshadow the congress, to Simitis's hardline rivals. They would prefer to organise a collective leadership until next year's general election. One hardline leader, Mr Akis Tsochatzopoulos, the public administration minister, who

Memories of Mr Papan-

minister and party leader and take control of Pasok himself. However, Mr Simitis, who heads the party's pro-European wing, has threatened to resign as prime minister if he fails to be elected party chairman. Since he is the most likely politician to win the general election, according to opinion polls, his threat to stand down

lost the premiership battle in

January but commands strong

support among the 5,000 dele

gates attending the congress, wants to split the jobs of prime

should outweigh the feeling among delegates that no single Socialist can replace Mr Papandreou at the helm of Pasok.

#### Private pensions get off ground in France health and accident insurance. further 480,000 for other forms before, moving the country up institutions to buy insurance

fierce battle to succeed Mr

Papandreon as Pasok's leader

More than half a million people have taken advantage of France's first gradual moves towards private pension schemes, according to the country's insurance industry

By the end of last year just over 600,000 contracts had been taken out by those eligible under a law sponsored by Mr Alain Madelin, the former economics minister, and passed in early 1994.

The Madelin law allows individuals who are not employees to obtain tax deductions against payments they make into retirement funds, and

It was a first move towards personal pension funds, which remain a highly sensitive political topic in France because the government, unions and employers have controlled retirement funds tightly up until now. Mr Jean Arthuis, the current economics minister, recently promised to announce wider-ranging measures later this eyar, although the initiative has already been repeatedly delayed. Total premiums collected

last year under the law

amounted to FFr3.6bn (\$700m).

Some 125,000 contracts have

of assurance including health. The FFSA, the French federation of insurance companies, argued that the figures showed relative success for the law, with 10 per cent of those eligible taking out contracts, and total premiums only marginally less than projected. The statistics were contained

in the organisation's annual

report, which showed a signifi-

cant rise in income for French

insurers last year in spite of the sluggish economy. The 329 members of the FFSA, the French federation of insurance companies, generbeen taken out specifically for ated turnover of FF1950bn, up retirement objectives, with a by 7.1 per cent on the year

from fifth to fourth largest market in the world. After four years almost with out profits across the non-life

gate profits of FFr5.5bn. Profits in the life assurance sector continued to decline, to FF15.3bn. Nearly 47 per cent of total non-life premiums last year were paid for car policies, with a further 14 per cent for multirisk household insurance cover

sector, insurers reported aggre-

insurance contracts. The FFSA report showed a sharp rise in people using branch networks of banks, the post office and other financial

and 13 per cent for corporate

contracts. The proportion rose from 42 per cent of life assurance sales in 1991 to 56 per cent last year, and for non-life products from 1 per cent to 4 per cent over the same period.

The figures show that insurers have been sharply reducing their investment in property. which has caused heavy losses among French financial institutions in the past few years. The average proportion of the sector's portfolios invested fell to 9 per cent last year from 20 per cent in 1982.

French insurers employed 197,000 people during 1995, down slightly on the previous

### Kremlin tide Yeltsin's new strongmen rally round John Thornhill examines the combative president's coup against the Kremlin's old guard turns against Communists

Mr Gennady Zyuganov, the Communist candidate whose hopes of becoming Russia's next president have steadily receded over the past few weeks, yesterday accused the Kremlin of breaking the law to ensure a victory for Mr Boris

Yeltsin in next week's run-off. But the Communist leader's formal accusation was dis-missed as sour grapes by the Yeltsin campaign and it seemed unlikely to sway the pro-Yeltsin officials who regulate the elections.

Mr Zyuganov, who turned 52 yesterday, celebrated the occasion with a ringing attack on his rival, whom he accused of pressuring regional officials to ensure a pro-Yeltsin vote and buying support with cash handouts. The Communists also launched legal proceed-ings against election officials, telling the courts that results from the first round of voting in one Russian region had been falsified in the incumbent's

Many regional leaders have been warned that they will not remain in their posts if Mr Yeltsin loses in their region," Mr Zyuganov said. "Such illegal practices in preparation for the election and in the election campaign can bring into question the very results of voting for Mr Yeltsin."

However, the Communist allegations did not seem to

turn-out for the July 3 ballot, which presidential aides believe is the key to Mr Yelt-

ensure a high turn-out," Mr Yeltsin yesterday told a group of regional leaders. "Be unsparing in your efforts - convince, organise, use every possibil-

to the job of first deputy prime minister, went even further. warning regional leaders that they could be sacked if voter participation was low in their fiefdoms

He urged local bosses to reward elderly and disadvan-taged voters with small gifts for coming to the polls.

Yeltsin and his lieutenants also attacked some provincial factory managers for planning to give their workers impromtu holidays next Thursday and Friday. Doing so would defeat the purpose of the mid-week election date ~ an unusual timing decreed by the government to capture voters who might otherwise be in their countryside dachas.

Although the run-off is still one week away, the Russian president has already been endorsed by the country's stock market.

The Moscow bourse continued to surge yesterday, buoyed by the growing confidence among western and domestic investors that Mr Yeltsin is

seemingly unimaginable in sacking the heads of the country's military forces, security service, and presidential guard just when he might need One of the centuries-old

rules of Kremlin politics appeared to be that no Russian sin's re-election bid. "We have to do everything to der could hope to survive if he antagonised all his strongmen simultaneously. In medieval times, the fear-

some Kremlin guards, known as the Streltsy, had a habit of impaling unpopular rulers on their pikes. Mr Mikhail Gorba-Mr Oleg Lobov, a long-time Yeltsin ally recently promoted chev, the last Soviet president, suffered the modern equivalent by provoking the hardline coup The loyalty of the armed ser-

vices could soon be tested if any civil disturbances mar the presidential elections. The Communist party has already said it will stage mass protests if it suspects any falsification

Both Mr Alexander Korzhakov, the head of the presidential guard, and General Pavel Grachev, the defence minister, have proved their loyalty to the president in the heat of the battle. Mr Korzhakov stood by Mr Yeltsin in August 1991 when he faced down the hardline communist

r Boris Yeltsin, fight-ing fiercely to remain Russian pres-

ident, has this month done the

Gen Grachev sent the tanks back to the same building two years later to crush a parlia-

mentary revolt.

But Mr Yeltsin has sacrificed both these loyal servants to his immediate political ambitions. Gen Grachev's head was the price Mr Alexander Lebed, the president's newly-appointed



Power ministers: President Yeltsin at the Kremlin yesterday with (left to right) acting defence minister Mikhail Kolesnikov,

before joining the government: while Mr Korzhakov, who appears to have been preparing the ground for Mr Yeltsin to postpone the elections and rule by force, fell victim to the president's desire to appease his

Mr Yeltsin started chasing the hawks from the Kremlin early last week by sacking Gen Grachev, who has been vilified for his bungling conduct of the Chechen war. This week, the combative president also dumped seven army generals closely associated with Gen

Mr Lebed initially hinted these generals had been planning a coup. But the former army commander and losing presidential candidate, who appears over-fond of the dra-matic statement, later admitted he had been exaggerating. Gen Grachev's aides hotly denied any conspiracy and said the generals who gathered in defence minister, "whether in the minister's office were there to bid him a "manly farewell" The fallen defence minister has

since been reported to be playing volleyball at his dacha. Some of the general staff at the ministry's headquarters, however, appear to be in a state of mild panic about the arrival of Mr Lebed. There have been reports of senior

army officers destroying files and erasing computer discs.

Mr Lebed has scarcely been able to conceal his personal animosity towards Gen Grachev and his cronies. "I don't like prostitutes," Mr Lebed said of the former

a skirt or in trousers." Mr Yeltsin's move last week to sack Mr Korzhakov, his long-time bodyguard and confidant, has provoked even more surprise. In an interview published yesterday by the Argumenti i Fakti newspaper, Mr Yeltsin described Mr Korzhak-ov's dismissal as the "trickiest

sonal debt to a man who had been with him "in the most difficult times and the most dangerous moments".

After the bloody parliamen-tary uprising of October 1993, Mr Yeltsin had bolstered Mr Korzhakov and poured resources into building up the 30,000-strong presidential

Mr Korzhakov himself was quick to make clear his full support for the president despite his dismissal. "I have backed the president and I will continue to do so," he said. "I am not quitting the president's

run-off." However, the liberal Nezavisimaya Gazeta newspaper reported there had been considerable disquiet about Mr Korzhakov's sacking among the presidential guard.

The Federal Security Service (FSB), heir to the KGB, seems to have reacted calmly to the sacking of its head, Mr Mikhail Barsukov, a close ally of Mr Korzhakov who was also unwisely in the president's election campaign.

Mr Barsukov, who was appointed only last summer, has not made a big impact at the FSB.

The organisation has grown used to top-level upheavals. with seven new chiefs being appointed since 1991, and appears more interested in lobbying for more resources than in plotting cours.

Counter-intelligence officers are weary for lack of money and questions of state security take second place in their frank conversations," one com-

mentator wrote.
If Mr Yeltsin did worry about the destabilising effect of jettisoning all his old security chiefs, he may have comforted himself with the thought that the booming-voiced Mr Lebed appears highly popular among the army rank-and-file, if not the top brass, and could sway things his way in an

emergency.
Then again, there remains the possibility that Mr Yeltsin has only temporarily ditched Mr Korzhakov and Mr Barsukov and will restore them to favour after the political heat of the pre-election season

"They are professionals and their life does not end here, one of Mr Yeltsin's aides said

### Nasdaq-style system for Ukraine securities

Ukraine's primitive securities market will gain a little sophistication next week when over the counter" electronic stock trading starts, based on the Nasdaq system in the US. The system, unveiled yester-

day at a Kiev investor conference, aims to create an lowing the belated start of Ukraine's privatisation and economic reform.

Mr Yuri Tchopko, executive director of the Ukrainian OTC Stock Trading Association, said a more transparent securities market would ease foreign investment and give a jolt to the country's economic

Eighty-five securities firms have been electronically con-nected in the four largest Ukrainian cities of Donetsk, Kharkiv, Dnepropetrovsk and the capital, Kiev.

The computer link will make possible "real time" trading based on "firm" quotations both novel concepts in The independent, self-regula-

tory association plans shortly to make it possible to trade government bonds and open a link up to the Russian Trading

System, the main OTC market in Russia. The infant equities market today relies strictly on the telephone and the motor vehicle, where investors spend hours if not days rounding up shares in privatised enter-prises from directors or individual holders. The badly managed Ukrainian Stock Exchange has been a failure

from its birth five years ago western official who helped set up Ukraine's OTC market said a realistic estimated would be that today \$30m in shares changed

hands each week despite the

difficulties. Ukraine could follow the path forged by Russia, where chaotic stock markets have grown several times over and currently report trade of about 530m a day, the official added. "Developmentally it's about two or three years behind

But Ukraine shares another less desirable feature of the Russian market in lacking a proper regulatory framework. A securities exchange commission was established last year, but its powers are only now being defined. No central depository or custodian ser-

Ukraine's OTC market "is

like a train for which the tracks have not yet been laid", said Mr Serhei Oksanych, president of Kinto, a leading Kiev investment house.

"If you have no infrastructure, foreign institutional investors can not work seri-ously in Ukraine," said Mr Oksanych.

The World Bank's \$310m enterprise development loan, approve today, stipulates that the securities exchange commission must be given more regulatory authority in the

oming months. While Russia finished mass privatisation two years ago. Ukraine's sell-offs have only begun to create a private sec tor. The state property fund said 2,048 large and medium companies had been privatised, out of an estimated total

remain off the auction block, either frozen through a lease to the workers or kept back for future sale by tender "There's a shortage of liquid assets," Mr Oksanych said. Mr Ihor Geller, in a repor

in the magazine Privatisation Ukraine, estimated the share of the private sector in the

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## Philip Morris to end controversial campaign

By Gordon Cramb in Amsterdam, Andrew Jack in Paris and

Philip Morris, the US cigarette maker, said yesterday it had ended in the Netherlands its controversial advertising claims that passive smoking was less damaging to health than eating biscuits or drinking water.

The campaign, the latest in a series by the US company fighting for "smokers' rights", has drawn angry responses from politicians, health advocates, other industries and the general public across Europe.

The French biscuit industry association on Tuesday won an injunction against the advertisements. Philip Morris yesterday expressed its "surprise and shock" at the ruling but said it hoped to win an appeal. The company successfully appealed in Belgium last Friday, allowing it to resume advertising

Mrs Els Borst, the Dutch health minister, had condemned the campaign as misleading. Passive smoking "is completely different from eating cookies, because you can't choose not to", she argued recently. In a letter to Mrs Borst, Mr Jules Wilhelmus of Philip Morris Europe said: "The European campaign about passive smoking has today had its last appearance

in the Dutch media. The advertisements had run as long as planned and the termination was unprompted by criticism by the Dutch minister, a court ban in France or other complaints across the continent, Mr David Greenberg, the group's European vice-president for public affairs

"We're astounded and delighted with the level of discussion about passive smoking. We've accomplished our mission," said Mr Greenberg.

The campaign started in early June in newspapers and but was winding down except in Germany, where it had started later, he added. "Only a couple of publications" had declined to take the advertisements, of which Le Monde in France was the most promi-

Philip Morris said the pur-

tific studies to overturn the public perception that inhaling arettes was damaging to one's

But the advertisements have particularly incensed bakers by claiming that eating one biscuit a day was more dangerous than being subjected to other people's tobacco

British bakers have been one of some 20 organisations or individuals in the UK who have complained about the campaign, the UK Advertising Standards Authority said

"That is an average number for a general complaint but it is probably a low number for a campaign dealing with a con-tentious issue," said Ms Caroline Crawford, the ASA's director of communications. The ASA will take several weeks to

review the case. The French national committee against excessive smoking, which is supported by the French ministry of health, has said it would launch a legal action against Philip Morris for a campaign which it argued

# Japanese former housing loan chief arrested

Japanese police yesterday arrested the former head of Japan's largest jusen (housing loan company) and six others, the first senior executives to face criminal charges over the multibillion-dollar collapse of seven mort-

gage lenders. Mr Noboru Kawahara, 71, who retired as president of Nippon Housing Loan in 1992, is suspected of authorising loans totalling Y1.9bn (\$17.4m) to an insolvent Tokyo prop-

He was arrested with three former colleagues and three executives of the property company, OCT, which went bankrupt, owing Y39.2bn, a year after Mr Kawahara's retirement.

Mr Kawahara's arrest is an embarrassment for the Industrial Bank of Japan, the country's top corporate lender, and the leader of NHL's five institutional founders. "It was truly regrettable that Nippon Housing Loan

in full knowledge that the money would never be repaid.

arrested," said the IBJ yesterday. The property speculation bubble of the late 1980s. NHL, set up in 1976, was a the last in the jusen fiasco, are also a sign of prosecutors' eagerness to assuage public outrage, stoked up by an unpopular government plan, adopted by parliament only last week, to spend up to Y685hn of taxpayers' money on liquidating the jusen.

Jusen were set up by private sector banks, encouraged by the finance ministry, in the 1970s to help a newly affluent generation of urban-white

late starter in the jusce industry, but Mr Kawahara, who became company president in 1981, turned it into the largest perticipant by the end of the

Yesterday, NHL became the first jusen to be wound up, a casualty of its own profligate lending and the property collapse. NHL has loans outstanding of just over Y2,000bn, of which its exposure to OCT is a small part. Of the total, Y1,047hm is believed to be irrecoverable.

eign companies with an NRI

share of more than 60 per cent

are allowed to engage in real

Analysis say it is unlikely

NRIs can transform India the way oversees Chinese invest-ments have driven China's

modernisation. India does not

have a Hong Kong or a Taiwan

dispersed than the 55m Chi-

nese living outside mainland

China. Overseas Chinese retain

links to their ancestral land

through a network of associa-

tions prominent in the cities they inhabit. Indians abroad

have fewer institutions to

Some observers say that

while the red carpet was rou-

tinely rolled out for overseas

Chinese investors in China in the 1980s, NRIs sometimes

encounter resentment from

with the hard life in India

while they have been living in

luxury abroad. Why should we

just welcome them back now

like masters of a new raj?" said

one Indian commentator at the

conference. "A lot of people are

"We have been putting up

ensure ethnic cohesion.

their countrymen.

offshore; its diaspora is more

estate developm

process of reform in India is initial public offers. Another freversible and that each state stipulates that only those for-

is doing its best to attract

investment," said Mr Ravish

Chopra, senior executive for

Indian business development at the Hongkong and Shanghai

Banking Corporation in Hong

Kong. "People are beginning to look at projects more seriously

now that the new government

has shown itself pro-reform,"

Most NRI business has

tended to flow through banks

which combine an interna-

tional presence with an Indian

branch network, often a ves-tige of British colonial rule.

The Standard Chartered Bank

and the Australia and New

Zealand Banking Group, both of which have a branch net-

work in India, run a significant

So far, the lion's share of

banking operations has con-

centrated on deposits in high-

interest rupee accounts designed specially for NRI money. If India's charm offen-

sive works, the scope of bank-ing activities is likely to widen.

Mr Ajit Kumar, chief com-missioner for NRI investments

amount of NRI business.

he added.

Industry officials yesterday speculated that more arrests of other jusen executives would follow. "Public prosecutors want to show they are at least making an effort to clear up the scandal but I do not know how far they are prepared to dig," said one execu-

• Mr Taku Yamasaki; the LDP's top policy maker, yesterday said Japan would face an election by the year's end, confirming recent speculation among political observers in Tokyo, that the government would go to the country in the late autumn.

### Beijing air chief visits Taiwan

By Laura Tyson in Taipei

The chairman of China National Aviation Corpora-tion, business arm of Beijing's aviation authority, is to visit Taiwan today, a sign that frosty cross-strait ties may be

ing to thaw. The arrival of Mr Wang Guixiang, who is also chair-man of Hong Kong's Dragou-air and Air Macau, will have political as well as commercial significance, as Mr Wang is likely to meet Mr Koo Chen-fu, a leading Taiwanese industri-alist who is also a senior figore in the ruling Nationalist party and Taipen's chief nego-tiator with Beijing.

The visit is a rare visit by a senior industrialist from China, and suggests that both sides are looking ahead to the resumption of direct flights between Taiwan and China. severed in 1949.

Both sides of the strait are keen to restore direct air and sea links, but they have been held up by disagre the terms of the arrangement. Taipei wants such routes to be considered an international route, but Beijing insists that they should considered domes-

tic routes. Mr Wang will probably also meet Mr Chang Kuo-cheng, acting director of Taiwan's Civil Aeronautics Administration, and other officials who would be involved in future talks on the resumption of direct flights. He may also meet executives in the private sector airline industry.

### Peng to attend Hanoi congress

ASIA-PACIFIC NEWS DIGEST

Chinese premier Li Peng arrives in Hanoi today at the head of a Chinese Communist party delegation to Vietnam's eighth Communist party congress, which starts tomorrow. It will be the first such visit by Chinese communist party officials for over 35 years, a Chinese embassy official said yesterday.

Meanwhile, Vietnam's top three Communist leaders are likely to be retained after party cadres on Tuesday voted to include the trio in a new Central Committee, which is ranked below the polithuro. The vote will ensure political leadership continuity with Mr Do Muoi, party secretary, 80, President Le Duc Anh, 76, and reformist Prime Minister Vo Van Kiet, 74 at the beim, but reflects the difficulty the party has had in finding suitable successors.

Diplomats note that in spite of sharp differences at government level, relations between the two Communist parties have been relatively smooth. "Ideologically, their views about the development of their countries are very close. The party bureaucrais understand each other very well," said one east European diplomat. Jeremy Grant, Hanos

#### Harder line on Sumitomo rating

Moody's Investors Service, the US credit rating agency, yesterday it would expand its review of Sumitomo Corporation for a possible downgrade because of increasing uncertainty over the size of the company's losses on copper trading. The decision to extend the review to include short-term debt reflected the lack of disclosure by Sumitomo and Japanese financial authorities.

Moody's announced it would review Sumitomo's long-term debt after the company said on June 13 it had lost \$1.8bn in copper trading. Three-month copper recovered to close at \$1,799.50 a tonne on the London Metal Exchange. Simitomo's shares lost another Y14 to Y966 on the Tokyo stock Emiko Terezono, Tokyo

#### Australian telephone challenge

Optus Vision, the Australian communications and pay-television group, yesterday launched its new local telephone call service, breaking state-owned carrier Telstra's long-held market monopoly. Optus Vision is expected to cut the price of a local call up to 40 per cent from Telstra's current price of 25en la Maria

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Australian cents (20 US cents) for untimed calls.

The Optus service will only be available to homes it has connected to its Asian fibre-optic cable network, currently about 1m of Australia's 6.7m households, in anticipation of the launch, Telstra, which is earmarked for privatisation, has not lifted the price of a local call for three years and has cut the prices of its international and interstate calls by about 25 per cent. The Optus Vision launch comes 12 months before full deregulation of Australia's telephone market. Suchen Ren

#### Probe into soft loan scheme

Controversy over the Australian federal government's decision to size the Development Import Finance Facility, a A\$120m (US\$35m) "soft loan" scheme used mainly to aid projects in Asia, escalated yesterday, with the Senate setting up an inquiry into the matter. The move was supported by Labor and the minor parties who hold the balance of power in parliament's upper house. But it was immediately attacked by Senator Robert Hill, government's leader in the Senate, who claimed the inquiry was simply a political tool for attacking Mr Alexander Downer, foreign minister, whose handling of the issue has been less than skilled. Nikki Tait. Sydney

officials, particularly those who origicollar workers buy their own homes. But the jusen were fatally drawn into nally came from this bank, were erty developer, without collateral and India seeks to reverse its brain drain

The push is on to attract wealth and skills of 15m non-residents, writes James Kynge

t home in New Delhi one night, Mr Deepak Banker was watching a television programme on an attempt to repair the US Hubble telescope in space. It emerged that the mastermind behind the successful operation was a 35-year-old ethnic Indian from Madras. "We have to get that kid to come back to India," said Mr Banker, president of the Feder-

ation of Indian Chambers of Commerce and Industry, an organisation which groups 120,000 companies throughout India. "We must reverse the brain drain." His aspiration was common

to many participants at an unusual gathering last week in Singapore. The first meeting of entrepreneurs from the worldwide Indian diaspora, its main preoccupation was how to attract the wealth and skills of 15m overseas Indians to help in modernising a country with a population of 930m.

successfully funnelling overseas Chinese money back to China, was offering its services as a catalyst in what it hopes will be a flood of investments from non-resident Indians (NRIs) to their ancestral home. For a while, everything went

according to plan. Mr P. Chi-dambaram. India's finance minister, made an upbeat address, promising that freemarket reforms begun in India five years ago are too entrenched to be rolled back. He assured people his new coalition government, composed of 13 parties, was stable, because its decisions represented a broad consensus. He then appealed for investments. "You are welcome to India because you have the ideas, the skills and the technology we need," said Mr. Chidamcome because you are Indian." Singapore leaders also made their pitch. Mr Lee Hsien

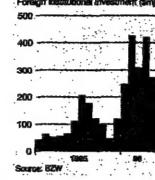
'We have been putting up with a hard life in India while they have been living in luxury abroad. Why should we welcome them now like masters of a new raj?'

Singapore, with its record of Loong, deputy prime minister, said his city state would pro-vide a congenial place for NRIs to do business in the Asia-Pacific region. With its multiracial society, in which Indians are a significant minority, Singapore would be a good

springboard into India. Between 1983 and 1994, overseas Chinese poured US\$70bn (£46.6bn) into China, two-thirds of its total FDI (for eign direct investment)," Mr Lee said. "The potential for NRIs to raise their investments in India is large, once they see they are welcome and can contribute to and benefit from changes under way."

For many NRIs, the picture did not seem rosy. In one session, they railed against a plethora of problems. One complained that sending a fax is often impossible; it is sometimes quicker to deliver a message in person than send it by

Mr Vijay Rangarajan, who India's pulling power Foreign Institutional Investment (Sm)



"you must bribe seven people".

Despite the grining, there are signs many NRIs are actively sions to manage NRI busines at \$150bp-\$300hp.

There is an impression the

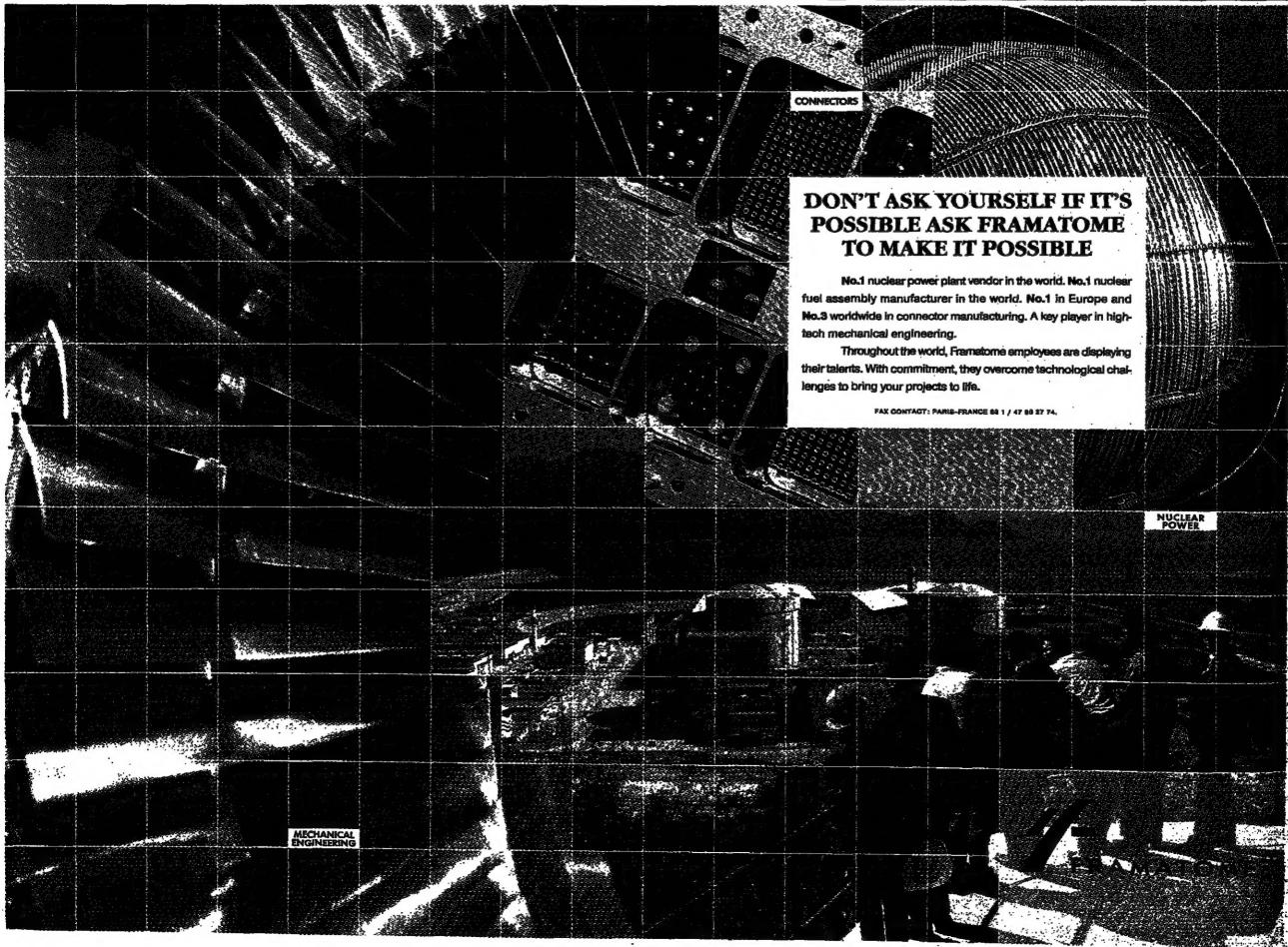
runs a software company in California, said he often has to wait nine months for customs clearance for computers he sends to a venture in Bangalore. Another senior businessman, speaking privately, said that to get any one task done,

looking for investment opportunities in India. Several foreign banks have set up divi-Estimates of the total net worth of the diaspora vary widely but most put the figure

at India's finance ministry, said the government wants to attract \$10bn in foreign direct investment every year, a big jump from some \$2bn seen last year. He did not have a figure for NRI investments into India so far, but said swelling funds in NRI rupee deposits should spawn new portfolio and com-

Certain rules favour NRIs over other foreign investors, including a 5 per cent alloca-tion for NRIs in the shares of

not keen on seeing them back." The pattern and pace of India's growth could depend on whether this sentiment or that of the ICCI's investor-friendly Mr Banker prevails. To many NRIs who have taken the plunge, the question is acaiemic. "It's tough sometimes, but who cares? We could get very rich," said one NRI electronics manufacturer in Banga-



## Clinton aide quits in FBI files scandal

White House aide responsible for improperly obtaining FBI background files on some prominent Republi-cans has resigned, the first casualty of what is threatening to become a serious political scandal for President Bill Clin-

Mr Craig Livingstone, head of the White House personnel security office, yesterday denied that he or any other White House official had been involved in any kind of "smear campaign" against Republicans who served in previous administrations. "It's just not true," he told a congressional committee investigating the FBI files affair. He said the files – which are now believed to total over 700 – had been requested from the FBI due to an entirely innocent mistake". Mr Livingstone's resignation is likely to be greeted with relief by the White House, which has been trying to limit the affair's political damage.

The files were procured in 1993 and 1994 during a routine updating of a list of persons entitled to access to the White House, Mr Livingstone said, adding the request was based on an outdated list provided by the Secret Service. Names of some prominent members of Republican administrations appeared on it, including Mr Brent Scowcroft, national security adviser to President George Bush, and the former president's press secretary, Mr

Republicans have cast doubt on this explanation, pointing out that even the most junior White House official ought to have recognised such well-known names and realised they were no longer eligible for White House access. There would thus have been no legitimate reason to procure their

President Clinton's former White House counsel, Mr Bernard Nussbaum, admitted that procuring the files from the FBI amounted to "a serious breach of privacy", and said he took responsibility for the error although he did not know of the request. "We made a bad mistake here. It was an innocent mistake I believe, but it was a bad mistake."

But he added: "The very idea of obtaining FBI files for the purpose of digging up dirt on political opponents - the very thought of creating an enemies list and using secret and pri-vate government information against those individuals - is

That is exactly the allegation now being levelled at the White House by Republicans, who have pointed out that, unlike the Whitewater affair which pertains to distant events from the 1980s, these improprieties were committed

The committee is expected to hear later from an Army staffer who says he gathered some 300 files for the White House, bringing the total of files requested to over 700.

### Sharp boost in US durable orders

By Michael Prowse in Washington

New orders for US durable goods rose sharply last month, reflecting a surge in demand for commercial aircraft, the Commerce Department said

Orders rose by 3.3 per cent last month and by 7.7 per cent in the year to May. The data surprised Wall Street economists, who had projected an increase of about 1.2 per

However, analysts played down the significance of the increase because the main source of strength was a doubling in orders for aircraft - a highly volatile

Excluding transport, orders rose 0.7 per cent, roughly in line with expectations Economists said that orders

for civilian capital goods excluding aircraft - widely seen as a proxy for business investment demand - were flat last month, having declined in previous months. The figures were released as the US Federal Reserve

prepared for a policy meeting

on interest rates next week. Many economists expect the Fed to raise short-term interest rates this summer in response to evidence of above-trend economic growth. But the timing of any increase remains uncertain. with some analysts warning that an increase as soon as next week is unlikely.

US Supreme Court overturns limits on Congress election expenditure

# Court frees party poll spending

The US Supreme Court yesterday ruled that political parties need not abide by federal election spending limits in offering financial support to congressional candidates. The 7-2 judgment, handed

down one day after the Senate had effectively killed a campaign finance reform bill, could have an impact on this year's elections for the legislature and could, in theory, be applied to the race for the White House, in which candidates receive about \$55m each in direct federal funding, sup-plemented by approximately

\$10m in party money. The case in front of the court stemmed from the 1986 Senate contest in Colorado won by then Democratic Congressman Tim Wirth, who is now underaffairs.

Although it had chosen no Senate candidate of its own at the time, the Colorado Republican party spent \$15,000 on broadcast commercials attacking Mr Wirth's record. The Federal Election Commission and an appeals court found this violated the 1971 campaign spending act.
The Supreme Court, however, overruled these judg-

for the state, was therefore

widely interpreted as show of

"I am satisfied with the

effort, commitment and

achievements of the govern-ment led by Roberto Madrazo,"

Mr Zedillo said, in his first

support for Mr Madrazo,

constitutional rights to free speech of the Colorado Republican party had been ahridged. It did not state that political parties have a constitutional right to spend as much they wish on congressional candidates but, at the very least, it appears to have driven a wedge

into the existing law. The 1971 law generally limits contributions by state and national parties to Senate races to \$20,000 or two cents for each citizen of voting age, whichever is the greater. This may be a small bucket in the ocean of what a candidate may actually spend, for which the

independently wealthy former Republican Congressman Michael Huffington.

Both the Democratic and Republican national parties had petitioned the court to remove spending limits. But lawyers for the Clinton administration had argued that the federal ceilings helped prevent corruption, or the appearance of corruption.

In another keenly anticipated ruling, the court ordered, by a 7-1 majority, the all-male Virginia military institute, a state-supported college, to admit women. It found that en's college did not constitute equal education.
This judgment also applies to

the Citadel, another old mililina. Two years ago Ms Shanordered her admission but she dropped out of school after

This ruling, considered significant for women's rights, could become a political issue Republican candidates in the South Carolina primary came out in support of the Citadel's

### Protests spoil Zedillo's tour of southern state

Anti-government protesters blocked highways and oil wells during a visit by President Ernesto Zedillo to the strife-ridden state of Tabasco in south-eastern Mexico, where the governor, a member of the ruling Institutional Revolutionary Party (PRI), stands accused of having spent vast sums to secure his election and of alleged ties to money launder-

The demonstrations on Tuesday were led by leaders of the opposition Revolutionary Democratic Party (PRD), who have pursued a dogged, year-long campaign to impeach Mr Roberto Madrazo, the Tabasco

was an awkward visit for Mr Zedillo, and not only troversial Tabasco governor since the scandal over Mr Madbecause the road blocks and punch-uns forced him to tour razo's \$73m election war-chest the oil-rich state by helicopter. broke out last year. Mr Zedillo has been under After a year-long investigapressure from his own party to come to the defence of his tion, Mexico's top law-enforce-

ment agency earlier this mouth charged several governembattled governors, three of ment officials in Tabasco with whom have resigned in the perjury for concealing massive election overspending during past 18 months as a result of human rights violations. embezzlement and incompethe state governorship race in tence. Mr Zedillo's visit to Tabasco, in which he pledged more than \$1bn of investment The Attorney-General's Office also established that

part of Mr Madrazo's campaign funds had been donated by Mr Carlos Cabal Peniche, a Tabasco banker suspected of money laundering who fled the country after fraudulent operations were uncovered at

### California exports rise 17% to \$26bn

The reviving Mexican economy and strong demand for electronics from Canada helped expand Californian exports 17 per cent to almost \$26bn in the first quarter of this year. Economic recovery and the strength of the currency in Japan, traditionally the state's biggest customer, showed through in a 38 per cent sales

boost to \$4.7bn, according to the Trade and Commerce Agency in Sacramento. Shipments worth \$2bn to Mexico, following a decline of almost 4 per cent in the comparable part of last year, showed the biggest quarterly gain in more than two years. Ms Julie Meier Wright, trade

secretary, said the surge in dealings with California's nearest foreign neighbours demon-strated the benefits of the North American Free Trade

The data also showed the

impact of Asian economic growth on the state's fortunes, with Singapore increasing its purchases of California-origin goods and services 48 per cent to \$1.6bn in the review period. Growth in dealings with Europe was aluggish because of "European efforts to tame their domestic economies in preparation for economic and monetary union". Exports to Germany slipped almost 3 per cent, though the UK went against the EU trend with imports worth \$1.2bn, up 13 per



## Radicals stalk power via Buenos Aires

David Pilling on a city election with national fallout

year history, Buenos Aires will elect a mayor. The non-elected incumbent, Mr Jorge Dominguez, is a Peron-ist. But middle-class Buenos Aires, never comfortable with Peronism's essentially working class roots, is likely to change

Polls show Mr Dominguez, now the Peropist candidate, trailing in third position, on about 18 per cent. Mr Norberto La Porta, a socialist represent-ing the centre-left Frepaso alli-ance, is in second place with 24

Far ahead, on 37, is Mr Fernando de la Rua of the Radicals. Victory for him on Sunday would be a God-send to the country's oldest political party, humiliatingly trounced into third place by President Carlos Menem's Peronists in a general election last year. Success on polling day, says Mr De la Rua, would "consolidate an alternative" enabling the Radicals to showcase "an exemplary gov-ernment as a counterpoint to the frivolity and corruption" of the national administration.

A Radical win would undoubtedly be a setback for Mr Menem, but its national significance should not be exaggerated. The 3m citizens of the federal capital - the centre of the sprawling conurbation of Greater Buenos Aires, which has 13m inhabitants - are hardly typical Argentine vot-

Per capita income is \$24,300, according to official statistics, three times the national average. The city's economy, at \$75bn, is bigger than the national economy of Chile. Per capita wealth is distorted by heavily skewed income distribution and by an overvalued peso, but nevertheless makes the average Buenos Aires resident nominally richer than

n Sunday, for the first behind those of the US. time in the city's 400- Such wealthy voters Such wealthy voters have always been antagonistic to

Peronism, which has historically shrouded itself in the rhetoric, and sometimes the practice, of fairer income distribution and workers' rights. Mr Menem's neo-liberal policies have, in broad terms, favoured the poor and the rich, but battered some sections of the middle classes, solidifying support for opposition parties

in the capital.

Many middle-class Argentines lost out in the sweeping Menem administration in the early 1990s.

When the state oil company YPF was privatised, 50,000 jobs were axed, many of them wellpaid middle-management posi-tions, some of them handed down from father to son and always carrying generous pen-sions. Former state workers, often based in Buenos Aires, have bad to take lower-paid jobs, or have swelled the ranks of the unemployed.

Much of the Peronist government's national popularity is hinged on its partial success in restoring living standards by killing hyperimilation. But this does not carry as much weight sion that will write the consti-with Buenos Aires's middle tution of the newly classes, many of whom had autonomous city. That, polls become adept at profiting from high inflation. Add to this the perception that health care, the arts and higher education have all suffered badly under Menemism, and one is left with what Mr La Porta terms "the

growing pauperisation of the middle classes". Not that all concerns are the same in a city roughly divided between the rich north and the poorer south. North of Rivadavia street, which cuts a swathe through the centre, is a land of fur coats, pedigree dogs and manicured gardens. Go south and the pavements are cracked British citizens and not far and litter-strewn, poverty more

The candidates are going through the campaigning motions, addressing such municipal issues as hospital repairs, traffic congestion and town planning. But most analysts say the expected Radical victory will be predicated on the desire of Buenos Aires resi-dents to send a message of dis-content to the national govern-

Corruption is at such levels, says Mr La Porta, that it costs twice as much to build 100 metres of Buenos Aires subway as in Europe. The \$3bn city budget is "a pretty picture that "There is absolutely no accountability.

The Radical party's national fortunes sank to historic lows when in 1993 former Radical President Raul Alfonsin signed a pact with the Peronists facilitating Mr Menem's re-election. Victory, say the Radicals, could, provide the platform from which to launch a presi-

dential bid in 1999. A Radical win, however, would be tempered by the likely outcome of parallel elections for a 60-member commis-

say, will be won by Frepaso.

More important still, the Radicals, some of whose principal figures are involved in serious corruption scandals, will have to polish their image to make credible their claim of representing clean government. The Radical party has been out of office so long that some observers expect this weekend's election to be followed by an ugiy scramble for jobs and influence.

In the machiavellian world of Argentine politics, Mr to sit back and watch the 6 People say that we live in the past. Well yes, we have been providing for the *future* by managing investments for 200 years. "?

> Tany things have been said about us. No doubt we asked for it. We've been doing the same job for 200 years: managing investments. And this longstanding experience has always been our pledge for the future. Can this reasonably be held against us?













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Chirac gives G7 a French flavour

By David Buchen in Paris

President Jacques Chirac has given the Group of Seven summit which opens in Lyons tonight a distinctly French flavour, in his choice of "globali-sation" of the world economy as the main menu for the leaders' two days of talks.

According to his spokeswoman, Mr Chirac hopes that "making globalisation benefit everyone" will be the guiding theme of the summit's eco nomic discussions, with his fel-low leaders underlining the risks as well as the rewards flowing from closer integration of the world economy.

As the world's fourth largest exporter, France has no desire, let alone ability, to reverse or shield itself from globalisation, French officials insist. The point is reinforced by the decision to hold the summit in Lyons, one of France's most international cities. Its mayor is now Mr Raymond Barre, the former prime minster who in the 1993-94 French battle over Gatt was a lonely voice for the world trade accord.

Others less reconciled to globalisation will be out on the streets of Lyons over the next two days. After a 40,000-strong warm-up rally there on Tuesof counter-G7 protests is planned by aid, environmental, human rights and leftwing organisations calling themselves "Other Voices of the Planet", "Let's Take Back The Initiative" and "Resistance to Globalisation".

For his part, Mr Chirac will want to use his G7 stage to show his public the problem goes far wider than France. While globalisation may bring rewards by spreading technology and increasing trade and overall economic growth, he will emphasise the burden that adaptation to increased global competition places on people and countries

French officials point out that inside the G7 countries, 23m people are without jobs, Sm of them in France, while outside, some 40 developing countries have become increasingly marginalised.

In the run-up to Lyons, France convened a rather inconclusive G7 jobs summit in Lille in early April, which steered a mid-course between Apgle-Saxon labour flexibility and continental European rigidity by calling in general terms for labour market reforms, French officials admit that, apart from some US support, there is no G7 consensus behind the French idea of involving the new World Trade Organisation in negotiating a core of minimum labour standards.

By contrast, they believe French views on the need for financial and currency stabil-ity and for more development aid efforts are gaining support. They are pleased a report prepared for the G7 by finance ministers endorses the usefulness of intelligent intervention by central banks on the currency markets, and hope Lyons will bless the recent rise of the US dollar.

Though G7 summits were a French invention, by Mr Valery Giscard d'Estaing in 1975, with Mr Barre as his "sherpa", France has always stressed it should not behave like a "directorate", unheeding of other countries' views, To garner their views, Mr Chirac has sent emissaries to 20 non-G7 countries. The result has been to reinforce his deter-mination to make ald and debt a big topic of the Saturday session in Lyons with heads of the international financial institu-

Another effort at openness will take the form of a giant screen in Lyons' Place Bellecour with television coverage of the summit.

Bombing raises doubts about stability of world's biggest oil producer and safety of western troops stationed there

# An explosive mix of young Saudi anger

Roula Khalaf traces the roots of opposition likely to have been behind Tuesday's bombing

leader of the London-based Saudi Islamist opposition, believes the perpe-trators of the bombing of a complex in Saudi Arabia on Tuesday were young Islamic extremists who will attempt to strike again, Next time, he said, the target could be the Saudi royal family.
For people like Mr al-Fagih.

who call for stricter adherence to Islam in Islam's most conservative land and accuse the royal family of corruption, the loose network of youth who believe violence alone can achieve their objectives, can only be silenced by allowing those whose politics inspired them a voice in Saudi society. "All the people who can control those agitated people are in prison," he said.

When a car bomb destroyed a US-staffed Saudi National Guard communications centre in Riyadh last November, the Saudis quickly pointed the finger at outside powers, Then, much to everyone's surprise, in April they produced four suspects who confessed the bombing was a home-grown conspiracy. The four were beheaded in May, provoking threats of reprisal in anonymous phone calls to the US embassy in

The admission that Saudi nationals had threatened the security of the state led analysts to suggest that the seemingly staged managed confessions on national television were at least partly genuine.
It also focused attention on a

growing Islamist opposition which, although not strong enough to pose a threat to the survival of the Sandi regime, can present a challenge to a country whose security apparatus and repression of opposition groups had long shielded it from the threat Islamists pose in other Middle Eastern

In many ways, Saudi Arabia finds itself besieged by a mon-ster it helped to create. The Saudi regime was once the main backer of Islamic opposition groups in Egypt and else-

τ Saad al-Pagih, a whom it believed could act as buffers against the spread of communist ideology.

It helped finance and encouraged 15,000 volunteers to fight alongside the Mujahideen in the western-backed holy war against be Soviet invaders of Afghanistan, Three of the four men Saudi Arabia says were responsible for the November bombings confessed to being "Afghans", as the Arab volun-

Although the kingdom was beset by riots in the 1980s in the mainly Shia eastern province, the unrest was seen as inspired by Iran, at the time actively sought to export its Islamic revolution.
Opposition in Sandi Arabia

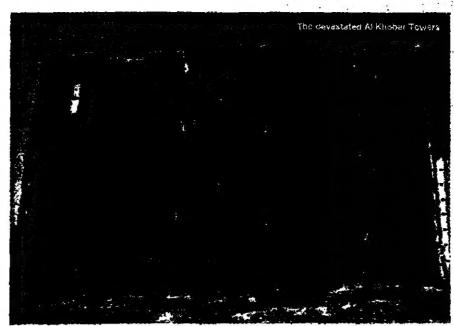
comes from two diametrically opposed poles: educated and liberal-minded middle class liberals who do not challenge the legitimacy of the royal family but would like to see more western-style democratic reforms, and the Islamists who call for political reform but of the kind that would promote an even more puritanical ver-sion of Islam, eradicate royal family corruption and rid Saudi Arabia of western influence and forces

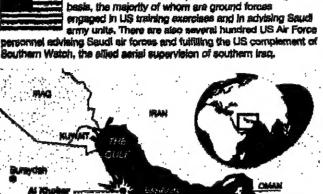
Today it is the Islamist oppo sition that is the most potent and the one that has attempted to organise itself into a semicoherent movement.

coherent movement.

The turning point for this opposition, led by so-called "neo-Wahhabis", younger clerics who see the Council of Ulemas, the Saudi religious establishment, as nothing more than a rubber stamp for royal family shenanigans, was the Gulf war of 1990-91. The Al Sauds at that time asked for US help to counter a potential lraqi threat and allowed more than 500,000 American soldiers to use Saudi Arabia as a base to use Saudi Arabia as a base to liberate Kuwait. The landing of US troops was

est pa the constrate conserve tives as a violation of sovereignty. Echoing a theory some Saudia and Arabs subscribed to at the time, Mr Sefr al Hawaii, a Sheikh from Qassim, the heartland of the Nejd which is not represented in the Majlis al





technicians as part of the Al Sewari government-tobns, neitsaimebo Was a Southern Watch

2,000 tech-

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nigians on behalf of the

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also about 200 air force

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copies accusing the US of harbouring plans to control Gulf After the war, a group of 400

crais signed a letter to the king which, detailing 12 demands, including a reshutting of the religious establishment and the forbidding foreign troops

on Saudi soil. The government went to its own clerics who were all too happy to issue saying the demands were counter to the teachings of

ument was fired off to the king demanding a full programme of reform based on the 13 points. The official clergy again ruled the memorandum a breach of Islam. Undaunted, six of the signa-

tories then formed the Commit-tee for the Defence of Legiti-mate Rights in 1993, using a human-rights shield to set up a political organisation which, aims to turn Saudi Arabia into an even more inward-looking and puritanical state. When committee's rhetoric turned to accusations of Saudi royal family corruption, some CDLR members and organisers

Until then, little was known or said of the Islamist opposition, given the kingdom's tight control of information and the lack of access allowed foreign journalists. This, however, quickly changed when two peo-ple behind the CDLR made their way to London in 1963.

Mr al-Fagih was one. The other was Mr Mohammed al Massaari, a former physics pro-tessor at al Saud University whose presence in Britain threatened British commercial

threatened British commercial interests in Saudi Arabia and soured diplomatic relations with the kingdom.

The two re-established the CDLR in a North London apartment from which they bombarded the Kingdom with faxes detailing lurid tales of royal family corruption and turned opposition to the royal family into an international media event.

media event.
The royal family's irritation was such last year that it put pressure on Britain to deport him. British government attempts to send Mr al Massari off to the Caribbean island of Dominica, however, failed and he has been allowed to remain in Britain for another three years.

will again focus attention on Mr al Massaari whose fortunes were thought to have dimmed when he and Mr al Fagih split and the latter is believed to have taken with him much of the group's financing. While these divisions

brought to light the splintered nature, and thus relative weakness, of the Saudi Islamist opposition the attack near the Dhahran air base - if confirmed to be the work of an axtremist Islamic group - will raise concerns about the strengthening of the more violent opposition at the expense

of the politicians. The radical opposition is thought by diplomats to be made up of loose groups, each following a specific cleric. Diplomats say explosives can easily be smuggled into the kingdom. Those used in the November bomb attack were

muggled from Yemen. The four who confessed to the November bombings said they had been inspired by Mr al Massaari as well as by Mr Osama Bin Laden, a member of one of Saudi Arabia's wealthiest merchant familles who is suspected of being a main financier of radical Islamic groups in Egypt. Mr Bin Laden, who has reportedly been stripped of his Saudi nationality, has lived in Sudan for the last five years, although recent reports suggest Suda-nese authorities have asked

him to leave. Mr Fagih says that the way to stem any further attacks is to release the clerics whose teachings the radical Islamists are implementing by force in order to move the battle on to the political front.

The fear is that, however essential, more forceful clampdown inside the kingdom will only fuel further attacks. More than 50 per cent of the Saudi population is aged under 21 and with the decline in oil prices and in incomes, some have very little to lose.

And, as many Middle Eastern countries can testify, it takes good organisation but not a large number of extrem-

5574

# Foreigners braced for

The bombing of the military

Security officials are also likely to be worried about the size of the blast and the audacity shown by the bombers, who struck at one of the most secure facilities in the king-

November, western diplomats and Saudi officials said the seriousness of the terrorist threat would be shown by any

accessible residential neighbourhood of Riyadh.

over southern Iraq, The conurbation of Al-Kho-

bar, Dhahran and Dammam also contains the headquarters of Saudi Aramco, the state petroleum company, which is the world's largest oil exporter

and which employs large num-bers of American and other expairlate workers.

Americans in the area were recently warned to be on their guard. But residents in the eastern province say scores of US military personnel in civilian dress were to be seen every day wandering through the

Security at the base, how-ever, was reported to be tight. This was particularly evident at the entrance to the complex, which houses thousands of Saudis as well as the US, British and French contingents attached to Southern Watch, the aerial supervision of Iraq south of the 32nd parallel.

The Al-Khobar Tower that was the target of the bombers was one of about 50 eight-sto-rey residential blocks surrounded by a wire perimeter fence several miles long. "It is impossible to secure the full length of a perimeter fence this long," senior diplomats in Dhahran said yesterday

The lorry carrying the explosives could not get through the main entrance. It stopped at an unsecured point outside the perimeter fence away from the entrance but only some 50-50 yards from the Al-Khobar Tow-

ers.
The US "has no intention of reducing its presence in Saudi Arabia", according to Mr Mike

them as occurred in 1995."

Israel has a domestic budget

McCurry, the White House press secretary, yesterday. Western diplomats also

share this view. One employee of a British company was quoted as saying: "What are Americans doing in this coun-try? These incidents will go on so long as there are Americans on Saudi soil,"

Americans make up by far the largest contingent of for-cign military personnel, includ-ing British and French, who armed forces. Unofficial sources in Riyadh

say there are more than 30,000

US troops,
Since the Gulf war the US
has had stationed several exclusion zone.

### further terror attacks By Robin Alien in London

parracks in Dhahran on Tuesday night has raised fears of further attacks against IIS and other foreign military targets in Saudi Arabia,

After a bomb in Riyadh last

further attacks on foreign military sites. The November attack was aimed at a lightly guarded training and communications facility located in an easily

But Tuesday's incident occurred at the heavily guarded King Abdul-Aziz airbase in Khobar, a sprawling military complex that is home to many of the allied aircraft which enforce the no-fly zone

RIYADH

Shoura, the consultative coun-oil created two years ago by King Fahd. He taped a lecture

reported considerable Saudi supported considerable saudi support for the US presence. "The Saudis are saying the US should not leave. On the con-trary the Saudi government should crack down harder on all forms of dissent," senior western diplomats quoted local Saudis as saying. However, not all Saudis

either advise or train Sandi

squadrons of F-15s and F-16s with inflight refuelling aircraft at the Dhahran airbase. These provide cover for the halfdozen or so British Tornado fighter aircraft which help monitor southern Iraq to enforce a UN resolution banning Iraq from using fixed-wing aircraft in the southern

# Israel plans \$1.5bn budget cuts

Israel's new government yesterday began preparing for expenditure cuts in an effort to curb rising budget and balance of payments deficits and intensify the fight against inflation. Although details have yet to

be finalised, officials said expenditure cuts of Shk5bn (\$1.53bn) in the next 18 months were being considered to put the economy back on track. revitalise the flagging stock market and calm the concerns of local and foreign investors.

Mr Benjamin Netanyahu, the prime minister, bas pledged to carry out far-reaching structural reforms of the economy. He held a second round of talks in a week with Mr Dan Meridor, finance minister, and Mr Jacob Frenkel, central bank governor. The Treasury said

next Sunday's cabinet meeting would be devoted to reviewing the economy and the performance of the budget in 1995 and 1996.

Mr Meridor said the government would have to make a "considerable cut in spending" in order to curb inflation which has reached 15 per cent a year, up from 8 per cent last year and well ahead of the government's 1996 target of 8-10 per cent. He also said he intended to create a team that would convens every month to increase supervision and ensure that the budgetary targets were met.

A Treasury statement quoted the new finance minister as saying: "My intention is to force all of us to meet the budget targets - spending, revenue and deficit - and not to allow a

deficit reduction law requiring an annual cut in the deficit as a percentage of gross demestic product. But last year, in the run-up to elections, the government overshot its deficit target of Shkebn, or 2.75 per cent of GDP, ending the year with a deficit about 3.5 per cent of GDP. Figures from the first four months suggest this year's domestic deficit target of Shk7.6bn, or 2.5 per cent of GDP, is well off-course and heading for 4 per cent of GDP.

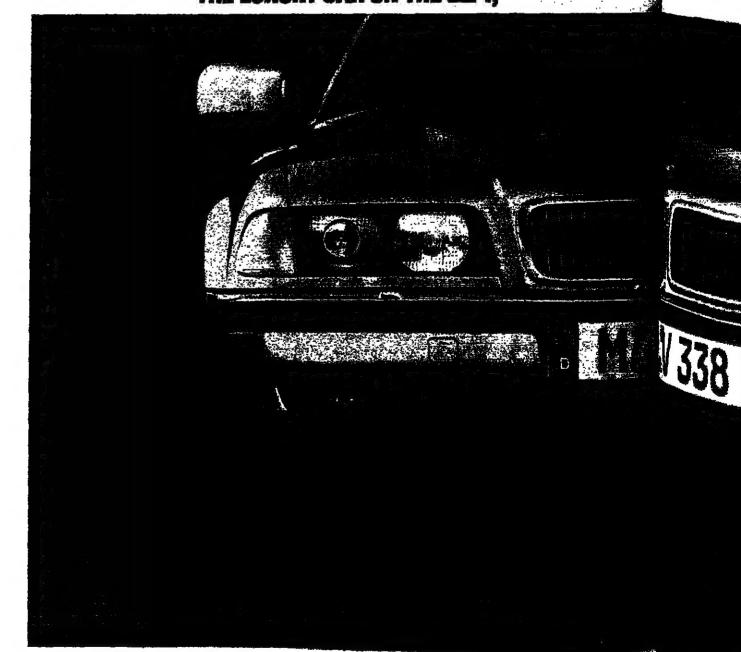
Last year, the current account deficit grew from \$2.5bn in 1994 to \$4.1bn, or 4.7 per cent of GDP, and figures for the first four months sug-gest it will widen further this year to \$50n.

The co-ordinated government significant deviation from moves on the economy folcentral bank's key landing rate earlier this week to 17 per cent, its highest level for almost two years, amid continuing signs of inflationary pressures. For the past 18 months, Mr

Frenkel has insisted the battle against inflation must involve both tighter monetary and fa-cal policy. Although the details have yet to be finalised, both Mr Frenkel and Mr Meridor have indicated they favour an immediate cut in the 1996 budget, of up to Shkahn, and a deeper cut of Shk3bn from the 1997 budget. Such cuts would allow falls in both interest rates and the exchange rate and would revive the stock market.

· Arab guerrilles killed three Israeli soldiers on patrol in the occupied West Bank near the

**WOULD YOU RATHER DRIVE** THE LUXURY CAR ON THE LEFT



On the one hand, the 7 Series is a performance machine perfected on a racetrack at the Nürburgring, on a circuit so demanding it is no longer used by Formula One racing cars.

On the other, it is a hushed environment that sliently whisks you to your destination (as it cossets you with everything from a heated steering wheel to a 330W CD system offering you the acoustic profile of a cathedral or a lazz club).

In short, it is different from every luxury car you may have set in because it regards the driver as a functioning component of the car. A level of technology unprecedents on four wheels makes all this possible.

This technology extends from a computer that navigate you around an unknown town to an automatic gearbox that actually adapts to the way you drive-

# ang Political pall over Vietnam investment Brussels warms

Jeremy Grant on the problems tarnishing the image of a country once touted as an Asian business hotspot

Vietnamese television's evening news would regularly feature foreign busipassmen and local officials swapping smiles and handshakes at joint venture signing

But those days are gone. In the run-up to a landmark congress of the Communist party, which starts tomorrow, viewers have been treated instead to speeches delivered by party bureaucrats under plaster busts of Ho Chi Minh to rows of stony-faced officials.

The foreign businessmen have also lost their smiles, A catalogue of business problems has tarnished the image of a country once touted a southeast Asian investment hot

spot.
"We have consistently advised our people not to consider investing here unless they are happy with payback starting ofter about six years. Not before," said one western diplomat. "It is not what peo-ple think."

. The main worries are a con-stantly shifting legal framework, excessive and costly bureaucratic procedures, corruption, financing difficulties and an apparent lack of understanding by Vietnamese authorities and businessmen of the commercial norms that apply in any business, particularly abiding by contracts, It was these problems that

led the Hong Kong-based Politi-cal & Economic Risk Consul-tancy to conclude in March that Vietnam was the most risky country in Asia for for-sign investors. It also said that it was the most stressful for expatriate staff.
The role of foreign invest-

ment in the country's develop-ment is but one theme in discussions during the congre which ends on Monday. For-eign businesses are looking to Hanoi to make good on its freinvestment environment but, year over the same period last business plane and the with the party diverted by leadership questions, little of immediate relevance to foreign investors is likely to emerge.

Indeed, the current ruling troiks of Mr Do Muoi, the general secretary, Mr Le Duc Anh, president, and Mr Vo Van Kiet, premier, appears to have been voted a further term of office. if their tenures are officially re-confirmed on Monday, this indicates business as usual but is likely to focus foreign invescountry's reform process. There is one way of transla-

ting reform," said one European diplomat. "Do you allow foreigners to make money or not?" That's the key issue. They still haven't accepted the rules of the game they decided to play five years ago." Official figures have already started to reflect the darkening mood. Licensed foreign invest-

ment alumped by 46 per cent in

year, according to the ministry for planning and investment. Only about a quarter of the total investment pledged -about \$20bn - is at work in Vietnam, according to the World Bank and local officials.

Some companies have already voted with their feet and many more are scaling back plans.

Chrysler, the US carmaker, is unlikely to go ahead with all aspects of its planned \$192m assembly plant near Ho Chi Minh City. South Korea's Daswoo, the largest foreign investor in Viet-

nam with \$600m in approved projects, went public this month with its complaints. Its Vietnam general manager spoke of many problems, many problems".

One of them has been with the structure of joint ventures. Under Vietnamese law, decisions by a joint venture's manappointment of personnel - are biect to unantmous consent. This gives the minarity Vietnamese partner veto power even if the foreign side has management control under the

The problem is made worse by capricious decision-making by local authorities, often acting in contravention of laws

Mr Do Duc Dinh, a government economist, acknowledges the problems but indicates that nediate solution is unrealistic.

The government understands this (problem) but ... now the provinces have money, and money means power in certain cases.

Meanwhile, investors draw little comfort from the anti-foreign rhetoric that has appeared recently in the Vietnamese press. In one case, at the end of last month, President Anh warped in The People's Army

newspaper that linking up with foreign investors could threaten the country's independence, "damaging our country's long term and basic

To some extent, these suspicions are understandable. There have been many cases where foreign companies, par-ticularly Asian ones, have used joint ventures as dumping

And there is also temptation to play down the role of foreign ous commitments of cheaper. Overseas Development Assistance, or aid, continue to flow

But for Mr Dinh, there will be little change in Vietnam's approach to foreign investment; "For the general direc-tion of policy, I'm sure it's moving in a positive direction. There is no way back. But in the implementation, there may be some changes, a slowdown."

# to Japanese chip proposal

London and Michiyo

The European Commission has welcomed a Japanese proposal that governments of the main semiconductor-producing countries meet regularly to discuss trade liberalisation and policy ssues affecting the indu Japan hopes such an arrangement would make it easier to deflect political pressure from the US, which is demanding that the two countries renew a controversial

of next month. However, Japan's initiative also marks a partial retreat from its earlier insistence on the principle that governments should have no direct involve-

ment which expires at the end

ment in the industry's affairs. The proposal follows Japan's recent call for a World Semiconductor Council, in which leading producers would exchange market data and co-operate on technical matters such as standards and environmental issues.

The European Commission favours the Japanese propos-als, because it views them as another opportunity to push its long-standing demand that US-Japan arrangements on semi-conductor trade be widened to include the BU. However. Washington has responded coolly. Though it has welcomed Japan's readiness to concede a role for governments in the semiconductor industry, the US says the plan does not go far enough because it does not cover foreign producers' access to the Japanese market, The US also refuses to include Brussels in discussions with Japan until the EU commits itself to abolishing its semiconductor tariffs, the highest in

the industrialised world. Japan objects that its fiveyear-old agreement with the US amounts to managed trade, because it sets numerical targets for foreign chip markers' share of the Japanese market. The EU has condemned the

agreement, concluded under

threat of US trade sauctions, as

Washington says it is ready to accept a new agreement without numerical targets though it wants the two governments to continue to monitor sales and market share data. Tokyo says the US still wants guarantees of market share and other provisions which would violate world

trade rules. Japan proposed a "Global governmental forum on the semiconductor industry" in talks in Brussels last week "We need to discuss the idea more thoroughly, but our posi-tions are close," a senior Japa-nese official said.

Japan is considering complaining to the World Trade Organisation about Kodak's domination of the US photographic film market, following the recent US complaint in the WTO that Kodak faced anti-competitive trade barriers in Japanwrites Guy de Jonquièr

A Japanese official said said Fuji, Japan's biggest film company, had said that Rodak had sharply increased its US market share since it was released from an anti-trust consent decree last year.

The two sides have agreed in principle that the forum should aim to include all the main chip-making countries, comply fully with World Trade Organisation rules and eschew government intervention in semiconductor markets.

Japan has suggested that the forum hold annual talks on issues including removing trade and investment barriers in the industry, taxation, regulation, scientific research and promotion of the information

US President Bill Clinton has written to Mr Ryutaro Hashimoto, Japan's prime minister, calling for tangible progress on semiconductors, and in bilateral disputes over insurance and civil aviation, before tomorrow's G7 summit in

### Third mobile phone network is launched

By Jeremy Grant in Henol

Vietnam Posts & Telecommunications (VNPT), the state telecoms monopoly, yesterday launched the country's third mobile phone network, which it said was another step in deregulating the country's fast growing telecoms sector.

Industry experts said that the system, wholly owned by VNPT, seemed the first serious attempt by Vietnam to try to build the country's embryonic telecoms infrastructure with-

VinaPhone, as the new system is called, will be available in 18 out of Vietnam's 58 provinces once VNPT installs switching systems and base stations bought from Siemens of Germany and Motorola of the US last year under a

Demand for mobile phones is soaring in Vietnam. Industry estimates show there were 35,000 Vietnamese and foreign

ORIVE

only 200 in 1993, when the service was introduced.

Of the two existing systems, one in Ho Chi Minh City is operated by Singapore Telecom and the other, MobiFone, available since July last year, is run by a VNPT unit, Vietnam Mobile Services (VMS), under a \$345m revenue-sharing deal with Comvik, part-owned by Stockholm-listed Kinnevik.

Industry experts questioned whether VNPT had the experience to operate a third system, pointing out it would be competing head on with MobiFons, "They [VNPT] certainly lack the planning ability and we don't even know if they have a billing system." said

"I believe the bet is going to be on customer services, val-us-added services and the cost of entry," Comvik Interna-tional Vietnam's managing director, Mr Magnus Manders-

OR THE PERFORMANCE CAR

Mr Mai Liem Truc, VNPT's general director, said the new system was part of a policy to increase competition in telecoms, "We want to have some diversity to secure our ser-

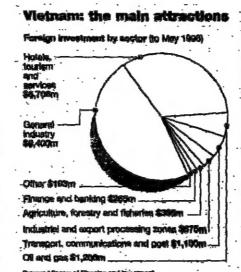
Four contracts with foreign companies, worth a total \$1.4bs, to install land lines in Hanot and Ho Chi Minh City would be signed soon, Mr Truc

The contracts, under negotiation between VNPT and Telstra of Australia, NTT International of Japan, Cable & Wireless of the UK and France Telécon, have stalled because of differences over traffic projections and revenue sharing.
Mr Truc said there would be further delay due to the planned privatisation of a third

of Telstra and changes to top management at France Télé-

com in Paris. "But I don't think it will be a long delay.

We'll have the contracts soon,'



#### HEINEKEN WINS LICENCE FOR SECOND BREWERY

Vietnam has granted Heineken a licence to open a second brewery in the country. The Dutch group said yesterday that it and local partners were making a \$190m investment in "a key growth market which is expected to continue to grow in the years to come", writes Gordon Cramb in Amsterdam.

Its Singapore-listed Asia Pacific Breweries affiliate will own 55 per cent of Hatay Browery, located just south of the capital Hanoi. The local Hatay Food Company will hold 36.5 per

cent, while the remainder is to be owned by Vietnam Brewery, Heineken's existing joint venture operation in Ho Chi Minh City. The new facility, producing the Heineken and Tiger brands, is due to be completed in early 1999 with an annual capacity of 600,000 hectolitres. While this will be only a third of the size of the existing brewery, it represents a breakthrough in the north of the country where investment approvals have often been more difficult to obtain.

Input of DM450m will mean initial assembly of 72,000 units a year

### GM agrees Polish car plant

By Kevin Done, East Europe Corresponde

General Motors, the world's largest vehicle maker, has reached final agreement with the Polish government over its plan to build a car assembly plant at Gliwice, near Katow-

ice, southern Poland. In an exchange of letters, the two sides have agreed terms for the project, in which GM will invest at least DM450m (\$296m) in a plant initially to produce 72,000 cars a year.

Mr David Herman, chairman and managing director of Adam Opel, GM's biggest Euro-pean subsidiary, said building work was expected to start by the and of July and production begin at the end of 1998, The Gliwice facility would be an integrated car plant with metal stamping, body welding, paintshop and final assembly. The share of local content

would reach 60 per cent after

2-3 years. The key to finalising the deal was a Polish government deciaton to establish a special enterprise zone to include the proposed facility. The GM investment has been

welcomed by the government as a source of new jobs in a region restructuring from the old mining and heavy indus-

trial sectors, By locating the plant inside the Gliwice sone, GM will pay no tex on profits for the first 10 years and will enjoy a 50 per cent reduction in taxes on profits for a further 10 years, Corporate profit tax is 40 per cent in Poland. The US vehicle manufacturer

will also be able to import machinery and equipment for the plant duty-free and will be able to import components duty-free from the European The 70-hectare site will be

the local authorities will supply assistance for training and will provide the necessary infrastructure including road

GM is planning to produce a low-cost family car based on the current Opel/Vauxhall

purchased at market price, but

Astra, for sale mainly in the transition markets of central and eastern Europe.

Between 60 and 70 per cent of output will be sold in Poland, the biggest new car market in central Europe, where new car sales have risen 32.8 per cent in the first five months this year.

GM had previously told the Polish government it was examining the possible expansion of the plant in a second phase with the investment of a further DM250m-DM850m to raise capacity to 150,000 cars a year. It would add production of a second range of smaller cars still under development and for sale throughout

### Korea spurns US tariff pleas

South Korea is not expected to make any new trade concessions soon because of its growing trade deficit, in spite of pleas yesterday by visiting US and EU officials to open its car

and telecom markets.

Korea has "the most closed automobile market in all of the developed world", said Mr Mickey Kantor, the US commerce secretary, in Seoul, Mr Stefano Micosa, the director-general of the EU's industry directorate, also called for cuts in tariffs on cars and for a reduction of non-tariff barriers. such as easing a complex certi-

fication process.

Mr Rantor added that the US "staunchly and strongly" sup-ported Kores's bid to Join the Organisation for Economic Co-operation and Development this year, but noted that only one of the group's six subcommittees had approved Korea's entry so far. The ORCD still has concerns about such areas as financial liberalisation. direct investment, intellectual property rights protection, labour rights, and environmental standards.

Korean officials responded cautiously to demands for the immediate lowering of trade barriers, "The US and Korea have the same goal as far as market liberalisation is concorned, the only differences have to do with timing and apeed," said Mr Lee Suk-chae, the minister of information and communications.

"This is probably the worst possible time for the US and the EU to demand a market opening because of Korea's widening trade deficit," said Mr Eugane Yun, head of research at Deutsche Morgan Grenfell in Secul, The government predicts that the trade deficit could reach a record

Both the US and EU have complained about the limited number of foreign cars sold in

Korea imported 6,000 vehicles from the US and 4,300 from the EU last year, while it shipped 181,000 cars to the US and 180,000 to the EU. Mr David Muir, head of lock-cape Motors in Korsa, which

sells General Motors cars, predicts that foreign carmakers could gain 7 per cent of the market, as much as they hold in Japan, within five years. The US and the EU are also sking an expanded opening

which has been dominated by domestic equipment manufac-turers. The EU yesterday held a new round of talks in Seoul on telecom procurement issues after it filed a complaint with the World Trade Organisation last month on market restric-

### Unions urged to play bigger role

Mr Michel Camdesaus, managing director of the International Monetary Fund, yesterday urged trade unions to make an active contribution towards maximising the benefits of globalisation.

fits of globalisation.

Making the first speech by an IMF head to the International Confederation of Free Trade Unions, Mr Camdessus said trade unions had a key role to play in the growth of the global economy, "The world's common good will be greatly helped by the unions using their strength and their place at the table to help employers and governments in dialogue to ensure that those who are unemployed through structural change are helped to retrain, to find new lobs and to carry their entitlements from job to job," he said.

Mr Camdessus spoke of the positive impact of trade liberalisation to front of a union audience seemingly hostile to the development of a more global economy, "Companies that invest in plants in developing countries generate increased demand for parts and inputs from the developed countries where the invest-ment originated," he said. However, Mr Camdessus recognised union fears that a

global labour market allowed low-paid workers in developing countries to undercut wages of the less skilled work-ers in developed countries. But be said part of the solution lay in increasing economic growth rates to "sustainable levels and reducing the range of fluc-tuations which have reduced firms' willingness to invest

and employ more workers".

However, the IMF director
said "the permanent pressure
of strong trade unions" in dialogue with governments and employers internationally was necessary to ensure higher growth and employment. "Countries need to adapt to the reality of the market-place," he added. Mr Camdessus acknowl-

odged that the market alone was not sufficient to solve global problems. "We also need the hand of justice guaranteed by the state," be said. This sets the framework under which markets can work reliably and efficiently, including the rules governing workers rights,"

Mr Camdessus' views of globalisation were not shared by Mr Bill Jordan, the ICFTU's general secretary. He said the global market was being driven by "economic warlards, without compassion or conworld where greed is a virtue and competition a religion".

ON THE RIGHT? THE LEFT. 14 Would appear that BMW angineers were determined to let you have the best of both worlds. Why else did you work so hard to get to the top? Your local BMW dealer will be happy to show you the effortives worthwhile. THE ULTIMATE DRIVING MACHINE By Ralph Atkins, Insurance Correspondent

A group representing 2.000 loss-making Lloyd's of London Names yesterday took a deci-sive step towards ending legal action at the insurance market.

The committee of the Merrett Names' Association voted unanimously to recommend that its members accept Lloyd's recovery plan - as far as it relates to litigation being pursued by the association.

The recommendation stopped short of an unqualified endorsement for the plan, called "reconstruction and renewal". It also depends on the final wording of an agreement with Lloyd's being acceptable.

But the committee's decision is the first such move by a Lloyd's Names "action group" since the insurance market last Friday sent individual details of the plan to all 34,000 Names worldwide. Names are individuals whose assets have traditionally supported the

The move is expected to set a precedent for other meetings by action groups over the next

The committee has left it for individual Merrett Names to

## Merrett Names Bank shifts towards Swiss model

Radical changes follow international widening of client base

By George Graham,

The 300-year-old Coutts & Co is

Tradition is an important

ingredient in private banking,

both in small matters such as

the frock coats still worn by

Coutts staff, and in larger mat-

ters such as the intensity of

service expected by wealthy

But the relatively high

returns that can be earned

have attracted new competi-

tors and forced the traditional

Coutts, a subsidiary of the NatWest group, found it had

evolved into a red carpet ver-

sion of an ordinary retail bank.

But a very large proportion of its profits came from the small number of customers -

probably no more than 10 per

cent of the client base - who

came to the bank for a wide

Courts's first answer was to

strengthen its asset manage-

ment capacity by recruiting investment managers and

financial planning specialists.

A year ago, however, Mr Her-

schel Post, the bank's chief executive, decided that it was

not enough just to bring in

Working with management

range of financial services.

private banks to think again.

among the most history-laden of private banks. But the radical restructuring it will accept or reject the plan by the August 28 deadline. Many were announce today places it in the front ranks of a management hit by losses from other syndirevolution sweeping the sector.

the Merrett agencies. However the committee concluded that continuing legal action for losses incurred by Merrett syndicates would not produce a better result than under the recovery plan. If the recommendation is endorsed by Merrett Names at a general meeting on August 1, the asso-

cates, as well as those run by

LLOYD'S OF LONDON ciation will drop outstanding litigation once the recovery

plan is implemented In addition, Mr John Mays, group chairman, yesterday gave his personal endorsement "reconstruction and renewal" proposals.

Merrett Names lost heavily as a result of US asbestos and pollution-related claims but last year won a court judgment saying they were the victims of negligence. At the time, Mr Mays said the association would seek £300m damages. He refused to say how much Merrett Names would receive "reconstruction and

Coutts has now decided to do away with its hierarchical management structure, in which a client would be more likely to deal with a mid-level banker than with a senior executive or an investment

Instead, private bankers will be organised in 30 teams, each headed by a top level executive reporting directly to Mr Post, and each able to provide a full range of financial planning and investment management services to its 75-100 clients.

Coutta is trying to move from the style of a conventional town centre bank to the flatter structure that characterises some of the even more traditional Swiss family partnership private banks -although Mr Post prefers a comparison with Mercury Asset Management, the fund management group.

The bank's customers, too, are evolving. "I think there was an image that Coutts's cli-entele consisted primarily of landed gentry, and we are delighted to have them. But the typical client today is just as likely to be an American or French investment banker over here on assignment," said

Coutte's next branch will be in Canary Wharf, a hotbed of investment bankers from outside Britain.

As Coutts tries to step up its service to this kind of customer, Mr Post insists that it does not plan to try to weed



out less profitable customers who only want a cheque book and an overdraft. For one thing, most customers know or are related to other customers. The changes will be expensive, involving an increase in the number of highly trained

To find the money to pay for that, Courts has looked for savings in its back office, and has found room to cut more than 170 jobs. A review of other sectors is now under way, and could result in a similar level of job cuts next year.

Corporate

governance

global code

proposed

UK NEWS DIGEST

### **Doubts on price** in nuclear sale

The government admitted yesterday it might raise as little as £1.25bn (\$1.92bn) from the sale of British Energy, the nuclear power company which is being floated on the stock market next month. The offer prospectos, published yesterday, said the market value was expected to be £1.26bn to £1.96bn. This is an unprecedently wide range for a privatisation, and under-lines the unique difficulty of pricing the world's sole nuclear-

The government is raising a further \$700m in debt loaded on British Energy, which would give total proceeds of £1.96bn-£2.66bn. Only if the government hits the top of its target range will it raise the £2.6bn it planned when the privatisation was announced last year.

Lannching the prospectus, Mr Ian Lang, the trade and industry secretary, said the sale marked "the culmination of the privatisation of the electricity industry". The company is being sold in an international tender offer for institutional investors and a separate discount offer to UK retail investors.

The price will be set in the tender early next month, but the prospectus indicated a range of 180p to 280p a share. UK retailinvestors will get 5p a share discount, paying 100p as a first instalment compared with 105p for institutions. The 1.7m investors who have registered for the offer at share shops designated sales outlets - will get a 1-for-15 bonus issue or a 10p discount on the second instalment, which is payable in September 1997. Stefan Wagstyl and Simon Holberton.

Insider dealing alleged

A former director of Eastern Electricity - the privatised utility - has been charged with insider dealing over his alleged purchase of shares in Seeboard, another regional electricity company, the Department of Trade and Industry confirmed

Dr Douglas Swinden, a former corporate strategy director of Eastern Electricity, faces two charges which both allege that in August 1994, he bought 2,000 Seeboard shares contrary to new insider dealing legislation.

The charges claim that the share purchase was made on

August 1 1994, after Dr Swinden allegedly saw a letter written a week previously by Professor Stephen Littlechild, the elec-tricity regulator, to Mr John Devaney, Eastern's chief execu-tive. The letter contained information about Seeboard, it is claimed. Dr Swinden appeared at City of London magistrates court on April 25. His trial is expected to start on November 18 this year at Middlesex Crown Court. He has been given uncon-

ditional bail until then.

Eastern Electricity said the matter was a private one for Dr Swinden. However, the company added: "I understand he is to mount a robust defence." Dr Swinden could not be contacted John Mason, Law Courts Correspondent

#### Exchanges to merge in September

The London International Financial Futures and Options Exchange (Liffe) and the London Commodity Exchange (LCE) are planning to complete their merger by mid-September, according to formal proposals announced yesterday. Liffe is offering LCE shareholders £1.27 (\$1.94) for each ordinary share, valuing the smaller commodity exchange at approximately £10.3m

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The deal, which brings together Europe's biggest financial and commodity futures markets, was originally agreed last year. The merged entity will be the only exchange in the world to offer trading in futures and options on financial commodity and equity index products, as well as options on individual entities, according to Mr Daniel Hodson, chief executive of

As well as buying LCE's shares, Liffe is simultaneously inviting subscriptions from LCE members, existing Liffe members and others for up to 250 new "F" shares in Liffe (Holdings) at a price of £15,000 each. Holders of "F" shares will be market and take up rights to trade the commodity futures and options contracts being transferred from LCE to the merged market. The first closing date of the offer will be 23 August, the final closing date 6 September, with the new merged market opening on 16 September.

Richard Lapper, Capital Markets Editor

### Royal palaces cut costs

Government funding for the occupied royal palaces has been cut by 25 per cent through savings to £20.44m (\$31.21m) in 1996 since Buckingham Palace took over their upkeep in 1991. The annual report by the director of property services, forecasts that further efficiencies should take the figure below £15m by the end of the century,

The report confirms that work on fire-damaged Windsor Castle is 65 per cent complete and within budget at less than \$20m. The modernisation of the royal finances has hained produce some spectacular savings - expenditure on gas has fallen 37 per cent in real terms thanks to energy conservation and other measures. Big projects planned in the next five years include the rewiring of Clarence House and the estab-lishment of a computer database on the palaces. Grant-in-aid is one of the expenses provided by the govern-ment – in return for the surrender by the Queen of the net

surplus of the crown estate and other revenues which amounted to 288m in 1994-95. Jim Kelly, Accountancy Correspondent

Mail and Tube workers strike

Hopes that today's second one-day mail strike may be the last rose yesterday after the executive of the CWU postal workers' union decided against calling fresh stoppages. Discussions with Royal Mail on working arrangements will continue next week, and the union said it would consult its branches and reconsider the situation in the light of the "outcome of further negotiations".

 Commuters on London Underground trains face worsening industrial action after today's one-day strike over pay and hours by Aslef, the train drivers' union. A larger rail union, the RMT, said it would ballot all of its 6,000 Tube members on a series of one-day strikes in pursuit of a claim for shorter working hours. The RMT, which is seeking an extra five days holiday for its members, said it would co-ordinate strikes with Aslef, which has already called further one-day stoppages on July 3, 8 and 16.

Andrew Bolger, London July 3, 8 and 16.

#### Unidare PLC -Company Announcement

Unidare ple is pleased to companies including the Irish

Sugar Company, now Greencore and continues to serve as a nonexecutive director of the Jones Unidare's major area of activity

is the distribution and manufacture of products in the welding and beating industries in the United States, the United Kingdom and the Netherlands. The Group also has interests in

### Brussels allocates beef compensation grants

By Deborah Hargrenves in London and Neil Buckley in

European Union farm ministers yesterday agreed on how to share out an Ecuasium (\$1.05bn) support package for farmers hit by the collapse in the beef market caused by the

"mad cow" crisis. Heads of government at last weekend's Florence summit agreed to increase total compensation to farmers from ministers agreed to allocate money, and how it should be

By Jim Kelly, Accountancy Correspondent

Large UK companies will be

able to preserve brands on

their balance sheets at the pur-

chase price under plans pub-

lished yesterday by the Accounting Standards Board.

The move would leave the

UK out of step with interna-

tional standards and the US

but both standards authorities

and the IIS are understood to

be studying the ASB's propos-

The preservation of brands on the balance sheet will be

welcomed by companies such as Guinness but attacked by

those who rely on "home

grown" brands – such as Marks & Spencer.

of the ASB, has put forward

the proposals in a draft

accounting standard on good-

will and intangible assets - an

issue which has delled solution

The signals yesterday were

that Sir David's plans would

win qualified support even

though they would outlaw the

for nearly two decades.

Sir David Tweedie, chairman

als and may follow suit.

just over 30 per cent of the increased aid on a national basis, with the rest distributed through increased subsidies for cattle.

Farmers will receive an extra Ecu23 per head for male cattle, and Ecu27 for milk cows, as "premiums" over the respective Ecul08.68 and Ecul44.9 subsidies they already receive. The remaining Ecu269m will be shared out among EU states according to the size of their cattle herds. Member states are

accounting for goodwill

David Tweedie: his plans have

way in which most UK compa-

nies now account for goodwill - the difference between what

a company pays for another company and the net fair value of the assets.

Current UK practice allows a

choice between writing good-

won qualified support

targeted. The UK was allocated Ecu34m against Ecu51.5m for Germany and Ecu66.5m for France, which has the EU's largest cattle herd.

France secured an agreement that member govern-ments could supplement EU support for one year with their own aid, up to an amount equal to their share of the total EU package.

Some of the steps to eradi-cate BSE in the UK, agreed at last week's Florence summit. free to decide how to use this such as stricter controls in abattoirs are already under

tised - bringing the UK into

line with the rest of the world.

This should make no difference

to the share price as future

But companies can escape

enforced amortisation if they

cashflows are not affected.

way but it could take over a year to set up an electronic database to track cattle movements as required by the European Commission.

Mrs Angela Browning, junior agriculture minister, said the current schemes for eradicating BSE would cost £2.5bn (\$3.8bn) over the next 3 years. But the government is still in discussions with farmers over compensation levels for the selective cull of cattle most at

risk of contracting RSE.

The cost of setting up a cattle database is estimated at

issued with paper passports to record their movements to and from farms. They will also be required to have two ear tags as a security measure to make their identity much harder to forge. The government has also

while all live cattle will be

earmarked £37m to improve standards in abattoirs, according to Mr Johnston McNeill, chief executive of the Meat Hygiene Service which is responsible for overseeing

### Standards board to alter Airline collapses after safety scares a universal set of go a code of conduct. Sir Colin said that

By Michael Skapinker,

Excalibur Airways, the British charter airline, yesterday

can show that the goodwill, like a brand, has not wasted away. They would do this by using an "impairment test" designed to predict future cashflows flowing from a brand, publishing title, franchise or other goodwill.

Mr Nigel Turnbull, finance

director of Rank Organisation. said: "Obviously the people used to writing everything off will be disappointed. But those who want to maintain the value of brands have the ability to do so. If the ASB makes the case internationally FDs

will off to reserves - not nor-maily allowed outside the UK Mr Peter Holgate, technical partner with Coopers & Lybrand, said: "I am particu-larly encouraged by reports - or capitalisation on the balance sheet and enforced amortisation, which depresses from the International Accounting Standards Committee that other countries, and the IASC itself, are interested Sir David proposes that goodwill should be treated like an asset - capitalised and amorin following the approach."

Aerospace Correspondent

failed after safety scares on its aircraft caused a collapse of consumer confidence. Mr Andrew Peters of accountants Deloitte & Touche, who have been appointed provisional liquidators, said the air-

line had lost £1m (\$1.53m) over the past three months and had total liabilities of at least £5m. Mr Peters said he hoped to find a buyer for the airline, which has 180 staff. Mr Peters said the airline had "many thousands" of hookings and about 3.000 customers stranded overseas.

He believed the operators and agents were covered by bonds organised by the Association of British Travel Agents and so could arrange to bring their customers back to Britain on other airlines. Excalibur has recently suf-

fered bad publicity over two delayed flights. The first was delayed in Orlando, Florida,

smoke on board. Passengers refused to board the aircraft in spite of assurances that it was safe. The second delay occurred in Manchester, England, this week when the aircraft suffered a cracked windscreen and other technical problems.

coverage of the two events as

events resulted in a collapse of consumer confidence early in the summer season when charcompany had been negotiating with a potential new investor earlier this week.

by Globespan, the Edinburgh-based tour operator, had one leased DC-10 aircraft and had planned to lease two more. Globespan has not itself gone into liquidation. The airline provided flights from London's Gatwick airport, East Midlands airport and Manchester to Orlando. It had planned to

Mr Peters condemned media He said reporting of the

ter airline finances were at their weakest. He said the but these talks broke down Excalibur, which is owned

begin flying to Australia.

### Sir Colin Marshall, chairman of British Airways, yesterday called for the establishment of and companies

worldwide corporate governance guidelines for investors Speaking at the first annual meeting of the International

Corporate Governance Network (ICGN) in London, Sir Colin said that he did not "want new burdens or regula-tion; rather we should look for a universal set of guidelines or Sir Colin said that the globalisation of business was leading to the development of interna

tional corporate governance standards on a voluntary basis.
"I believe that we should have a two-tier governance system, one at national level and the other, international." Institutional investors and companies in the UK follow the Caribury and Greenbury corporate governance codes, but US

pension funds investing in the UK have complained that these codes differ from US governance codes. Mr Richard Regan, chairman of the ICGN conference and head of investment affairs at the Association of British Insurers, said yesterday that he hoped the 70 conference delegates from 11 countries would

agree on a basic set of princi-ples including:

Institutional shareholders should vote at company meet-

· Company directors should have to regularly submit for re-election by shareholders. · Anti-takeover devices at companies are undesirable.

One share should equal one

#### **CONTRACTS & TENDERS**

future reported earnings.

### GOVERNO

International public bedoing edict no. 105/95 Ment program for Brazil's northeastern region-prodetur-në

BEDDING NOTICE

Government of the State of Bajhia. Tameportation and Communication Bureau - SETC ment of Highways of the State of Bajhia - DERBA

The Department of Highways of the State of Bahla, (DERBA), an autanchic organization attilisted to the Power, Ranaportation and Communication Bureau (SETC) of the State of Bahla, holder of the Taxpayer Adil No. 15.211.519/0001-96, through its Bidding Permanent Commisse hereby announces that on the 3rd of September of 1996, at 3:00 p.m., in the Meeting Room of the DERBA'S Bidding Executive Group located in Av. Luiz Viana, Filho, Centro Administrative de Bahla, Salvador-9A, Brazil, will receive Tenders and Qualification Documents regarding the execution of the construction works in the Highway BA 001, through scare section, in the extension of 64.62 Idometers, subdivided into segment 01 — Biblus-Serra Grande, 35.54 Idometers — and segment 02 — Serra Grande-Itacané, 28,06 Idometers — described within the acape of the Edici.

Brazillan and overseas companies proceeding from Inter-American Development Bank (IDB) member countrier may take part in this history.

in this bicking.

The resources for the implementation of the works that are the subject of this Edict what be originated in the PRODETUR-NE (Tourism Development Program for Brazif's Northeastern Region), which is pertailly funded with resources guaranteed in the Loen Agreement No. 841/CC-SR1 settled between the IDB and Barico do Nordeste do Brasil S/A (BNB), and the State of Barita corresponding financial counterpart, according to the Budgetary Act No. 6701/84, of December 28, 1994, and Decree No. 3986/95 of February 7, 1995. Design Construction of Control of

Gii Ruy Lemes Couto Paulo Porto Maciel Hugo Jorge da Paháa PURTHER MEMBERS OF THE COMMITTEE



POWER, TRANSPORTATION AND COMMUNICATION BUREAU

### Scheme to cut 30% from building costs is launched

Construction Correspondent

An initiative to reduce the cost of building chemical works, oil

refineries and other process plant by up to 30 per cent in the UK will be baunched today by senior industry leaders and the Department of Trade and Some 30 companies including

rustomers such as National Power, Powergen, Conoco, Du Pont, Zeneca, and Shell and contractors Amec, Taylor Woodrow, John Brown, Pluor Daniel and MW Kellog are supporting moves to cut more than £10bn (\$15.3bn) from construction costs over the next three years.

Mr Tim Eggar, industry minster, hopes the initiative will achieve substantial cost savings and make Britain a more attractive location for inward investment by interna-tional petrochemical companies. US petrochemical companies previously have criticised UK construction costs for being up to 20 per cent higher than for some rival locations

on the Europe and mainland. shore oil and gas, aerospace The industry department com-missioned studies to see if these complaints were valid but said that evidence on costs was inconclusive.

What was clear was that some investors continued to believe that construction in the UK remained relatively expensive, said the department.

The cost-cutting efforts will include encouraging the use of standard forms of contracts and construction components, more efficient tender procedures to reduce bidding costs as well as closer co-operation between customers, designers, contractors and component suppliers to improve construction and operating processes.

To achieve these aims the companies have founded a new organisation to be called Achieving Competitiveness Through Innovation and Value Engineering (Active). This will develop industry guidelines on a wide range of procurement and construction practices.

Similar initiatives previously

have been supported by the

Mr Eggar said yesterday that the offshore oil and gas industry was already achieving

savings of 30 per cent on new developments since the first of these initiatives was launched in 1992. He said: "The results have been very encouraging. In some instances single components have been studied from their end use, back through the construction process to their original supplier to see where designs can be simplified and improved."

Capital expenditure by process industries, including water treatment and power generation, was expected to total about £40bn in the UK over the next three years. Annual subscriptions to join

Active are likely to be \$5,000 with the organisation expected to have completed its work within three years. Mr Eggar stressed that the government had not paid any money to aid Active although it strongly supported its aims and would help wherever it could.

announce that Mr Jack Hayes MBA, FCA, FCT, will succeed Mr James P Culliton as Chairman of the Company, on 30th September 1996.

Mr Hayes joined the board of Unidare in 1990. He was Managing Director, Finance and Development with CRH the international building materials group, until 1994 when he became a non-executive director of that company. Mr Hayes has

plastic processing and sheet served on the boards of a menal fabrication in Ireland and number of Irish semi-state the United Kingdom.

that of BRCA-1, or why these genes affect cancer in some tissues but not in others. (BRCA-2 is much less

active than BRCA-1 in the ovaries

but appears to be responsible for

start final trials of a diagnostic test

for BRCA-1 at 14 cancer centres; its

commercial launch is expected late

this year. The company says a com-

bined test for BRCA-1 and -2 will be

But non-commercial testing for

breast cancer genes is already

under way at several centres. The

Royal Marsden hospital in London

offers a BRCA-1 test with support

and counselling for women with a

strong family history of breast can-

cer (at least four previous cases in

available next year.

some prostate cancer in men.)

# Genetic conflict

Research into breast cancer has highlighted concerns about the use of information, says Clive Cookson



Jeremy Rifkin, a longstanding campaigner against the biotechnology industry, launched a worldwide "genetic rights movement" in

Washington last month, two particular genes acted as a focus for the 250 organisations taking part: the breast cancer susceptibility genes. BRCA-1 and BRCA-2, as they are

called, have crystallised concerns about the handling of human genetic information - for example, whether the discoverers of new genes should be allowed to patent them; how genetic tests should be made available to patients; who else should have access to test results; and how people should be protected against the misuse of genetic data by insurers, employers and others.

The international competition to identify the first breast cancer gene was probably the most publicised scientific "race" of the 1990s. And when the winners - Myriad Genet-ics, a Utah-based biotechnology company, working with the Univer-sity of Utah – promptly sought a very broad patent over BRCA-1 in 1994, there was considerable disquiet. Opposition came not only from "genetic interest groups", arguing that genes are natural human blueprints which should not be patented, but also from other scientists who had co-operated with the Utah group during earlier stages of the research.

"What they did to their collaborators was quite offensive," says Gordon McVie, director of the Cancer Research Campaign, a UK charity. "We were incensed when, having contributed all the UK families to help this group get the structure of the gene, we were suddenly shunned. I don't think there has been a better example of what scientists fear about the commercialis-

ation of their work." Then, last December, the Institute of Cancer Research and Cancer Research Campaign held a news conference in London to announce that their researchers had won the race to find the second gene - only to be trumped by a statement from Myriad later the same day, saying that it had got there first. Although both groups have filed patent appli-cations on BRCA-2, and earlier this year there were tentative discussions between them over working together to exploit the discovery, Myriad says it is sufficiently confident about the strength of its claim

to proceed on its own. But CRC Technology, the charity's technology transfer arm, is standing firm. "We believe that we have a very strong position on the patenting of BRCA-2 and we are in discussion with the academic and commercial sectors about the best way to exploit the technology, first for diagnostic tests and then for therapeutics," says Emma Plummer, a business manager with CRC Technology. "We do not want it to come to a big patent battle in the courts, but if neither side backs down it could come to that."

partner robust enough to take on Myriad and establish a cross-licensing deal so that they do not have a monopoly on both genes". Although there are almost cer-tainly other "breast cancer genes" waiting to be discovered. BRCA-1 and -2 are responsible between them for most cases of familial breast cancer, the inherited form of the disease that particularly affects

McVie says CRC is looking for "a

younger women Research by the US Centres for Disease Control, published in the journal Cancer this month, suggests that mutations in the two genes are responsible for 7 per cent of breast cancer cases - and 10 per cent of ovarian cancer - in the general population. The proportion of women with breast cancer carrying one of the defective genes ranges from 33 per cent in the 20-29 age group to 2 per cent in the 70-79 group.

In fact, talking about breast cancer genes is an oversimplification. Everyone carries two copies each of BRCA-1 and -2. When functioning properly, both produce a protein that helps to suppress the growth of cancer cells in the breasts and ovaries. Researchers have identified

Mortality rate (per 100,000)

The breast cancer toll

more than 100 mutations of both genes. A woman who inherits one defective version of the gene in all her cells, because of an inherited mutation, is vulnerable because the second copy may be damaged, for example by exposure to environmental carcinogens, in a few cells. Then the brakes on uncontrolled proliferation are removed and she is likely to develop cancer.

Scientists from Vanderbilt University and the University of Wash-ington recently suggested that BRCA-1 enables breast and ovarian cells to secrete a protein that suppresses tumour growth. This could potentially be developed into a valuable anti-cancer drug; if so, Eli Lilly, the US pharmaceutical giant that has licensed therapeutic rights to Myriad's BRCA-1 patent, will be in a strong position.

But most of the important scientific questions about the breast cancer genes are still unanswered. No one knows what BRCA-2 does, how its biochemical pathway relates to

tive gene," says Ros Eeles, who runs the Royal Marsden's genetic testing programme. "The test can, for those who want it, do much to relieve that uncertainty."

Peter Meldrum, chief executive of Myriad, says his company's commercial tests will "only be available through a physician, with appropri-ate counselling". There is no ques-tion of such tests ever being sold over-the-counter.

Even so, some patient groups, such as the US National Women's Health Network, claim that in the present state of medical knowledge, esting offers women few advantages and many possible adverse effects – including "devastating psychological effects" not only on the individual being tested but on her whole family. "Until we have effective prevention strategies, tests for 'cancer genes' benefit mainly the commercial companies that market them, who stand to make huge profits by exploiting women's justifiable fear of cancer," they say.

Mike Stratton, leader of the inter-national team that discovered BRCA-2 at the Institute of Cancer Research, London, agrees that there is still much medical ignorance for example about the psychological consequences of testing and the best preventative tactics for carriers of breast cancer genes. Some young women go so far as to have "preven-tative mastectomies" - both breasts are removed surgically to reduce the risk of cancer - while others settle for frequent monitoring.

But Stratton adds: "We are living in a society that has given people more and more information about themselves. It is very paternalistic to start saying we don't think you should have access to this particular information."

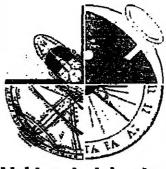
And there are positive aspects of screening, most notably for women who find that their genes are normal and therefore they are not at unusually high risk of developing breast or ovarian cancer.

One risk of genetic testing emphasised by Rifkin's Foundation on Meanwhile, Myriad is about to Economic Trends is that the results could get into the wrong hands -particularly those of health and life insurance companies. The threat of being deprived of health insurance is more serious in the US than the UK where the National Health Service provides a medical safety net.

On the issue of genetic privacy, Myriad agrees with Rifkin's cam-paign. "Thirteen states [in the US] including California and New York, have passed legislation preventing insurance companies making use of genetic information," Meldrum says close relations less than 60 years old) and it expects to begin testing for BRCA-2 within two months. approvingly. "We strongly support any legislation that prevents the misuse of genetic information."

"Many women with a strong family history of breast cancer suffer The series on human genes continues next month with a look at heart disgreat anxiety through not knowing whether or not they have the defec-

#### Worth Watching · Vanessa Houlder



#### Lighter stretcher to the rescue

A lightweight, inflatable stretcher could speed up mountain rescues by allowing the search party to carry the casualty to safety without waiting for a separate stretcher party.

The stretcher, designed by students at London's Royal College of Art, weighs less than 4kg and can fit into the standard mountaineering rucksack of a earch party member.

The stretcher consists of two canisters of polyurethane foam and an uninflated nylon fabric stretcher. The rescuer injects foam into the fabric which expands and hardens to form the stretcher; the canisters then ecome the stretcher handles. The cost of the stretchers would be £200, if mass-produced.

Royal College of Art: UK, tel 44 (0)171 5845020; Jax 44 (0)171 584

#### Inspection for undersea pipeline

Undersea pipelines are traditionally inspected using a video camera attached to a remote-controlled vehicle travelling inside the pipeline tunnel, Paul Taylor writes.

But these systems are slow and abour intensive as they involve viewing many hours of video tape of barely visible images. Now Silicon Graphics, the high-performance computer nanufacturer, Norske Shell, the Norwegian subsidiary of Royal Dutch/Shell, and Morrison

McLean, a Scotland-based software developer, have introduced a simulated virtual reality system that was used to inspect the recently completed 3.7km Shell Troll pipeline tunnel under the North Sea. The system, based on a Silicon

Graphics Onyx computer system. can pinpoint a fault using remote sensors which feed data to a

computer model. The features are then mapped on to a 3D model of Silicon Graphics: UK, tel (0)1734

#### Reading the ripples in Forex trading

257925; fax (0)1734 257505.

Foreign exchange traders could gain new insights into options pricing theory from studies of turbulence in fluids, according to a report in today's Nature.

The action of long-term foreign exchange traders, who watch the market only from time to time, is known to influence the behaviour of short-term traders, who study the market continuously.

Researchers at the Institut für Physik in Basle in Switzerland have found that the way that information cascades from long to short timescales in financial markets has a parallel in is dissipated through a hierarchy of eddies of decreasing

Although it is unlikely that the foreign exchange markets could be modelled entirely using equations similar to those that describe fluid flows, the researchers believe they have found a conceptual framework for understanding the short-term dynamics of speculative markets.

Institut für Pluysik: Switzerland, tel 41612673743; fax 41612673784.

#### Diesel wax crystals made to wane

Research conducted by Danish and Israeli scientists into crystal formation is expected to lead to new additives for diesel fuel. This could tackle the build-up of wax crystals in engines and pipes that cause particular problems in cold climates.

Scientists at the Weizmann Institute in Israel, Copenhagen University and the Riso National Laboratory in Denmark made X-ray studies of the formation of hydrocarbon crystals to diesel

The researchers found that the shorter the hydrocarbon chains, the more layers of crystals, and so more wax, it formed. They also found that the build-up of layers of wax crystals could be prevented by adding a long-chain

alcohol to the hydrocarbon. Weizmann Institute of Science: Israel, tel 97289348852; fax

### SIEMENS

### Power projects completed within schedule and budget Siemens' turnkey expertise brings peace to your sleep

High availability and reliability are fundamental requirements that power plants have to fulfill. They have to be suitably designed for the application in question and constructed in the shortest time possible. This places stringent demands on project execution: A multitude of components and suppliers with varying levels of experience have to be integrated at the right point in time while remaining within budget. Our extensive turnkey expertise makes an essential contribution, ensuring a rapid, secure return on invest-

#### Responsibility in one hand

Our role in assuming overall responsibility minimizes the technical, scheduling and economic risk that you face. Our overall project manager with his project team is your immediate contact - for project management and the technology itself, as well as purchasing and commercial administration. Over the course of decades we have built up the requisite knowhow for the turnkey construction of power

plants - for fossil-fueled power plants. nuclear installations and hydro power

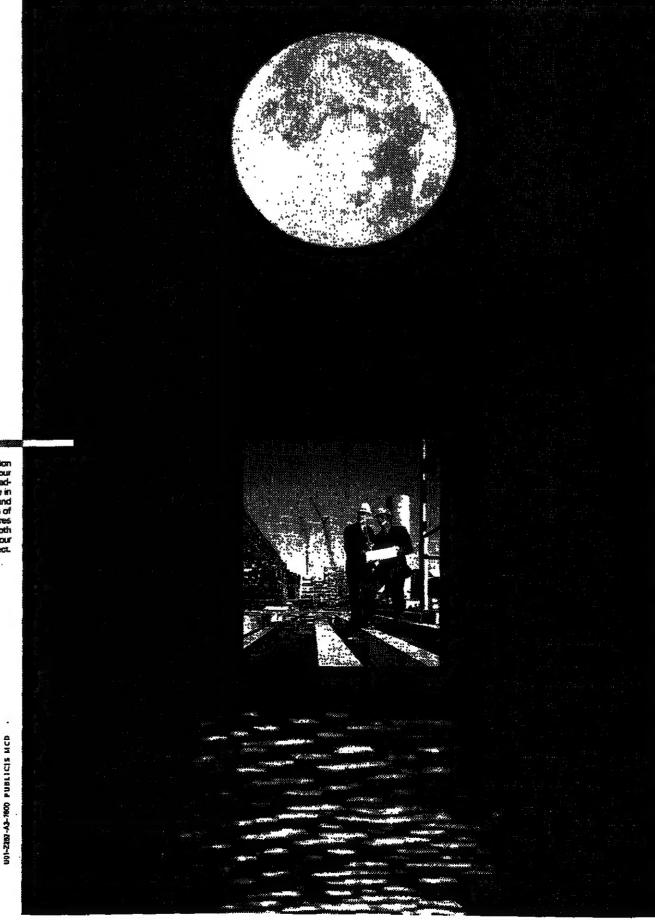
#### Faith in our turnkey expertise

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strength; Our broadprompt and smoo





Committed to the future. Power Generation

# Anew company beginning with thousands of smart solutions in copying, and plotting.

As you probably know Siemens Nixdorf Printing has joined the Océ Group of companies. Siemens Nixdorf Printing is the market leader in high volume printing.

This complements Océ's product range perfectly. As a result of this move a new company has emerged with thousands of smart solutions in copying, printing and plotting.

Océ copiers cover a full model range, from desktop to 100 copies per minute, along with new digital and colour solutions. For engineering reprographics, Océ markets the broadest and most advanced selection of large-format tech nological solutions.

For printing, the new Océ Printing Systems range fulfils all possible requirements from 12 pages to 700 pages per minute.

This consolidation of know-how will create tremendous opportunities. We are able to anticipate and initiate future developments - - because the thousands of smart solutions that we can offer you today are. for us, just the beginning.



Océ and Siemens Nixdorf Printing. The new global force in printing

Cinema/Nigel Andrews

### Laboured slab of American Gothic

ilm critics are a terrible sight in late June. They walk blinking into their darkened Soho preview theatres, ill-kempt of appearance and clutching tremulous coffee cups. They know that the sun is shining outside and that the air to the south is popping with famous tennis balls. They know too that every other worker in London can at least open a window and listen to a cheeping bird.

We must open our minds to the worst that distributors can send down a projector beam. All the product that they dare not release when moviegoers are actually going to movies that is, spring, autumn or winter - is uncanned and upended over us midsummer detainees.

This result is a week full of things like The Passion Of Darkly Noon and The Thin Line Between Love And Hate. where even the titles are a struggle to get through. The first is a slab of American Gothic from Britain's Philin Ridley, who screenwrote The Krays before debut-directing the bizarre but interesting The Reflecting Skin.

That too was set in a never-never America and was famous for its exploding frog sequence. (If you don't know, don't enquire.) Ridley has now swapped the earlier film's harsh prairies and sexual madnesses for dark forests and, er, more senual madnes

Darkly Noon is the name of the mysteriously injured young man (Brendan Fraser) brought into the tumbledown woodland home of the blonde Callie (Ashley Judd). Though he has survived an attack on his religious cultist family, this stammering Bible-clutcher cannot long survive Ms Callie's tendency to rub ice cubes on her bosom and to wear light, thigh-revealing shifts while

repairing the roof. Soon we are off and running into a plot that could have been written by Angela Carter unproductively teamed with Tennessee Williams. When it is not dispensing laboured, heavy-breathing eroticism, it breaks for moments of magical realism like the giant silver shoe floating down a river

(why?) or the circus folk who suddenly turn up (again why?) in the last scene of mayhem and tragedy. (Ridley in the press notes says we should avoid asking the question why. To which the only response is

why?) At once overdetermined and underconceived, this is the kind of "grown-up fairy tale" that denigrates both grown-ups and fairies. The first could sue for defamation of intelligence,

> THE PASSION OF DARKLY NOON Philip Ridley

THE THIN LINE BETWEEN LOVE AND HATE

Martin Lawrence **HEAVEN'S PRISONERS** Phil Joanou

MOONLIGHT AND VALENTINO David Anspaugh

EMPIRE RECORDS Allan Moyle

the second for attribution of whimsicality beyond even their tolerance level.

Martin Lawrence, a popular black comic actor on American TV who starred in the movie Bad Boys, wrote and directed The Thin Line Between Love And Hote as well as starring in it. Could he sue himself for dissipation of talent? This soi-disant comedy thriller plays like Sunset Boulevard awkwardly crossed with Fatal Attraction.

We begin with a body in a pool and proceed to the flashbacked tale of a woman scorned (Lynn Whitfield). Between this violent alpha and omega there is an entire alphabet, mostly in Greek, of ethnocomical dialogue, obscurely trivial movie references and guest cameos by people we have never heard of. Perhaps it is helpful to be an American television addict. Then again, perhaps it isn't.

A great feature of silly season prese shows is shared despair. For those like myself who favour the front row, light from the screen exposes us to our neighbours and to the heartfelt pantomime that occurs during bad films. The Independent casts an eyes-toheaven look at the Times to his right. The Times makes sighing noises for the benefit of his right-hand neighbour, the Financial Times. And the FT turns to carry on the semaphore, but sees only two critics wrapped in enviable sleep. This was the scenario during

much of day two, when we saw Heaven's Prisoners, Moonlight And Valentino and Empire

I have a lot of time for Alec Baldwin, but not 2% hours when he is speaking with a Louisiana accent. In Heaven's Prisoners he plays a retired cop trying to live a simple married life with Kelly Lynch on the bayous. But when a single-engined plane crashes in the sea narrowly missing his fishing ketch, it opens a can of worms quite different from those he sells in his neighbourhood balt shop (where he never seems to work).

Guns, beatings and southern gothic dialogue ensue. So do Mary Stuart Masterson as a goodhearted stripper and Eric Roberts as Baldwin's best friend, wearing the most star-tlingly changeable hairstyle in history. For most of the film it is short and Afro-braided. Then suddenly in the dimly lit, gunblazing denonement it is thick, lush and nearly shoulderlength. Did Roberts go and make another film in the meantime? Or fid his sister Julia steal in to polish off the final real?

Every actress but Julia Roberts seems to be in the comedy-weeple Moonlight And Valentino, except for those who have already done female bonding service in Waiting To Exhale and How To Make An American Quilt.

Whoopi Goldberg is the best friend, Gwyneth Paltrow is the sister, Kathleen Turner is the stepmother and Elizabeth Big Perkins is the heroine, widowed when her husband is killed by a car while jogging. This actually happened to screenwriter Ellen Simon, Neil's daughter, who here



Brendan Fraser in Philip Ridley's "The Passion of Darkly Noon"

adapts her own play. But while we offer sympathy for the reality, the re-enactment is a long and losing battle with trite-

We no more believe in schoolteacher Perkins's dazed but joky togetherness after the accident than we believe in her delayed-action breakdown during a literature class. She stalks in, opres-mourning, with "Well, guys, back to French aestheticism." She walks out moments later, choked again by memory and setting her pupils for homework a "poem without words." We never see

the results. But they would probably be like this film: a movie without movement, or the skill to move us.

Empire Records is, faute de mieux, as good as the week gets. That is, bad but fun. The girls and boys who run a takeover-threatened New Jersey record shop fight back with songs and collection buckets, while also taking time to sort out their love lives. Bright and quirky performers - Liv Tyler, Anthony LaPaglia, the Rowan Atkinson lookalike Robin Tunney - make the time pass

quickly. Or possibly by late Tuesday we had lost all sense

manner thaws or freezes: but it is an

unrelentingly tense and simplistic

comes from watching people playing more roles than one. Rakie Ayola is a

handsome, malicious, sinister, vain

Hélène and a silly, futile Mile Bour-

ienne; John Warnaby is both Bona-

parte and Boris Drubestkoy, Peter de

Jersey is both Petya Rostov, and Ana-

tole, Cathryn Bradshaw is both And-

red's wife Lisa and Natasha's cousin

Sonya, and each of them are charm-

fault in a staging of War and Peace, this one shows the wonderful range,

sweep and detail that makes War and

However easy it may be to find

characterisation.

of time anyway.

One can always flee to Golden Oldie land. Hitchcock's Quebec-made I Confess (15), which inspired the new Robert Lepage mystery thriller-cummovie meditation The Confes sional, is revived at the Renoir. And at the Empire, Time Out magazine has sponsored a week-long centenary programme, continuing until Monday, of films including L'Atalante, Schindler's List, 2001 and the inevitable, unstoppable Citizen Kane.

Grimes. As at Glyndebourne. tenderness of Pierre. Ronan Vibert's Anja Silja was a compelling performance equally avoids any standard operatic cliches. exterior, and the degrees to which his Between them, they iominated the stage. This was The best pleasure of the acting a bare production in a standard modern style, which refused to admit any Czech elements that might have been construed as picture-postcard folksiness. The producer, Stéphane Braunschweig. concentrated on states of

> demore girl in Nancy Gustafson's quiet performance. Graham Clark's Steva and Menai Davies's grandmother played two more diomatic Janéček characters.

In National Theatre repertory at the Cottesloe Theatre, South Bank, SE1.

Fête de la musique, Paris

### 'Jenufa' adds to the spirit

f nothing else, it is a noisy event. All day the traffic in central Paris is . at a standstill. Bv mid-evening the Métro is bursting at the seams and crowds fill the pavements. Around midnight boisterous packs of roller-skating youths start roaming the city and the air resounds with competing police sirens.

This is the annual "fête de la musique". Around 550 "manifestations" were expected in advance, most of them informal groups setting up on the pavement and often playing into the early hours. To join in the spirit four of the city's opera-houses were playing interesting productions over the weekend.

As so often in recent years, the one that aimed highest was the Théâtre du Châtelet with its ambitious new production of Janaček's Jenufa. which imported a foreign symphony orchestra to be in residence for the ten-day run of performances. Money is no obstacle to artistic excellence in this city,

The Chatelet has done this before (and will do so again) with the Philharmonia from London, but on this occasion the visitors were the City of Birmingham Symphony Orchestra and Simon Rattle choice fully vindicated by the impassioned performance they delivered at the opening night on Thursday. Rattle has conducted other Janáček operas and is developing his own view of the music, more earthy and red-blooded than Mackerras, the west's resident Janáček specialist.

With his own orchestra, well chearsed and playing with that is a special mark of their partnership, Rattle led a Jenufa that opened its heart to the music. This was also the first performance of the opera in Paris to be sung in the original Czech.

There were two outstanding individual portrayais. Philip Langridge is a vivid example of the singer who has absorbed the rhythms and angularity of Janacsk's music and welded them to a modern physical response to the drama. His Laca was a man of frightening intensity barely under control second consin to his Peter

mind, although he failed to peer very deep into Jenufa herself, who remained simply

At the Opéra Comique one could less happily see a national style in decline A new roduction of Bizet's Carmen in the delightful opera-bouse where it had its first performance seemed a good

idea, but perhaps it was too much to expect that the opéra-comique spirit of 1875 could be conjured today. The strongest aspect here was the exciting orchestral performance, conducted by Lawrence Foster. He was using the version played at the premiere, which was interesting in itself.

The rest exhibited as much energy as if the opera had been running without a break for the last 120 years. The producer, Louis Erlo, had lecided to give the opera a "new slant" by going against its obvious spirit wherever possible. So Carmen did not dance or play her castancis. The cigarette-girls did not brawl. Passions did not run high; indeed they barely ran at all, making Katarina Karnens's promising young Carmen seem even cooler than her own nature might have demanded. Luca Lombardo's Don José had intensity but not grace. Annick Massis was a bright-voiced Micaela in the Gallic style ~ the only link with French tradition. At the Opera Bastille the

Simon Rattle and his orchestra delivered an impassioned performance

new production was Bellini's Norma. This was the sort of evening that one might meet at any of the world's grander opera-houses, in which star soloists fly in to take their piaces in a well-oiled, mcontroversial stanging. In fact, given the difficulties of getting Norma to work in the theatre today at all. Yannis Kokkos's simple blend of the romantic and the classical should be deemed a positive success. His beautifully-lit woodland setting was most atmospheric.

There was no risk of a forest fire, however. A well-chosen cast, supported by trim conducting from Carlo Rizzi. went through their paces without the spark that might have set the drama alight. Susanne Mentzer was a warm-voiced and flexible Adalgisa. Franco Farina than military precision in intenation to the role of the Roman proconsul, Pollione: Dimitri Kavrakos was a sturdy Oroveso. But all eyes were inevitably on the Norma of Carol Vaness, who sings the music as well as anybody in the last couple of decades and might make the role ber own, if she can learn to stamp her own personality on it.

All this, and no time to catch a rare production of Gluck's La ciemenza di Tito (not Mozart's) at the Théâtre du Champs-Elysées. By next weekend the Opéra Bastille will be on its next revival, Strauss's Salome. The Palais Garnier, the city's grand opera-house, had just finished La Cenerentola. The amount of opera in Paris is astonishing. How long will government Support at this level last?

Richard Fairman

#### adaptation of Tolstoy's Wa and Peace, now playing at the National Theatre's Cottesloe auditorium, is an enthralling. imaginative, lovable, serious, threeact, multi-track roller-coaster, and in a number of ways it is remarkably Tolstoyan.

he Shared Experience stage

It is studded with shock of recognition. If we know the novel, we are amazed that no sconer do we see certain actors in costume than we know them to be Pierre, or Hélène, or Nikolai. . even before they have been introduced. And then, as in the novel, we have hardly been in their company before we seem to have known them all our lives. The adaptation is by Helen Edmundson; the direction by Nancy Meckler and Polly Teale. In certain ways, this War and Peace

feels at times un-Tolstoyan - yet mainly in ways that heighten its interest as theatre. We see no landscapes or buildings; pomp and grandeur are minimised. The action occurs in one galerie des glaces, eloquently designed by Bunny Christia and lit by Chris Davey. Only a few

#### Theatre/Alastair Macaulay

### Roller-coaster 'War and Peace'

propa are used. Even a fan is indicated by a knife, a fork, and a spoon the implements sprayed out to indicate both a fan's function and its absurdity. Scenes are sometimes overlapped, to the extent that Prince Bolkonsky tells his daughter Maria that Andrei is dead right across the duel in which Pierre shoots Dolokhov.

Most striking of all, the Shared Experience style is intensely expres-sionistic at times, with characters expressing their fantasies in stylised physical movement. For example, the slight edge of self-flagellation with which Maria addresses God is indi-cated in physical terms (even in the exaggerated way she crosses herself), and the way - in the middle of her prayer - she is half-seduced by an imaginary (blindfolded) man is conveyed in a brief, tense pas de deux. This War and Peace - lasting announced four hours, but never for an instant dull - seems to move faster as it goes along. Too fast. The battle of Borodino, and the French occupa-tion of Moscow are particularly rushed, and some of the moments in which the novel most astonishingly shows us changes in its characters are brushed aside in the rush. Other episodes (e.g. Anatole's seduction of Natasha) are trivialised. A few of the choreographic fantasy episodes are

hose who know the novel cannot help but miss certain episodes. I can bear the neartotal removal of Tolstoy's post-Schopenhauer meditations on history and free will, but I cannot help missing the ways in which his post-Romantic reflections on life and death aerate the novel. The most reduced character is Andrel, whose

tragic morbidity and final sense of the sublime are turned into mere English tight-lipped repression. This Shared Experience version has

its own compelling life. It is not, admittedly, as bold or as insightful as the Shared Experience Mill on the Floss, which connected desire, repression, and death with astonishing andacity. That type of revelation is best achieved here in the character of Maria. Helen Schlesinger's performance seamlessly shows the touching and dignified repression with which Maria turns her unhappiness at home and her romantic longings into reli-

Anne-Marie Duff emphasises the febrile, ardent, and transparent selfishness of Natasha. The character, though more irritating than in Tolstoy and too breathly girlish, has a rivetting intensity. Richard Hope conveys the bearish unsophistication and

Peace unique. We experience characters from inside and outside at the same time, and we are whirled through their stories with superb nar-

ingly right in either role.

# INTERNATIONAL

#### **AMSTERDAM**

EXHIBITION Van Gogh Museum Tel: 31-20-5705200 Van Gogh drawings, part t: each summer for the next four years the Van Gogh Museum will publish a volume of the catalogue of its collection of Van Gogh drawings. To mark each publication, a summer exhibition will be held; to Sep 15

#### ■ BARCELONA

EXHIBITION Fundació Joan Miró Tel: 34-3-3291908 Ping Pong: exhibition of paintings by the artists José Aja, Yves Bélorgey, Ignacio Hemando and Mireille Kassar, to Jun 30

#### BERLIN

EXHIBITION Altes Museum Tel: 49-30-8301332 Faszination der Antike. The George Ortiz Collection: exhibition of more than 280 Egyptian, Greek, Roman and Byzantine objects from

the George Ortiz Collection. Special emphasis is laid on the artistic developments in Greece from the beginning of the Neolithic to the time of Alexander the Great; to Jun **OPERA** 

almost 30 minutes longer than its

Komische Oper Tel: 49-30-202600 Die Fledermaus: by J. Strauss.
 Conducted by Shao Chia Lii and performed by the Komische Oper. Soloists include Schellenberger, Korovina, Neumann and Sander; 7.30pm; Jun 28

#### BONN

DANCE Oper der Stadt Bonn Tel: 49-228-7281 Ein Sommernachtsträum: a choreography by Youri Vamos to music by Mendelssohn, performed by the Ballett Bonn. Soloists include Bondar, Moussatov, Fanan and Mamrenko; 8pm; Jun 28

#### ■ CHIÇAGO

EXHIBITION Art Institute of Chicago Tel: 1-312-4433600 D.H. Burnham and Mid-American Classicism: celebrating the 150th anniversary of Daniel H. Burnham's birth and his contributions in shaping Chicago's downtown district, the Art Institute presents this exhibition of approximately 100 drawings; to Sep 2

#### COLOGNE

EXHIBITION Museum für Ostaslatische Kunst Tel: 49-221-9405180 Aus der Welt des Samurai:

exhibition focusing on the representation of Samurai in Japanese art. Until the mid-19th century these knights were at the top of Japan's social hierarchy; to Jul 21

#### EDINBURGH

EXHIBITION National Gallery of Scotland Tel: 44-131-5568921 Awash in Colour, Great American Watercolours from the Museum of Fine Arts, Boston: this exhibition presents a collection of over 50 watercolours, selected from the holdings of the Museum of Fine Arts in Boston. The display includes works by Winslow Homer, Edward Hopper, Georgia O'Keeffe and John Singer Sargent; to Jul 14

#### GLASGOW

JAZZ & BLUES Glasgow Royal Concert Hail Tel: 44-141-3326833 Jazz Meets The Symphony: a concert which unites the Royal Scottish National Orchestra with a jazz rhythm section, in which planist/ conductor Lalo Schifrin is joined by Ray Brown on bass and Grady Tate on drums, with solo contributions from trumpeter James Morrison. Opening concert of the Glasgow International Jazz Festival: 7.30om: **Jun 28** 

#### **LONDON**

CONCERT Wigmore Hall Tel: 44-171-9352141 The King's Consort: with conductor Robert King and organist James O'Donell, soprano Deborah

York and obolst Katharina Spreckelsen perform Handel's Chaconne from Terpsichore, Obos concerto in B flat and three German arias: 7,30pm; Jun 29 ECHIBITION

Royal Academy of Arts Tel: 44-171-4397438 228th Summer Exhibition: held every year since 1769, this is the st open contemporary art

exhibition in the world, drawing together a wide range of new work by living artists; to Aug 18 FESTIVAL Royal Albert Hall Tel: 44-171-5898212 JVC/Capital Radio Jazz, Funk and Soul Festival: annual festival, presenting jazz, funk, soul and

#### Cosby (Jul 5); from Jun 29 to Jul 5 LOS ANGELES CONCERT

gospel. Performers include Joe

George Benson (Jul 1,3) and Bill

triani (Jun 29), B.B. King (Jun 30),

Hollywood Bowl Tel: 1-213-850-2000 Hollywood Bowl Orchestra: with conductor John Mauceri, vocalists Paige O'Hara and Timothy Noble, narrator David Hyde Pierce, the Mitch Hanion Singers and the Children of the World Choir perform works by Prokofiev, Radgers/ Hammerstein and Besterman: 7,30pm; Jun 28

#### MADRID

EXHIBITION Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4675062 David Smith: retrospective exhibition devoted to the work of

this American sculptor. The display includes some 40 sculptures created

between 1933 and 1965; to Jul 1

#### MUNICH EXHIBITION

Haus der Kunst Tel: 49-89-211270 Umbo - Vom Bauhaus zum Bildjournalismus: retrospective exhibition devoted to the work of photographer Otto Umbehr, also known as Umbo; to Jul 28

#### ■ NEW YORK EXHIBITION

Guggenheim Museum SoHo Tel: 1-212-423-3840 Mediascape: the Guogenheim Museum Sollo reopens to the public with this exhibition devoted to multimedia and interactive art to Sep 15

#### OSLO EXHIBITION

Munch-museet-The Munch Museum Tel: 47-22-673774 Edvard Munch. Prints from 1896: exhibition of a selection of 131 prints by Edvard Munch from the year 1896, which he spent in Paris. In the workshops of August Clot and Lemercier a number of the artist's most well-known graphic works were printed; to Oct 1

#### PARIS

EXHIBITION Centre Georges Pompidou Tel: 33-1-44 78 12 33 Picabia 1922: this exhibition is a reconstruction of the exhibition organized by Francis Picabla, one of the pioneers of Dada, in the Galerie Daimau in Barcelona in 1922; to Jul 1

#### SYDNEY

OPERA Drama Theatre, Opera Theatre, Playhouse Tel: 61-2-250-7127 La Bohème: by Puccini. Conducted by Patrick Summers and performed by the Australian Opera. Soloists include Cheryl Baker and Akiko Nakajima; 7.30pm; Jun 29; Jul 1 (6pm)

#### **■ WASHINGTON** MUSICAL

Eisenhower Theater Tel: 1-202-467 4600 Broadway Songbooks: "Puttin on the Ritz". The Irving Berlin Songbook: the Rainbow Revues fill the stage, which is transformed into a nightclub, with singers who explore Irving Berlin's music; Tue Fri 7.30pm, Sat 6pm & 9pm, Sun 3pm & 6pm, Jul 4: 7pm; to Jul 14

#### ZURICH

**OPERA** Opernhaus Zürich Tel: 41-1-268 6666 Eugene Onegin: by Tchaikovsky. Conducted by Franz Welser-Möst and performed by the Oper Zürich. Soloists include Mirella Freni. Stefania Kaluza and Jitka Saparová; 8pm; Jun 28

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07.00 FT Business Morning

10.00 European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

Financial Times Business Tonight

CNBC:

08.30Squawk Box

10.00 European Money Wheel

18.00 Financial Times Business Toniaht

**Peter Martin** 

### A profitable course to take

With growing demand for lifetime learning, there is a business opportunity to create a strong global training brand providing portable standards of achievement Robert Maxwell's victims, but and a network of franchised and driving lessons are among in principle, globally transfer.

Robert Maxwell's victims, but and a network of franchised and driving lessons are among in principle, globally transfer. the few exceptions to this able, standards-setting bodies

This article contains a business idea that will make someone rich. But first - now that I've got your attention a bit of background.

In case you didn't know it. this is European Life-Long Learning Year - just one, bathetic, example of how the developed world's politicians are falling over themselves to promote skills training. It is the only way, they say, that western labour can hope to compete with the lower-cost, highly motivated workers of east Asia. The US has its grandly titled Goals 2000: Educate America Act: France has bigger incentives for apprenticeshins and new technical training colleges; British politicians from all three parties promise new wheezes to encourage more and better training.

The message is that individuals are going to have to take responsibility for training and re-training themselves over their whole working lives. So here's the business idea: branded training.

Doesn't sound very sexy? Bit of a bore? Well, consider. Until Ray Kroc came along. fried food was the stuff of mom-and-pop diners and backstreet fish and chip shops. No glamour there. Now, McDonald's is one of the classic growth stocks of the postwar era. Its storefronts are everywhere, and the company is valued at \$35bn (£23bn). The essence of Ray Kroc's insight was that a business hitherto seen as essentially messy, individualistic and atomised could be standardised, systematised and branded, first on a national scale, then on a global one.

So what's so different about training? Why has it largely remained small scale and unbranded? We'll come to that in a minute. First, some examples of companies that have already established a branded presence in training. Berlitz, British School of Motoring and the Kumon Institute.

 Berlitz has been best known in recent years for its

Fukutake, Japan's biggest correspondence course company. Its network of 315 language schools spans 30 countries, with a standardised approach:

an emphasis on nativelanguage teachers and the "direct method", in which all interaction with the pupil takes place in the language being taught Revenues are more than \$300m a year, and Fukutake has ambitious expansion plans. British School of Motoring

has turned what is in most countries a highly fragmented business into a systematised, branded one. Its 2,000 selfemployed instructors have 15 per cent of the UK drivinglesson market.

The group lobbied the government to introduce the new driving theory examination to supplement the practical test. Now that the theory exam is compulsory, BSM may well be better placed than smaller rivals to teach it. Despite its strong national brand, its revenues are still small: pretax profits were 25.4m in 1995 on sales of £34m.

 The Kumon Institute teaches children mathematics (and other subjects) through a core set of principles, a

Toru Kumon, set it up in 1958; it now has 1.6m pupils in Janan and another 500,000 overseas, with revenues of more - than \$500m a

branded training can be a profitable business - but they also suggest that so far it has been confined to narrow niches, with relatively limited potential revenues. What are the reasons for that? And are they about to change?

The biggest reason why branded training has not yet taken off is the lack of an imperative driver of demand. Historically, people have been educated once in their lives, between the ages of five and, at the latest, their mid-20s. The financing of this early education has come from parents and government, rather than from the individuals themselves.

Most people still have not made the shift to a world in which they will need to be continuously re-educated or trained, let alone to one in which they will need to take responsibility themselves for that re-training. They expect their employers or the government to carry the burden. Nar-



market is that standards are largely set on a national (in some cases regional) hasis.

Intriguingly, the one broader educational product for which users are willing to take on the responsibility of choice and finance is the MBA course - and here we have seen the emergence of some brand characteristics and even the first tentative steps towards globalisation.
Will other areas of training

follow the same process? Your guess is as good as mine: not every apparently inerorable trend really pays off. But all the trend-watchers seem to agree that demand for training will rise steadily over the decades to come. So let us take that underlying demand for granted. It is less clear. however, that it will result in market susceptible to McDonald's-style systematica-

tion and branding.
It has not so far, after all, because of two other unusual characteristics of the marketplace. The first is the role of intermediaries: governments and employers. Not only do they largely set the standards trainers must meet, they also act as large-scale suppliers of subsidised training. It's tough for privatesector businesses to compete with that. Kumon maths teaching largely exists in the interstices of that system, supplying "top-up" education to children the state system is

not serving very well.

An opportunity for branded. trainers, however, lies in the increasing pressure on govern-ments to withdraw subsidies from these areas, as the fiscal their provision. Another opportunity beckons as companies are less willing to gnar-antes lifetime employment. There will be increasing desire on the part of workers for a portable standard of achievement - one that branded training can supply.

The second aspect of the Although most skills are now,

operate locally. Teaching someone to drive a car is pretty similar all over the world; teaching someone to pass a driving test is quite different in, say, Basingstoke and Baltim

Still, that's an opportunity as much as a problem: it allows would be branded trainers to set their own standards and teach them consistently around the world - potentially a strong competitive advan-tage. After all, the local standard for fast food varies widely from country to country until McDonald's homogenised it. The very act of creating a global standar for fast food served as a man keting advantage for McDonald's.

So here is the busines opportunity: to create a strong global training brand, with a clear set of core principles and a standardised approach to quality, success measuremen and process. The business model will probably be som form of franchising, with a clear distinction between the tight central control of intellectual property and sys-tem, and the loose approach to local issues such as personnel management, wages, market ing and so on.

In the short run, the train ing company will use its brand to enhance the qualifications set by national bodies or employers. In the long run, it can hope to see its own branded diplomas replace or supplant national equivalents.

Who will be the branded trainers of the future? It's hard to say. The most obvious candidates - educational publishers - are usually bad at the sort of hands-on people skills that will be required to get the branded training franchise up and running. But someone will do it. And it would be a nice irony if the approach that McDonald's has taken in fast food could pro vide the training needed for workers to escape from the hamburger-lipping McJobs that otherwise beckon.

BOOK REVIEW - Tony lackson

REBELS AGAINST THE FUTURE: By Kirkpatrick Sale Addison Wesley, 320pp, \$24

## Neo-Luddite cry in the computer age



most enduring quirks human nature is the belief in a golden age. The term may have been

coined by the ancient Greeks, but the idea goes back to the expulsion of Adam and Eve from Eden. While the story takes many shapes, the gist remains the same: things are not what they were, and the world is going to the dogs. Kirkpatrick Sale's golden age is 18th century England: a land of happy and prosperous crafts-men, with a grandfather clock in every parlour, Staffordshire china on the dresser and a vegetable garden at the back. Within a generation, we are told, all that was swept away. The land was derkened and the

ing of The Machine. It is now happening again, only worse. The signs of the second industrial revolution are manifest; acid rain, bioengineering and transnational corporations. So is its cause: The Coming of The Computer. Sale's book falls into two

people enslaved by The Com-

parts. The first is a history of the Luddites, a group of Eng-itsh workmen who mounted a brief, violent campaign against machines and their owners from 1811-14. The remainder is a rallying cry, the raising of the neo-Luddite standard in the age of the microchip. The differences between the

two parts are instructive. The Luddite section is a conventional narrative, useful if slightly specialised. It is, of course, biased: but bias is inherent in history and has the virtue here of being explicit.

The remainder is more interesting and more problematic. We have all been repelled by the works of industry at one time or another, and few would rather look at a factory than a field. As willing consumers, we know this is in part irrational; but the neo-Luddites, Sale tells us, are explicitly opposed to

He is thus in the autoward that is shrinking through min-

One of the position of constructing an argument in defence of an emotion. The result can be somewhat tangled.

His starting point is what economists call the "lump of labour" fallacy. This states that there is only a finite amount of work to go round. Once the machines have grabbed it all, the rest of us are left sitting on our hands.

The logical snag is that after several millennia of technological advance, people are still working. Indeed the US, the world's most technologicallydvanced society, has virtually full employment

Sale's defence is to deny this employment is real. The origins of this argument lie once more - in the 18th century, this time in France. In its pure form, it says the only productive work consists of extracting produce from the earth. All other work is sterile.

Sale seems to think real jobs are being exported to the developing world through a conspiracy between the multinational corporations and the World Bank. This has polarised US society into two equally unproductive groups: a handful of computer and financial experts on top and an army of impoverished hamburger-

flippers below.

The picture is rather at odds with the fact that the US is also a net exporter of food and many basic manufactures. But it is central to Sale's argument for another reason. If technology causes the export of jobs, it follows that computers are responsible for production wherever it takes place. They are therefore to blame for damage to the environment worldwide. Since that damage is cumulative, it is logically finite. Therefore, technology

Deny that premise and the fallacy is obvious. Artificial intelligence makes no claim on the environment. It is literally immaterial, a thing of digital bits. It employs some hard-ware as a medium but even

cause forests to be levelled in Brazil, or chemical plants to be built in China. These are the effects of the first industrial revolution, still working its way round the globe. If any

thing, today's technology can help clean up the mess. If playing the environment card is something of a dodge. one can see what prompted it. The real damage done by the information revolution is social: job cuts, family stress and the anxiety of rapid change. But capitalism goes through those convulsions at regular intervals and survives. The first industrial revolution was horrible, but the Luddites

Whether the neo-Luddites fail depends on how they measure themselves. They will not cancel human ingenuity, or resurrect an imagined past. They will not even abolish the computer.

modify its use. Sale may be cranky but he is on to some-thing. The Luddites were opposed to "all Machinery hurtful to Commonality". For all its problems of definition, that has a certain moral force. But that raises a question which Sale is too much of a libertarian to address: whether governments should restrain technology in defence of society, as they are beginning to in defence of the environment. It seems a tricky proposition, particularly as the revolutionary effects of the computer will eventually play themselves out, as did those of the steam

That leaves Sale's prescription for individuals: scrutinise any new technology for possi-ble harm, and if need be reject it. For most of us, already enslaved by the computer, that is not an option. It is not a bad rule of thumb all the same.

Rebels Against The Future is available from FT Bookshop by ringing FreeCall 0500 418 419 (UK) or +44 181 964 1251 (out-side the UK). Free p&p in UK.

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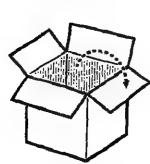
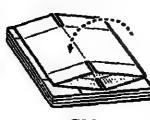


FIG 1.

FIG 2



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·LETTERS TO THE EDITOR·

We are keen to encourage letters from peaders around the world. Letters may be fared to #44.171-373 5538 inlesse set for to 'fine'), e mail: letters editor th.com. Translation may be evailable for letters written in the main international langu

#### A clue as to why growth in Japan leaped ahead

From Mr Brian Reading. Sir, Your article on Japan's remarkable first quarter gross domestic product growth missed one important factor ("Japan's economic recovery a miracle or a mirage!", June

20). The Economic Planning Agency figures are not adjusted for the number of days in the quarter. Reuters, following an EPA press conference on June 18, reported that "the EPA also said the fact that 1996 is a leap year helped yush up GDP in the first quarter", and "the extra day contributed to 0.5 per cent of the total". But the total probably referred to 1996 as a

There were 60 working days in Japan in the first quarter. after allowing for regular national holidays (the effects of which normal seasonal adjustments will capture). Had it not been leap year there would have been 59 working

The extra day thus added 1.7 per cent to first quarter option (or 0.4 per cent to the year's output). If this is correct, more than half the first quarter's 3 per cent growth was due to leap year. The remaining 1.3 per cent, or 5.8 per cent at an ennual rate, is still rapid but not surprisingly so. The much quoted 12.7 per cent annual rate rise assumes there is a leap day in every quarter of

Brian Reading, 88, Stakespeare Tower, Rarbican London ECZY 8DR,

CORRECTION Gideon Nellen

Mr Gideon Nellen's letter, published on June 22/23, should have read that the "scale of under charging (of landing fees at Heathrow - and hence the subsidy to airlines] has been estimated at £250m a

### Linking trade to human rights

must fail.

From Ms Olivia Q. Swaak-Goldman Sir, in your editorial "Bonn in the China shop" (June 26)

you assert that linking trade privileges to human rights violations is counterproductive and that, on the contrary, "trade and the increasing prosperity that comes with it can be a civilising influence". This is just the sort of argument human rights organisations around the globe have successfully attempted to counter. It is true that concern over human rights can have a negative effect on trade relations, as exemplified by the current debacle involving China - in the first instance involving the US by way of Bosing Aircraft, and now the German government. But arguments for de-linking trade

and human rights should be justified on the basis of pure economics and not the skewed argument that linkage is not

If it is true that the linkage is less effective than desired. that is because only a handful of states attempt to make it and repressive states are free to turn to less demanding partners for their trade. Thus, the fact that the linkage is made by only a few countries and is therefore not as effective as it could be should not be used as an argument against making the linkage at all. The argument that

de-linking trade and human rights actually leads to an improvement in human rights is, in addition to its neo-colonial tone, inaccurate. The well-respected human rights organisation Human

Rights Watch, in its 1995 World Report, came to just the opposite conclusion. It found that the de-linking of these issues led to a marked worsening of human rights conditions. One need only think of oil-rich, and therefore trade-rich, Nigeria and its execution of minority rights leaders last November to

provide a ready example. If western governments choose not to risk short-term economic interests in the name of human rights and democracy that is their decision. But it should be justified on that basis alone, not on the illusory argument that the linkage is ineffective.

Olivia Q. Swaak-Goldman, Europe Institute. University of Leiden. Netherlands

#### Harmful constraints of a gold standard

From Mr David Peterson. Sir, Running throughout Michael Prowse's "The golden dream" (June 24), his fanciful history of the gold standard and the role that advocates of its reinstatement would like it to play in relation to the fiscal and monetary tools of a global economy already wrecked on deflationary madness, were a number of comments that captured the real appeal that the precious metal has in the eyes of the statist reactionaries whom Prowse mis-characterises as

The return to gold would establish a "powerful check against governments' desire to pursue inflationary policies". Prowse writes, the term "inflationary" being the key that unlocks the door.

"conservatives".

The gold brigade wants us to believe that the Group of Seven economies can be

returned to higher rates of growth through a magical elixir that combines one part radically lower taxes (often including the flat-taxers' call for zero taxation on returns to financial capital), and one part re-linking currenctes to gold. Thus, they would tie

government's fiscal and

monetary hands, preventing it from adopting Keynesian-type spending program particularly on social account. For spending on social account would be inflationary, these keepers of the financial altar complain. That is, it would benefit the wrong class of interests, while putting the value of financial assets at risk. What more devious scheme could one devise to ensure that government expenditures do not get squandered on the wrong class of citizenry, than to equate

the dread "I"-word, even as the prices of financial assets soar to the heavens? "The gold standard, with its

general regardlessness of social detail, is an essential emblem of those who sit in the top tier of the machine." Thus wrote Keynes about the transparent motivation of another bout with rentier madness, earlier this century.

What else are the Maastricht treaty's fiscal constraints, the US Federal Reserve's obsession with NAIRU (non-inflationary rate of unemployment), and the Right's call for a return to gold, but the subordination of the state and civil society to the sort of deflationary regime demanded by global capital markets?

David Peterson, 9401 S Springfield, Evergreen Park,

### Objection required in the cause of consistency

their material well-being with

Prom Mr Peter Cane. Sir, Gender does not determine an accountant's accountancy ability, therefore - argues Ms Victoria Andrews (Letters, June 18) - Ms Shella Martins should not be

Britain's leading woman accountant".

Well, neither nationality nor geographical location nor, indeed, title, nor name, fixes such ability, so in all for consistency, Ms Andrews should also have objected to

the "Britain", the "Ms", the . "Shella" and the "Martins".

Peter Cave, 17 The Mount, Hampstead, London NW3 6SZ.

#### FINANCIAL TIMES -

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Thursday June 27 1996

### Death in Dhahran

Tuesday night's explosion at a last November, confirms that all military housing complex in Dhahran, Saudi Arabia, is the worst terrorist attack on US forces abroad since the destruction of the Marine barracks in Beirut in 1983. The death toll happily is much smaller than on that occasion, but the political implications are potentially much more serious. The Beirut catastrophe led swiftly to the withdrawal of US troops from Lebanon and the tacit recognition of that country as a Syrian sphere of influence. That was serious but in retrospect can

be seen as correcting an aberra-tion in US policy. Contrary to President Ronald Reagan's rhetoric at the time, no vital American western interest was at stake, Saudi Arabia, by contrast, is crucial to the security of western oil supplies and to US influence in the whole Gulf region. The Gulf war could not have been fought without Saudi co-operation, and was fought as much to ensure the kingdom's long-term security as to liberate Kuwait. There could be no more direct challenge to American power than a murderous attack on US forces in the heart of the Saudi oil-producing region. Withdrawal from Saudi Arabia is an option no

US president would seriously con-The Saudi rulers have been glad to keep a western (mainly US) military presence in the country since the war, to make it clear to any potential aggressor, for instance Iran, that western powers are still ready to come to their defence whenever necessary. But they have also been anxious to keep it discreet, knowing it is unpopular within the kingdom. The Dhahran explosion, following the bombing of a Saudi National Guard training centre in Riyadh

too clearly.

The Saudis would like to believe this latest attack is the work of Iran, stirring up trouble among the Shia inhabitants of the kingdom's eastern province. For months after the Riyadh bombing they insisted it was an external affair. But last month four Saudi nationals were beheaded after confessing to that crime. They were not Shia Moslems and had nothing to do with Iran. They were militant members of the ultra-orthodox Wahhabi movement from which the Saudi state itse derives. And three of them had seen service fighting communism

Only President Ezer Weizman pursuing an Israeli idée fixe, was yesterday blaming Iran for the Dhahran attack. The more likely, and less comfortable, explanation is that Saudi Arabia faces a highly organised terrorist movement formed by people who condemn the regime for betraying its own origins. Such a movement will not be bought off with small gestures of leniency or liberalisation. Nor. however, will it be easily repressed indeed, repression will provide it with martyrs and so help it undermine the regime's

Saudi Arabia is almost as unlikely to succumb to an Islamic revolution like Iran as it is to gobble up one of its small neighbo like fraq. But over time it may be no better able than either of those countries to sustain the weight of being the bulwark of western interests in a hostile region. Western governments cannot and should not turn their backs on the kingdom. But they would be well advised to limit their exposure

Britain's legal challenge over the EU's legislation setting a maximum 48-hour working week could backfire, warns Lionel Barber

# Own goal over extra time

war over the safety of British beef, the UK to cross swords with the rest of the European Union again - this time

in the next month, a Portugues judge at the European Court of Justice in Luxembourg is expected to rule on the UK government's challenge to the EU's directive setting a maximum 48-hour working week.

The narrow legal issue is whether Brussels can use health and safety legislation to push through rules on working conditions by majority voting. But the broader debate is about the regulation of labour markets in Europe – an increas-ingly polarised issue in the EU. At one extreme stands Britain, seeing itself as an offshore enter-prise centre, determined to insulate

its economy against costly, meddle-some EU legislation. At the other stand the continental economies eager to improve global competitiveness but also determined to preserve minimum labour standards in the single European market

The origins of the dispute go back to 1989 when President François Mitterrand, celebrating the 200th anniversary of the French revolu-tion and universal human rights, hit upon the idea of a new "social Europe" to compensate for the dislocation caused by creating the new

The French crusade galvanised the European Commission in Bros-sels. Mr Jacques Delors, then presi-dent of the European Commission, and Ms Vasso Papandreou, the activist Greek social policy commis-sioner, produced almost 50 social policy initiatives, one being the directive on working time.

The UK Conservative government saw the fresh burst of EU social legislation as a reversal for its sucs in curbing trade union power in the 1980s. Such concerns led directly to Mr John Major's insistence in 1991 on an opt-out of the Maastricht treaty's social protocol. The final version of the working

would simply defy the judges' deci-

the provisions of the directive into

against such a course were showed

that a Conservative administration

first flush of the so-called beef war

The few ministers who argued

domestic legislation.

time directive was agreed only in November 1993. It obliges the UK for the first time to introduce laws giving mandatory rest breaks after six consecutive hours: a minimum daily rest period of 11 hours: at least one day off a week: no more than eight hours a shift on average for night work; and four weeks'

annual paid holiday. "The directive was social engineering at its worst," says Mr Zygmund Tyskiewicz, secretary general of Unice, the European employers' federation. "It was completely divorced from reality."

However, the UK fought a successful campaign to weaken the legislation and make it much less intrusive. It won exemptions for workers in air, rail, road, sea,

inland waterways and lake trans-port businesses. Also exempted were junior doctors and priests. A clause banning longer working hours for "economic reasons" fell because of objections from the bakery and newspaper industries.

In addition to these exemptions, the 48-hour working week is virtually voluntary. Employers can negotiate with individual employees to encourage them to work longer hours. And the UK government secured a grace period of seven years, delaying the imposition of the maximum working week until November 2003 at the earliest.

Yet despite these concessions, the UK abstained from the final ministerial agreement in November 1993 going to challenge the directive in the European Court, "It looked like bad faith," says a Commission official. "The British negotiated the best available deal with their partners in Europe, but then for domestic political reasons announced they

were going to the Court." Not so, say the British. Their concern is that the working-time directive was agreed under Article 118a of the Single European Act. This allows health and safety legislation to be passed by majority voting in the decision-taking Council of Ministers. To suspicious British eyes, it looked like a ruse to circumvent the UK's social policy opt-out.

British fears grew this year after an initial European Court opinion and promptly announced it was from the French advocate general.

He argued that health and safety issues could not be defined in terms of factory accidents or bad vibrations from video display units: "Health is not just a state of physical well-being, it is mental and social, and does not consist of just being free of sickness or infirmity." And here is the rub for the UK government, if its legal challenge fails, the highest court in the Union will have endorsed a similarly broad interpretation of health and safety and "working conditions". The result might be to encourage the Commission to bring forward more social legislation under the same provisions - all because of a piece of legislation which many believe would have had minimal impact on working lives.



Shares in distress

the risks. It was one of the most ambitious civil engineering projects ever undertaken; and there were many precedents to suggest

that costs might exceed estimates. So what have shareholders to complain about, as they crowd into the company's annual meetn the Palais Paris today, ready to defeat their board with sacks full of proxy votes? Franch investors, who hold about 70 per cent of the equity, are angry because, after beavy losses, they now face the prospect of ceding a large part of their equity to Eurotunnel's creditor banks.

Although a deal has not yet been reached, it seems likely that the 225 banks will agree to exchange some of the 28.8bn which they are owed for shares, diluting existing shares by per-

haps 50 per cent. Shareholders' distress is at least understandable, for Eurotunnel is no ordinary company. It was a grand, long term project, blessed by the prime minister of England and the president of France. For private investors a bargain was implied by which the authorities would build high speed rail links, and provide revenue from rail services. This support has fallen short of expectations, while the authorities have required the company to meet the costs of exten-

Those who bought shares in sive modifications for safety rec-Eurotunnel should have known sons. As a result, the company is sons. As a result, the company is unable to pay the interest on its debt, and the value of its shares, if

any is left, depends on what deal can be struck with the creditors. However, French shareholders have discovered a desperate weapon. By threatening to frustrate the deal they raise the specmost unwelcome to the banks, not least because of the complexity and uncertain outcome of French insolvency procedures. So although equity holders would usually expect to assume the residual risk, the proposed structure may allow them to share the pain with the banks. In the pecu-itar circumstances of Eurobannel this may be fair, since the banks recognised an element of risk in the interest rate they were charging up until September, when payments ceased. And if the the banks hold equity instead of debt, the present shareholders will have a better chance of getting at least

aariv next century. Meanwhile, the UK government could help the process a little by extending the franchise, as France has requested, from the present 57 years to 99. This would be a costless way of recognising the enduring benefits which this private sector project has conferred on both nations.

some return on their investment

few weeks ago the European Court of Jus-tice's impending judg-ment on the 48-hour Reluctant step back ment on the 48-nour working week prompted the most extraordinary ministerial decision of Mr John Major's premiership. It was an episode which defined vividly the unprecedented hostility which the working time from the brink directive has aroused within the

Philip Stephens on how the UK government came senior ranks of the government. close to defying the European Court of Justice ance, the cabinet's European policy committee decided that, if the court ruled against it, the government

at the end of May. All but a handful of cabinet ministers were present. The ministers were told that the European Court would soon deliver a final judgment on the government's case that the directive should never have been tabled under the rubric of the EU's health

could contemplate what would be a and safety provisions. The use by the Brussels Commisclear breach of British as well as European law. But such was the anger at the prospect of losing the sion of that route had allowed other EU states to outvote Britain battle to insulate the UK from in the Council of Ministers, despite Europe's social legislation, it was the UK's opt-out from the social chapter of the Maastricht treaty. not until they reconvened on the The ministers were told the odds eve of last weekend's Florence summit that the ministers backed down were that the court would endorse in the face of a stark warning from the preliminary ruling of the Whitehall's law officers.
The first meeting, of the cabinet court's advocate general which had rejected the London government's legal challenge. They were committee on defence and overseas reminded that the World Health policy (OPD), took place during the

employment conditions in its analyaes of public health. A range of options was then considered. Ministers could bite their collective lip and prepare the necessary legislation. After all, during negotiations two years ago, Mrs Gillian Shephard, the then employ-

ment secretary, had succeeded in removing the directive's most restrictive provisions. Alternatively, they could seek to defer the issue until beyond the general election by delaying the preparation of legislation. In the meantime, the government could use the intergovernmental conference on the future of the EU to seek treaty changes which would close the health and safety loophole. If it was fortunate, such an amendment

But Mr Major had just announced

convince interested parties that a

moderately industrial nation

industries together. "The funny thing is, they all agree. But we are

ga consensus democracy and the

cansensus also is that they don't.

want to do anything about it."

Fokker has orders which it could

meet, and other European aircraft

should keep its high-tech

the EU ban on exports of British beef. The mood was not for compromise. Several ministers spoke in favour of open defiance. There are some conflicts in the accounts of individual positions. But there is no dispute that the minority in favour of upholding the law was heavily outgunned by an alliance of the cabinet's Eurosceptics and traditional moderates. More than one supported a suggestion that the non-cooperation policy over beef should be extended to cover a successful resolution of the working time issue. One minister thought the atmosphere "crazy". Another remarked that "swords had been

glinting in the sun". Mr Major shared the anger. He had negotiated Britain's social chapter opt-out. He has always considered that the opt-out included assurances from the other heads of state that they would not seek to circumvent it. In his eyes, they now stand accused of a grave breach of

trust.
The decision, however, provoked visible alarm among the law officers. They reported that such open defiance would inevitably be challenged in the British courts. Just as certainly, the government would be

By last week, they had stepped up the attack. A briefing note sent to ministers ahead of the second meeting warned that the legal challenge might extend beyond the government. Individual ministers might be held liable by the courts

tor workers their rights. The committee retreated, deciding instead on the strategy of delay. Implementation would have to wait until after the election. In the interim, Mr Major would

demand changes to the treaty. It is not clear, however, that the government is yet off the legal hook. It has had ample time to prepare the necessary legislation. Some of its legal advisers believe it could yet be successfully sued for deliberate delay. Ministers are now praying that, against the oddis, the court will spring a surprise and rule in the government's favour.

### A debt stand-off

Countries which are struggling to pay off mountains of official debt do not have many things to look forward to; but this week's Group of Seven summit was one of them. After a year of talking about helping debtor nations to grow out of debt, the hope was that leaders assembled in Lyons would at last translate fine words into action. Almost everyone now accepts

that some countries are so indebted that they cannot hope to reduce their debt to sustainable level without some extra help from official donors. This fact alone represents a moral victory for heavily indebted nations, and the non-governental-organisations which have lobbied on their behalf. But the G7 leaders are still far from resolving differences over who should pay for the support,

and how. To address the problem adequately the World Bank, individual donor governments and the IMF need to play their part. To the World Bank's credit, its piece of the puzzle has recently fallen into place, with the board agreeing informally to allocate \$500m (£333.3m) to the debt relief initiative this year and \$200m each year

thereafter. It has been trickier to reach agreement on the second strand of the programme. This is because the bilateral creditors - as represented by the Paris Club - have and agree to the former.

already taken some modest steps to write off developing country debt. They are willing to concede further debt-write-downs, but only after the multilateral agencies have agreed to do their bit.

So far, so hopeful. But a stand-off between Germany and the rest of the G7 over how to finance the IMF's slice of the package may yet put a comprehensive approach to debt reduction out of reach.

The IMF wants to sell a fraction of its \$40bn gold reserves to finance its contribution to the debt effort, and put its existing concessional leading facility on a permanent footing. The German Chancellor, Helmut Kohl, will have none of it, believing that it would set a precedent for using gold for any number of good, and not so good causes, that the US might want to promote in future.

The IMF's gold is an outdated, and under-utilised, resource which could and should be put to better use. One can sympathise with Mr Kohl's concerns about future sales. But the answer is to judge each request on the merits and realities of the case. The reality of this case is that, although the Germans say they would be willing to contribute more money to help the IMF help debtor nations to help themselves, for the other governments, it is gold sales or nothing. Mr Kohl must swallow his pride

### OBSERVER.

#### House and Garden

Sir Pimothy Garden, appointed vesterday as the new director of Chathan House, the invege armin think-tank, has a tough task ahead. The Royal Institute of International Affairs, as it is formally called, faces strategic and financial questions only slightly less perplening than those of Bosnia or Russia addressed in its

seminar rooms. Sir Laurence Martin, who retires as director at the end of the year, was confronted with the budget predicament when he took up the post six years ago. His predecessor, Admiral Sir James Rherlé had been known as the Red Admiral for his enthusiasm for Gorbachev and detente, slightly ahead of the game by western governments' standards. However Shr Laurence

was heard to remark, in his first days in the Joh. "I didn't realise the 'Red' in 'Red Admiral' referred to the colour of the ink on the balance sheet". Sir Timothy will face a similar task of juggitug resources at a point when the think tank's main subjects - such as the future of Eastern Europe or relations with

China - are at their most thought provoking. Still, he has the credentials, having spent much of his life straddling the works of defence and policymaking. Former Royal

Air Force pilot and Whitehall policy adviser, he was at one point responsible for the long term hudget and force planning for all three services, and involved in the retrenchment after the end of the Cold War, May come in handy.

Organisation specifically includes

Fokker's musical Willem van Kooten, the. Netherlands' biggest independent music publisher, is familiar with life on the airwaves. The next challenge is to refamiliarise Folker, the falled Dutch aircraft

maker, with being airborne. The man who brought the world seminal 1960s and 1970s stuff such as Golden Earring and Venus, said yesterday he was trying to recruit banks and industrial partners to save the enterprise.

Potential allies include Authoris

and Internatio Miller, two Dutch groups with links to the transport business, as well as Stork, which is contemplating a purchase of Fokker's support services.

He acknowledges he is just "a small guy", but seems to want to be seen as "the Dutch Richard Branson." Better known in the Netherlands by a now rather unfortunate tag - "Mr 5 per cent" - Van Kooten has taken stakes of that size in ventures such as a sports TV channel which launches in August, a holding he has already sold to the Telegrasi DEWSDADES GOOD.

Van Kooten, 55, is trying to

makers are seeking to spend \$1.1bm on developing a similar sized jet to its 70 seater. Still, whatever the receivers might have in mind, a per tegit of Foldow would be a blg bite for the former disc jockey.

KIO's IOU ■ The Kuwait Investment Office is finding that some of its Republican friends in the US, its staunchest allies in the Gulf War, are sounding pretty aggrieved. The accusation? That Kuwait is not

sufficiently grateful to its saviours. Former officials in the Reagan and Bush administration have lobbied a House subcommittee intolooking at the question of Kuwaiti business practices "relating to the financial and commercial

treatment of US persons". The subcommittee will look into the sale of facilities owned by Spanish packaging group Sarrio to the KiO for \$400m in 1991. The group alleges that the KiO has not paid in full. Richard Haas, top national security alde for the Middle East in the Bush White House, is on Sarrio's international

advisory committee. Kenneth Adelman, former chief at the Arms Control and Disarmament Agency, is the advisory committee's chairman. Texas congressmen are also complaining about the loss of a valuable power contract by the Texas-based Wing group, which bas on its board Lt. General Thomas Kelly, Pentagon spokesman during the war. Let's hope the subcommittee sheds light on whether there is substance to the complaints, or whether this is a storm kicked up by the aides on behalf of their corporate friends. Whichever, the KIO will no doubt take the deliberations seriously. Puture military assistance, and the favourable tax treatment received by the KIO, could be in the

Wagner's ring Obviously a marriage MAID in heaven. Dan Wagner, chief executive of the on-line information service, gave his fiancée Suste Newall 400,000 ordinary 1p shares (a prezzy of £1.12m at the end of yesterday). All very touching - and no doubt Newall will smile more sweetly than the currendgeonly analysts who point out that MAID has yet to turn in a profit. Not a good precedent to set, though - just extra money that could go into the pockets of the lawyers drawing up pre-marital agreements.

### Financial Times

#### 100 years ago A Third Caudidate Talked Of

The chances of a success of a third Presidential candidate in the United States are being put forward more strenuously than heretofore by those who will vote neither for Major McKinley nor for the Free Silver candidate the Democrats appear likely to nominate at Chicago. A leading Democrat said vesterday: " The Democrats will throw away their chance in adopting a free silver plank, for there are many Republicans so opposed to Major McKinley that they would have been willing to vote for a third-term Democrat in the person of Mr. Cleveland backed by a sound money plank in his platform."

50 years ago Demand For Copper

There has been more disagreement since the beginning of the year over the outlook for copper than for perhaps any other commodity. There is a shortage of supplies which is being accentuated by certain artificial factors. For instance, owing to labour shortage, fabricators now tend to ask for several shapes and sizes from their suppliers. Stocks should be correspondingly increased to cater for these varying requirements.



### FINANCIAL TIMES

Thursday June 27 1996



Power struggle over 'conditional' resignation Astra US

# Karadzic threatens to disrupt Bosnia elections

By Laura Silber, Balkans Correspondent, and Paul Wood in Pale

Mr Radovan Karadzic, the Bosnian Serb leader wanted on war crimes charges, yesterday drastically raised the stakes in the struggle over whether he

would step down from power.

Mr Karadzic offered to resign only if the international community met a series of conditions for the recognition of his mini-state, Republika Srpska. But he made clear that he would stand in the Bosnian elections if his demands

were not met.

Seen as a key obstacle to free elections in Bosnia. Mr Karadzic signed a resignation letter at dawn after a marathon session of the Bosnian Serb leadership. Bosnian Serb officials in Pale, Mr Karadzic's stronghold, said the letter was sent to the government of Serb-led Yugoslavia and also was intended for Mr Carl Bildt, chief international civilian administrator in Bosnia.

VW halts

expansion

allow any state aid in the car sector unless it was strictly nec-

essary to compensate for problems in disadvantaged regions.

The two German commission-

ers, Mr Martin Bangemann and Mrs Monika Wulf-Mathies, are

understood last week to have

But they are thought this week to have been unable to persuade

other commissioners to reject the

advice of the Brussels competi-

the investment in Saxony clearly

as new investment, a judgment

that was shared until recently

even by EU experts". It has shelved the plans "with immedi-

At Mosel, VW is already produ-

cing its Golf series car, and had hoped to expand the site between

1997 and 1999 to 750 cars a day

Capacity at the Chemnitz plant

was also to be increased at the

same time through a new engine

Saudi bomb

he had spoken to King Fahd, the

"expressed his deep regret at our loss and his determination to find

Mr Warren Christopher, US

Secretary of State, yesterday interrupted his tour of the Middle

East to revive Arab-Israeli peace talks and flew to Saudi Arabia to

show support for US troops and

base in Khobar, near Dhahran.

Continued from Page 1

production facility

Volkswagen said it "considers

tion directorate to cut the aid.

delayed a decision on the case.

Continued from Page 1

But Mr Bildt's office last night had not yet received the letter. The timetable for a response is tight because the annual meeting of the Serbian Democratic Party, the Bosnian Serb ruling party, which will draw up an electoral list, meets tomorrow.

It was unlikely, however, that the international community would accept the conditions, which violate the Dayton peace plan for Bosnia. Under the plan, suspected war criminals indicted by the UN tribunal cannot stand in elections or hold public office and must be handed over to The

The letter appeared another manoeuvre orchestrated in order to deflect intense pressure. International mediators have threatened to reimpose sanctions on Serbia unless Mr Karadzic disappears from the political scene. Diplomats, behind the scenes, have set a deadline of July 1 for Mr Karadzic to stand down to enable the Bosnian elections to

Western mediators, in particular the US, are anxious to go ahead with elections on September 14 in an effort to stick to the timetable envisaged under the Dayton accords.

But members of the Moslem-led Bosnian government have created a problem by indicating that they would boycott elections if Mr Karadzic and other indicted war criminals remain at large in the run-up to the first post-war poll seen as a crucial test for Bosnia's future.

In a violation of the Dayton

pact, Mr Karadzic insisted that Brcko, the north-eastern town at the mouth of the strategic Serb corridor, remain in Serb hands.

Leaders of Serbia, Croatia and Bosnia agreed last November that the status of the strategic town would be decided by international arbitration at the end of the year-long plan. The deal on Brcko enabled western mediators to secure Moslem endorsement of the Dayton plan which would

### Malaysia reforms stock exchange to challenge Singapore

Su James Karres in Sterress

Malaysia is to allow companies from other countries to list shares on its main stock exchange in a move designed to challenge Singapore as the paster's financial bub.

region's financial hub.

Mr Munir Majid, chairman of Malaysia's Securities Commission, said yesterday that he hoped the initiative would help broaden and deepen the Kuala Lumpur Stock Exchange, the third biggest in Asia after Tokyo and Hong Kang in terms of mar-

ket capitalisation.

He did not indicate when the liberalisation would take effect but said that it would be a phased reform. Foreign companies which were "promoted and controlled" by Malaysians would be the first to list on the

exchange.

The development follows comments earlier this week by Mr Ron Sommer, chairman of Deutsche Telekom, the biggest telecoms operator in Europe, that the company was "thinking intensively" of a lixing in Asia after privatisation in Germany

Mr Sommer did not say whether Malaysia was being considered, but Deutsche Telekom's deal to buy \$1 per cent of Technology Resources Industries, a prominent local telecoms company, could make the German company a candidate for a listing. A Malaysian listing would encourage foreign investors to

apply for all or some of the pref-

evential terms available to local

companies in the domestic market, analysts said.

If Denische Telekom secured a listing on the Malaysia exchange it would bring immense prestige to the bourse and help attract international portfolio investors. In addition, companies with a

m annium, companies with a secondary listing in Malaysia would be more likely to choose Kuala Lumpur as a regional headquarters — a role now more often filled by neighbouring Singapore. Singapore already allows foreign listings.

There would be other important spin-offs for Malaysia, say analysis.

analysts.

Mr Nell Saker, senior regional economist at Crosby Securities in Singapore, said: "Malaysia is clearly hoping that foreign firms will be more committed fto the country] and transfer the type of technology that the seventh [five-year economic] plan

Mr humir said that the Securities Commission has submitted a proposal to the finance ministry to establish an over-the-counter (OTC) trading market for domestic high-technology companies. Such a market would provide an alternative source of capital for companies too small to list on the stock exchange's

He said an OTC market should not replace or compete with current forms of financing for hightechnology industries such as bank loans and venture capital

# Astra US chief fired after sexual harassment inquiry

By Hugh Camegy in Stockholm

Astra, the fast-growing Swedish pharmaceuticals group, resterday fired the chief executive of its US operations. It laid the blame for a series of sexual harassment allegations firmly at his door.

Mr Hakan Mogren, Astra group chief executive, said Mr Lars Bildman, head of Astra USA for 15 years, had been fired without compensation following an internal investigation into the allegations. The investigation showed that Mr Bildman had "abused his position", Mr Mogren said, and that he had developed an "unacceptable leadership style". It had also found evidence that he had used company funds worth some USSam for private spending.

US\$2m for private spending.
One other senior executive at
Astra USA was also fired and a
third agreed to leave, along with
one Astra parent company executive. But Mr Mogren denied any
widespread fault within the company or its corporate culture.

The main public allegations against Astra were levelled by Business Week magazine which cited a dozen cases where women claimed they were fondled or solicited for sexual favours by Mr Bildman or other executives between 1991 and 1994.

belidman or other executives between 1991 and 1994.

Astra is one of several foreign companies to become embroiled in sexual harassment cases in the US. The US arm of Mitsubishi Motors of Japan is facing a class action suit against it by the Equal Employment Opportunities Commission alleging widespread harassment of women workers. The EEOC is also investigating the Astra case.

But Astra case.

But Astra said its problems were the result of "a single man who abused his power". It said it was co-operating fully with the EEOC and any other outside investigation. Astra is facing at least three lawsuits brought against it by former simployees alleging sexual barassment.

Astra was careful not to accuse Mr Bildman — who was suspended in May when the allegations were first made by former Astra USA employees — directly of sexual harassment. Lawyers for Mr Bildman have said the allegations against him are totally false.

Astra said: "The investigation found that Mr Bildmam exhibited inappropriate behaviour at company functions, primarily internal sales meetings held off company premises. Such conduct is inexcusable for any senior executive of our company."

It added that Mr Bildman had

It added that Mr Bildman had used company money for renovations of his home and holiday travel worth around US\$2m. Mr Mogren denied that senior group management knew of the alleged harassment or financial abuse before being alarted by Business Week in Auril.

abuse before being alarted by Business Week in April. Astra's ahare price rose SErs yesterday to SEr293.

# Crude politics

The second bombing in Saudi Arabia in eight months is a powerful reminder that the regime's stability cannot be taken for granted. Nor is Saudi Arabia the only worry in the region; with serious tension in Bahrain and an unpredictable new government in Israel, the oil market is growing understandably nervous that the temperature in the Middle East is rising. Both the Iranian revolution and the Gulf war sent oil prices sky-high; serious disruption to Saudia Arabian supplies could send them higher still. But such an outcome remains very unlikely. The Saudi Arabian government's grip on power looks formids-

But such an outcome remains very unlikely. The Saudi Arabian government's grip on power looks formidable. Moreover, whoever runs the country will ultimately be as dependent on oil revenues as the West is on oil – so long, that is, as complete chaos or the most extreme kind of fundamentalist regime is avoided:

regime is avoided:

Rrightening as these worst-case outcomes may sound, the much bigger risk for investors is not that the country will collapse but that its oil strategy will change – for instance, if the relatively unknown Prince Adullah succeeds the sickly King Fahd. In theory, the country could either cut production back sharply to push the oil price up or siep production up and hope additional revenues offset the instribule price cullapse.

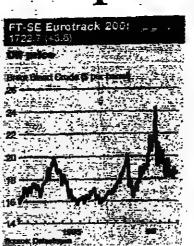
inswitchie price collapse.

The fact that neither is obviously in the country's long-term financial interest does not necessarily mean it might not give one a try – especially given the pressing need for cash to keep the population sweet. The snag for investors, of course, is that such a change of tack is impossible to preempt, since it could send the oil price in either direction.

#### Mediaset

Such is the controversy swirling around Mediaset, Mr Silvio Berlus-coni's television empire, that many investors will give its flotation a misalut some may still be tempted on the theory that shares sold in unpromising circumstances will come cheap, indeed, an initial glance suggests that they are Goldman Sachs, one of the few independent brokers with a forecast, predicts 1.450 earnings per share this year. At the mid-point of the selling range, the price/earnings multiple is 15. Comparable European TV stocks, Britain's Cariton Communications and France's TFI, trade on multiples of 18-19.

However, to make a fair comparison, two adjustments should be made. The first stams from Mediaset's curious policy of amortising television rights over several years rather than charg-



ing them to profits; the second because its tax rate is still below the standard 48 per cent rate. After such adjustments, Mediaset's prospective ple rises to about 17 - only a truch

Mediaset's aspirations in mobile communications give it an appeal that Cariton and TF1 lack, but its core TV business is under greater threat first theirs. If Italy's state-owned Rai is privatised, restrictions limiting the amount of advertising it can air would probably the retried intensitying competition would them cut both Mediaset's dominant share of his revenue and the rates it could charge. Take into account the other risks — such as the judicial investigations into Mediaset managers and the possibility that it may have to divest one of its channels—and the shares do not seem worth the punt.

#### British Biotech

Biotechnology companies have to raise money well before they need it, so British Biotech is being pragmatic rather than greedy in lannching a 143m (\$218.8m) rights issue when itstill has 256m of cash in the bank. Shareholders are hardly going to quibble: for a total orday of \$250m since foundation they now own a company capitalised at over \$1.50m.

peny capitalised at over \$1.50n.
Moreover, this is British Blobsch's last fund raising if it succeeds in getting its first two drugs to market in the next three years it will become lightly profitshle and able to finance future growth from cash flow and debt. If it falls, it will hardly be in a position to go back to shareholders—nor would there be much point.

nor would make be much pour.

The odds on success are shortening all the time. Marimastat, its key audi-

regulatory approval to start late-stage clinical trials. There is growing evidence that it is effective against a whole range of cancers, which could propel it to peak sales of fibn or more. The fact that the rights money will in part be used to build up a sales force for Marinastizt in Europe and Americas is a testament to the management's confidence. And with compounds against pencreatitis, asthma, arthriticand multiple sclerosis also under development, British Biotech is on this way to becoming a fully-fledged pharmacenticals company. Even so, valuring the shares remains subjective with analysis suggesting anythin from £20 to more than £100, company, with a current price of £23.75. Having the price rise six-fold in less the a year, investors should take up the rights and hang on.

Nuclear privatisation
The price range for the Britisherry sale is so wide the governmenight just as well not have bother publishing one at all. That, of course reflects the unusually broad range valuations being bandied aroun which in turn reflects the difficulty predicting future electricity price. The risks are certainly real. Is thin an offering to be approach with full protective clothing?

with full protective ciothing?
Actually, it should give off a prewarm glow. Compare it with Retrack: British Energy has less politirisk, its cash flow dividend covermore generous and its balance sheeeven lazer. On that hasis, the decislooks obvious — especially if, as mathink, the shares could start life on,
even higher yield.

even higher yield.

Of course, there are worries as with Railitrack, there is less risk to the management will fritter awards as a projects; British Enersy has done nothing to dispet the impression that this is a real wory for the longer term. Moreover, while Railitrack's revenues are score, British Energy's are vulnerable to lower electricity prices. And prices are bound to come under pressure in the end, when real competition is finally imposed on the market. Nonetheless, in the near term, the outlook looks reasonably benign – bet-

ter, certainly, than many fear.

These may not be shares to hold on to fee life. But their half-life at least—as investors get to grips with the scope for cutting the company's costs and gearing up its balance sheet—looks distinctly promising.

Stionel Lex comment on Danks

#### FT WEATHER GUIDE

#### Europe today

Scotland, Wales and eastern ireland will be dry and suriny. England will have sunny spells with showers in the south. Cloud will approach tretand from the west in the afternoon. A weak disturbance will produce cloudy but dry conditions in the Benelux, Southern Germany, the Alps and France will be dry and sunny. The Iberian peninsula will have plenty of sunshine, Southern Scandinavia will be warm with surrny spells. Cloud will prevail in western Russia with patches of rain. An upper air disturbance will produce showers from the Ukraine, across the northern Balkans and into central Italy. The south-east Mediterranean will be hot and sunny.

#### Five-day forecast

The liberian peninsula will remain sunny and warm. High pressure will promote dry and sunny conditions in Italy. South-east Europe will continue hot and sunny until the weakend when thunder showers will spread south-east across Turkey. The British Isles and the Benelux will be unsettled.

#### TODAY'S TEMPERATURES

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Warm front 2 GMT, Temperatures maximum for day. Forecasts by Meteo Consult of the Aletherlands

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Indonesia's state-owned IPTN celebrates its 20th auniversary with the debut at Indonesia Air Show '96 of the twin-engined N250, scheduled to enter commercial service next year.

The N250 is the world's only fly-by-wire regional nurbo-prop and, at 330 knors, one of the fastest. Its range is 800 miles and stretched versions with up to 72 seats are already under development. Key equipment includes landing gear supplied by Messica-Dowty (II Group's joint venture with SNECMA) and Dowty propellers and hydraulics — a package worth ove full US\$200 million across the expected life of the programme. With our help, the N250 is a real high filer.

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OTHE FINANCIAL TIMES LIMITED 1996

Thursday June 27 1996



**Air France** 

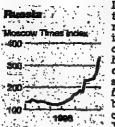
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#### IN BRIEF

#### **Holzmann warning** lifts takeover rival

The flerce takeover battle between Philipp Holzmann and Hochtief, two of Germany's largest construction groups, appeared to move Hochtief's way after Holzmann warned it would not pay a divi-dend for this year – just weeks after it cancalled its 1995 dividend. Page 16

Moscow equities reach fresh peak



In Moscow, shares continued their climb and reached a record as the Moscow Times index rose 17.42, or 5.4 per cent, to 337.89. The index has jumped about 90 per cent since mid-May. Traders said western investors were flooding the market with buy orders amid growing confidence that Mr Boris Yeltsin, the Russian president will win re-election in next Wednesday's second round poll. Page 36

Telecom Eireann selects partners A consortium linking Koninklijke PIT Nederland, the privatised Dutch telecommunications company, with Telia of Sweden has been selected as the strategic partner for a 35 per cent stake in Telecom Eireann, freland's state-owned telecoms company. Page 15

Costain is in talks with a potential south-east Asian investor considering taking a large stake in the UK construction group. It called for its shares to be suspended after they fell 31p to 39p. Page 21

15 Merica and Spencer

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238.5	13.5	Thei	Wire Prid	53.1	5.5

† Price at suspension, New York and Toronto prices at 12,50pm.

Chief price changes yesterday

# Fiat to sell off New Holland stake

Fiat, the Italian vehicle and industrial group, is to sell off a minority stake in New Holland, its London-based agricultural and construction equipment subsidiary, by the end of the year.

Mr Cesare Romiti, chairman. told shareholders at the annual meeting in Turin the group would sell 30-40 per cent of New Holland, probably on the New York and Milan markets. The issue would "bring major

economic gains and a consider-able inflow of cash", although he did not specify the amount. Fiat also announced this week it was to set up a \$1hn multicurrency

credit facility which would allow it to draw down loans at lower interest rates than at present over the next seven years.

Plat peals the financial flexibility to continue its expansion programme, which includes selling its new Palio "world car" in South America and later China, India and south-east Asia. "Our investments will be extremely broad in the coming years, so the money which should arrive from these sales could be used for this," Mr Romiti said.

Goldman Sachs of the US, to work on the New Holland sale. The subsidiary was formed in

This, after all, is the company

which first put Americans into

space, then on to the moon. If

Armageddon ever happened,

America's bombs would be

dropped from Rockwell aero-planes. Its intercontinental mis-

siles would be steered by Rock-

But in these post-cold war days, the US defence industry is

in a fever of amalgamation. As

defence budgets have shrunk, Rockwell - like many in the

industry - has changed shape. A

decade ago, the Pentagon and Nasa, the space agency.

accounted for nearly two-thirds

of its business. The figure is now

around a quarter.

Mr Don Beall, Rockwell's chair-

man and chief executive, treats

the speculation with studied ambiguity. The company's defence business, he says, is big enough to stand alone. It also

confers technological and other

benefits on the company's other

"Having said that," he adds,

we're very mindful of the con-

solidation going on in defence

Chairmen are talking to chairmen all the time. If I ever

thought there was a combination

which would be a stronger busi-

ness, we'd do it. It would proba-

bly not be within the structure of

As those with even longer

memories may recall, Rockwell

has not always been in the

defence business. It began life

making truck axles, and automo-

tive components still account for

a quarter of the company, with

But that business, or parts of it, could also be for sale. "Auto-

motive doesn't have to be an inte-

gral part [of Rockwell]," Mr Beall

says. "If we ever feit it couldn't

Rockwell as it is today.

sales of more than \$3bn.

divisions.

well electronics.

1991 from the agricultural and sarthmoving equipment interests of Ford of the US. Ford retained a minority stake which was bought out by Piat in 1983.

New Holland, which is regis-tered in the Netherlands and has its headquarters in London, returned to profit in 1994 and now contributes about 10 per cent of Fiat group sales. Mr Romiti, who took over from Mr Gianni Agnelli as chairman in

June 1998, when he will be 75.
Mr Agnelli's nephew. Mr Giovanni Alberto Agnelli, who heads the Piaggio scooter group and is

a Flat director, is tipped to take

over, although he will still be in his mid-30s in 1998. Fiat is controlled by the Agnelli family through the quoted holding companies lfi and lfil.

Fiat confirmed it suffered a decline in margins in the first quarter of 1996, when pre-tax profit slipped to L464bn (\$301.5m), against L606bn a year earlier. But Mr Romiti said the situation had improved and Fiat expected the full-year margin to be only slightly lower than 1995's 4A per cent. Full-year turnover is expecagainst L75,692bn in 1995. Last year, Fiat announced a net profit of L2,147bn.

Mr Romiti told shareholders

1996 would be "another difficult demand in Europe, and Italy in particular, the strengthening lira, and the shump in the important Brazilian market.

Apart from confirming Mr Romiti as chairman and Mr Paolo Cantarella, previously head of Fiat Auto, as chief executive, Fiat also elected four new directors: Mr Paolo Fresco, vice-president of General Electric of the US, Mr Gianfranco Gutty, chief executive of Generali, the Italian insurer, Mr Gabriele Galateri di Genola, chief executive of Ifil, and Mr Franck Riboud, chairman of Danone of France.

New York tractor float, Page 16

diversity.

about that."

profits rebound

By David Owen in Parls Air France yesterday reported its first annual operating profit of the 1990s. But the state-controlled carrier recorded a net loss of nearly FFr3bn (\$570m) after proseverance scheme and other

another option. Rockwell has just disposed of its newspaper print-

ing press business - another world leader - for \$600m. But Mr Beall is careful to deny that

Rockwell is joining the demerger fashion, or is uncomfortable with

up in a multiple business envi-ronment," he says. "We're a lot simpler now than in the days

when we were making industrial

sewing machines and oilfield

valves. If we separated our aero-

space and automotive businesses

we'd be easier to understand -and that's all I'm going to say

The impression remains that

getting rid of the aerospace and

defence business, in its entirety at least, would go against the grain. Some parts of the business,

Mr Beall concedes, might offer

scope for rationalisation if com-

bined with competitors. "But the

practical reality is that if I sold

our rocket engine business to Lockheed Martin (the biggest US

defence company], what would they do to save money? They're

Nor does he accept the prevail-

ing wisdom that the technology

of defence has become so speci-

alised as to be commercially useless. "I think the technological

flow from defence into commer-

cial markets is certainly still

important. We also operate our

defence business in a commercial

than with most companies.

ways to compensate."

way, with a lot of our managers

not in that business."

"Most of us [in Rockwell] grew

labour measures.
The figures also excluded the results of Air France Europe, the carrier's domestic partner, which recorded a large operating loss. In an effort to address this, Air

France Europe yesterday announced the closure of 18 routes, with effect from October 27. It said this would enable it to improve its operating result by about FFr350m.

Air France Europe is also approaching a crucial stage in negotiations with its pilots over attempts to align their pay and conditions with those of their Air France counterparts; at present, Air France Europe pilots receive between 10 per cent and 15 per cent more.

Air France has said it would delay a planned merger of Air France Europe and its own European operations if the domestic pilots did not agree a remunera-tion package by the end of this month. The merger is set for April next year.

The net loss at Air France for the year to March 31 amounted to FFr2.87bn - against FFr467m in the corresponding 1994-95 period. The earlier figure was helped by

FFr2.51bu in capital gains. Turnover fell 1.8 per cent from FFr40.18bn to FFr39.44bn. The company said adverse currency fluctuations affected sales by about FFribn. It said the publicsector strikes that swept France in December 1995 resulted in a decline in revenues of FFr300m. The average number of employ-

ees fell by nearly 2,000 to 36,484.
The airline's operating profit totalled FFr418m, compared with a loss of FFr902m in 1994-95. Its pre-tax loss totalled FFr968m, against a FFr3.2bn loss. The net loss prior to restructuring provisions was FFre with a FFr2.69bn loss.

two-way process with us, more The 1994-95 financial period Again, though, he qualifies his originally lasted 15 months position. "If we ever did lose [our because of a change in the comdefence technology], we'd find pany's year-end, but comparative figures have been taken from pro forma accounts covering April 1 1994 to March 31 1995.

Air France Europe, the former Air Inter, reported a net loss of FFr661.4m for the 15 months from January 1 1995 to March 31 1996 against a net profit of FFr20.9m in the 12 months of 1994

The company attributed the deterioration to "social conflicts" and the effect of the opening of its domestic network to competition from other French airlines. Operating losses for 1995-96

Turnover for the 15 months to March 1996 was FFr13.6bn, compared with FFr11.7bn for 1994. The company said the number of passengers carried in the 1995 calendar year was down 7.5 per cent compared with 1994.

Fifteen of the 18 Air France Europe routes to be closed are between France and cities in the UK, Spain and Portugal. The three internal French routes to be closed are from Paris to BOD.

Air France is waiting to find out whether the European Commission will allow it to receive the third and final tranche of a FFr20bn state aid package. A decision is expected in mid-July. Other European airlines,

including KLM of the Nether-

lands and Germany's Lufthansa, have complained that Air France is using state aid to fund cuts in fares. Air France has also Industrie for the delivery of five Airbus A340-300s, originally

#### February, also confirmed that he would step down as chairman in Fiat has appointed Mediphanca the Milan merchant bank, and

#### Rockwell chief dismisses talk of demerger but keeps his options open **British** A ecording to persistent rumours Rockwell International, the US manu-**Biotech** facturer, is thinking of selling its defence business. To those with in £143m long memories, this might seem bizarre. If ever a company typi-fies what President Dwight cash call Eisenhower called the military-industrial complex, it is Rock-

By Clive Cookson, Science Editor

The UK biotechnology sector took two more steps towards maturity yesterday. British Biotech said it was seeking £143.4m (\$219.4m) in a one-for-eight rights issue to build the infrastructure needed to become a big international pharmaceutical group. And Chiroscience said its first product, a painkiller for arthritis patients, had reached

the market. British Blotech's rights issue will be the UK sector's biggest fund-raising exercise. It follows a year in which the company's share price has raced up from less than 500p to a peak of £35.50 a month ago, after promising trial results for its oral cancer drug, marimastat. Its shares fell

5p to £23.75 yesterday. Chiroscience, which raised 240m in a share placement last month, said dexketoprofen, its artinitis drug, was launched in Spain this week by Ménarini, its Italian marketing partner. Its shares closed up 1p at 433p.

"This is one of the first develmarket from any company in the UK emerging pharmaceutical sector," said Lord Chilver, Chiroscience chairman.

British Biotech said the £143.4m raised by issuing 7.2m new shares at £20.50 each would enable it to finish developing marimasist and the lexipatent treatment for pancreatitis, and to build European and North

British Biotech also announced a pre-tax loss of £25.2m for 1995-96, down from £26.8m in

"The rights issue is an important step for British Biotech in achieving its objective of build-ing a new international pharmacentical company," said Dr Keith McCullagh, chief executive. The group has cash and investments worth £66m. It does not expect to seek more money from sharemarimastat reach the market. Some analysis had expected British Biotech to wait until later this year or early 1997, when it had more data for mari-

mastat, before a rights issue. Mr James Noble, finance direcbeing unduly opportunistic in its timing, when the share price was inflated by excitement about

British Biotech stands out among UK rivals for the scale of its ambition to be a leading world pharmacentical group. Mr Noble said it envisaged an

eventual sales force of about 500. Chiroscience, in contrast, "still intends to become a world-class drug discovery and development company, rather than a major integrated pharmaceutical company", said Dr John Padfield, chief executive. Lex, Page 14

### A US defender large enough to fight for itself



Guarded secrets: Don Beell, Rockwell chief, is keeping his plans quiet

bought for \$1.6bn, it has consolidated its position as the biggest factory automation company in North America. Second is its semiconductor

business. Rockwell says it has 70 per cent of the world market for there are lots of alternatives." the chips which drive modems in So what is integral to Rockwell? Two businesses, it appears. First is factory automation, machines. With the explosion of the Internet, Rockwell expects which Rockwell entered in 1984 sales to double this year to more with the acquisition of Allen-Bradley. With the addition 18

Acquisitions are planned. In automation, Mr Beall says, Rockwell's objective is to double reve couldn't do it without another major acquisition or two. If we just grew the present business, we would reach \$5.5bn or \$6bn. In Europe, I've knocked on a lot of doors. A lot of the businesses I'd

like are owned by other people who want to keep them, and a lot are still family owned." Selling businesses remains

nues to \$8bn by 2000. "We

n part, this hedging is caused by the desire to leave options open, but it may have another aspect. Mr Beall became president of Rockwell at the age of 39, and has been chairman for the past eight iyears. Now 57, he has not decided when to retire. "But I don't think you'll see me here when I'm 65. That would be in other words, Rockwell in its

present form is largely Mr Beall's creation, and in the foreseeable future be will be handing it on The shape of the company at that point may simply not have been decided yet. It seems clear, though, that the decision when it comes will be mainly Mr Beall's.

Tony Jackson

### Online satellite service set for Japan

By Michiyo Nekamoto in Tokyo and Louise Kehoe

Research Institute are launching an online information service in Japan that will use a combination of satellite communications and standard telephone lines to deliver information and entertainment services to home com-

puters. The service, to begin by the middle of next year, aims to win share of Japan's growing market for online information ser-

rices by combining existing Internet information with new entertainment services to be the leading manufacturers of video game systems.

The joint venture, to be established in the fourth quarter of this year, will provide online services such as sports news, online shopping and entertainment using a TV broadcasting satellite system operated by St Giga, in which Nintendo owns a stake of

More than 10m Japanese homes are connected to the St Giga broadcasting satellite. Users of the new service will need a satel-lite dish and tuner and a specially designed satellite modern installed in a PC.

The PC is becoming a communications tool," said Mr Bill Gates, chairman of Microsoft, the US software company. "I think the venture really draws on the strengths of all three compa-

The companies said the service would make the Internet more accessible in the home by providing high-speed access. Currently,

via modems linked to standard telephone lines but transmission

"It is very time-consuming to ohtain graphics via the telephone line but data on the Internet will says Mr Hironobu Sawake, analyst at Nikko Research Center. He said the advantage of this system appeared to be that it

using satellite broadcasting. In the US, Microsoft is working with Direct TV to develop a similar service that is scheduled to be launched early next year.

could send graphics rapidly by

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GROUP

#### COMPANIES AND FINANCE: EUROPE

### Holzmann warning gives succour to Hochtief

takeover battles between two of the country's largest con-struction groups, Philipp Holzmann and Hochtief, appeared to move Hochtief's way yesterday after Holzmann warned it would not pay a dividend for this year - just weeks after it cancelled its 1995 dividend.

Holzmann recently reported surprise net losses of DM443m (\$289m) after it had to write down the value of several property investments.

A Loudon-based construction analyst said the group's continuing difficulties now meant that Deutsche Bank which holds 25.8 per cent of the com-

"I think Deutsche Bank's preferred out would be for Hochtief to come in - subject to agreement from the cartel authorities," the analyst said. The Berlin-based cartel office is investigating Hochitef's pro-posed takeover and in an initial ruling rejected the idea, arguing that the merged group would dominate Germany's otherwise very splintered construction market. The two sides are due to meet again in

Another analyst specialising in construction companies who attended Holzmann's annual general meeting in Frankfurt

chief executive, said Holzmann faced "very difficult years" this

year and next Hochtief already holds 24.9 per cent of Holzmann and has parked a further 10 per cent with Commerzbank, the leading German hank which is close to Hochtlef, subject to a final ruling by the cartel office. Holzmann's warnings come

on the heel of other forecasts

by leading German construc-

tion groups which are considerably more optimistic. Mr Hans-Peter Keitel, Hochtief's chief executive, said earlier this week that while it was too early to make forecasts for the full-year, new orders

from outside Germany more

By Michael Lindemann in Bonn to Hochtief – would be increasingly inclined to see Hochtief
One of Germany's fiercest take over.

to Hochtief – would be increasable fail to pay a dividend in 1997 after Mr Lothar Meyer, depressed German construction market.

investments worth DM536m, but Holzmann eventually took market. Strabag, another leading con-

struction group, said yesterday it expected a "moderate" increase in construction output - the sector's equivalent of sales - and a significant improvement of its operating results. Strabag's 1995 pre-tax profits fell to DM26m, down from DM82m a year earlier.

Several analysis warned that part of Holzmann's continuing difficulties had to do with its lack of rigour in writing down the value of its property invest-

ments.

KPMG Deutsche Treuhand, the auditors who had valued the investments, recommended that the group write down but Holzmann eventually decided to write down investments worth DM458m. "There are some more time-bombs ticking away there," the ana-

Holzmann said, meanwhile, that results in the first five months had been considerably better than in the first three months, when construction projects had almost come to a standstill because of the bitterly cold winter in Germany.

During the first five months to May 31 construction output totalled DM4.5bn, 8 per cent lower than last year, while the group had booked new orders worth DM5.9bn, some 5 per cent more than in the equiva-

the main reason for renewing

the credit line and divesting

part of New Holland is to raise

money for further expansion in

The problem we have ahead

of us is one of new developments," said Mr Romiti yester-

day, "That means starting new

initiatives, opening new mar-

kets, producing in areas - such

as south-east Asia, China and

India - where you can't sell

cars unless you manufacture

in the country itself, and

increasing our efforts in the

Mercosur (the south American

For Piat, the disposal of a

minority stake in one of its

largest subsidiaries would

mark a change of tack com-pared with last year's plan to inject its chemicals and bio-

medical subsidiaries, beaded

by Snia BPD, into the complex

planned merger between

Gemina, the investment com-

pany, and Ferruzzi Finanziaria, the holding company.

That plan, later abandoned, would have raised about L700bn for Fiat. Mr Romiti said

yesterday that there were no

plans to break up or sell off

Snia BPD and its subsidiaries

Snia Fibre, Sorin Biomedica

and Caffaro, all of which are

quoted companies, although

Fiat may reduce its stake in

the sector, while remaining the

Italy and abroad.

tree-trade area)."

### Court gives go-ahead for CFF meeting

By Andrew Jack in Paris

Shareholders in Crédit Foncier de France, the troubled spe-cialist property lender, yester-day failed in their attempt to delay the group's annual general meeting, due to be held on Friday.

The Paris commercial court rejected the investors' claim that the provisional 1995 accounts circulated by CFF and qualified by its auditors were inadequate and justified delaying the assembly.

The decision came during a tense week for investors in a number of French groups. Eurotunnel, operator of the Channel tunnel railway link, holds its annual general meeting today amid tensions over a proposed restructuring plan with its creditor banks.

Separately, minority shareholders in Compagnie d'Investissements de Paris, an investment company, expressed their frustration at the decision of Banque Nationale de Paris, the majority investor, to reject a counter-bid launched on the company

Mr Jérôme Meyssonnier, chairman of Crédit Foncier de France, said yesterday that he could "only rejoice" at the decision of the court to reject criticisms from shareholders about the reasons behind changes in accounting policies, which partly explained FFr13bn (\$2.5bn) in provisions announced for 1995.

He said there was no question that he was making excessive provisions. The write-offs had been taken to reflect a sharp deterioration in the Paris property market, as well as the need to reflect a realistic assessment of its assets which would allow strong credit ratings. Shareholders in Crédit Fon-

cier have criticised the size of the provisions, and restructuring proposals which could make their investment in the group almost worthless.

They have threatened to attempt to block approval of the group's accounts on Friday and to vote against a capital reduction plan, while discuss-John Griffiths ing a demerger of the group to help resolve its difficulties.



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### Fiat targets New York for tractor float

chairman, said yeschairman, said yes-terday the group would probably sell 30 to 40 per cent of New Holland, seeking a listing in New York by the end of this year. The details will be fixed later by Mediobanca, the Milan merchant bank, and Goldman Sachs, the US investment bank, which will handle the sale.

One Milan-based analyst warned yesterday that the tractor market had already reached the top of its cycle. New Holland staged a strong return to profit in 1994, when it recorded a profit before minority interests of L576bn (\$375m), against a loss of L148hn the previous year, but although the group increased sales in 1995, its profit slipped by 31 per cent. Fiat blamed the crisis in the Brazilian agricultural sector - which bought only 17,600 tractors in 1995, compared with 38,500 in 1994 – and difficulties in the sourcing of components for the decline.

But even if New Holland has passed its recent peak, analysts still concede that the capital gain on the sale of a minority stake will be "huge", given that the book value of New Holland NV, the Dutch-registered holding company for the group, was only L237bn at the end of 1995.

"As one of the biggest companies in the world producing agricultural and construction equipment, its capitalisation [in our balance sheet] is much with 10 per cent.

Ploughing a rich furrow

: :	Turnover	Cash flow*	Cupital Expenditure	Profit before galnority interests	Number of employees
1995 .	8,150	581	215	392	18,820
1994 .	7,600	761	136	576	19,651
"Group income Fight (time t	e before mirrority interests, p	ine characterion.	•		
Lear (sae c	Net Revers	ee Cast	1 flow	Capital Expenditure	Number of
1995	75,6	85 -	6,778	5,651	287,428

lower than we expect to get for it on the market," said Mr Romiti at yesterday's Fiat shareholder meeting in Turin. although he did not put a fig-are on the amount the group hoped to raise from a sale.

The decision to list New Holland, rather than directly seek a buyer or partner among its tractor industry rivals, reflects both the anti-trust difficulties which would cartainly have been encountered by the latter course both in Europe and in North America - as well as likely lack of interest from companies big enough to be in a position to make an offer.

Between them, just four groups dominate the tractor markets of both Europe and North America. New Holland is Europe's market leader, with about 19 per cent of the 180,000 units a year sector, followed by John Deere of the US with 12 per cent, Massey-Ferguson with 11 per cent and Ji Case

In North America, John Deere leads the market with a 35 per cent share. Case has 23 per cent. New Holland has 18 per cent and Agco, based in Georgia, Atlanta which owns Massey-Ferguson, 12 per cent.

Any further concentration would mean tangling with both US federal anti-trust authorities and the European Commission, points out Mr Christopher Barrow-Williams, research director of London-based analysts Off-Highway Research. However, it is also hard to

envisage any strong industrial or commercial imperatives for one of the other Big Four to seek a large stake in New Hol-Mnd The tractor industry has

been undergoing restructuring and the other leading groups are close to completing reorganisations giving each a substantial presence in the sector's leading markets.

For example. Case, whose flotation on Wall Street in three tranches was completed by US industrial conglomerate Tenneco last year, is complet-ing construction of a large new production facility at Doncas-ter in the UK, about 150 miles north of New Holland's own principal manufacturing plant

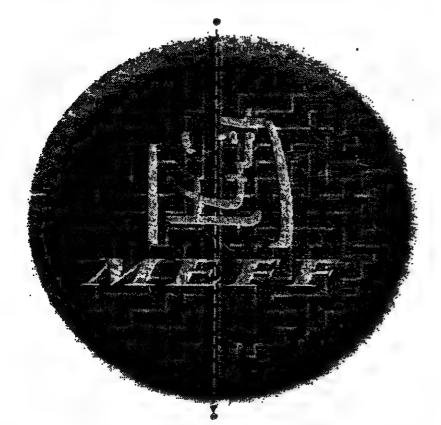
at Basildon in Essex. In addition, it has just acquired the tractors business of Steyr-Daimler-Puch, the Austrian engineering group, and now has strong representation across Europe to complement its main manufacturing operation at Racine. Wis-On top of the cash likely to

be raised from the New Holland flotation, Fiat has just appointed banks to organise a \$1bn multi-currency credit line. to last for the next seven years. Fiat had net debt of L3,497bn at the end of March, an increase of nearly L900bn from

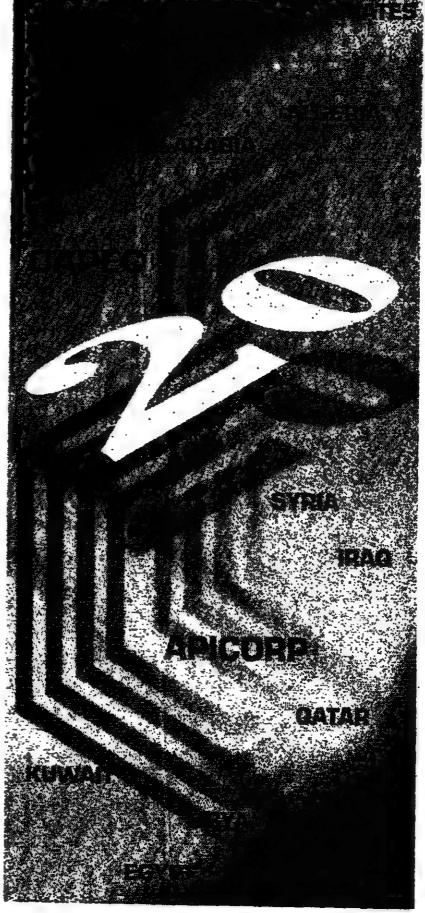
the level on December 31, but

largest shareholder. Andrew Hill and

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Fourth Row: Nadeem Fayyaz, Mary Beth Fender-Mieth, Jackie Gillan, Robert Hinaman, Rachael Hoey, Julie Jakobek, Jeremy Jewitt, Nadine Lagarmitte, Brian C. Lazell, Ray Morison, Andrew D. Panzures, Brian Scammell Fifth Row: Robin Saunders. Colette Selfslagh, William A. Semmes, Yawar Shah, Karen Simon, Stephen W. Solomon, Guy Spaull, Rob Standing, Sergei Boboshko, Anne E. Whitaker, John Wigzell

O 1996 The Chase Manhattan Corporation.

## Moulinex workers march for 'dead town day'

I gloomy unemployment figures finally sank in for the 6,000 people of Mamers.

They marched en masse yesterday through the shuttered streets of their tranquil Norman town, 180km west of Paris, in silent protest at plans by Moulinex, the household appliances group, to close the factory that is the mainstay of the local economy.

According to one official, the plant accounts for 37 per cent of the town's professional tax receipts.

It was an effective and dignified way to draw attention to the downside of the efficiency drive that is in full swing across broad swathes of French commerce and industry, as managers restructure in the face of tough worldwide com-

Yesterday's so-called "dead town day" at Mamers came just over a week after Mr Pierre Blayau, Moulinex chairman, unveiled plans to cut more than 20 per cent of the

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group, which has several nlants in the region.

A tired-looking Mr Blayau spoke of the danger of Moulinex being bought by a foreign rival and of the need to bring the group's business performance to "a level equal that of its main competitors". He suggested the manufacture of products earmarked for developing markets would be trans-

ferred overseas.

This was a point picked up by yesterday's marchers as they filed from the 30-year-old Moulinex factory, with its incongruous medicine-pink logo, to a mid-morning rally, complete with balloons, church bells and air-raid sirens, in Place de la République. "No to Mexico, Yes to Mamers" said their banners. "Mamers must not die."

The factory's 411 employees at the head of the procession, many in blue overalls, wore numbers on their chests, like marathon runners. A large procompany's workforce, in a portion were at the age, in

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It was the day the full move described on the front their 40s and 50s, where find-meaning of France's page of Le Monde as an "elec-ing new jobs would be particu-gloomy unemployment tric shock" for the 60-year-old larly difficult, and had clocked

up long years of service.
"Thirty-three years," said
employee number 204 when asked how long she had worked for Moulinex. I work on motors," she added.

n a possible sign of things to come, the procession left behind a silent and deserted factory. White-handled irons were visible through the window on stationary conveyor belts. A single blue Moulinez lorry stood near the delivery bay.

In a shrewd public relations move, the march was led by Fanny and Julien, both nine years old. They carried two simple banners. "My mum and dad don't have a factory any more," said one. "Thank you, Mr Blayau," said the other.

Mamers' small businessmen and women were also out in force. A sign in the window of Mr Pierre Colette's bric à brac and antiques shop spoke of his profound sadness and shock at

he would be on the streets all

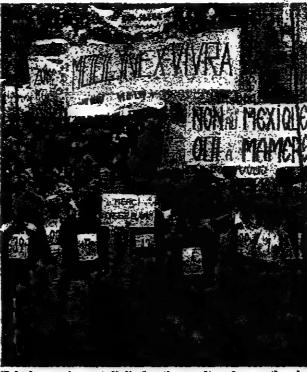
The marchers have other, more powerful allies. Mr Francois Fillon, minister of post and telecommunications and chairman of the general conncil of Sarthe, the département where Mamers is located, has called on the labour ministry to turn down the closure

Mr Franck Borotra, industry minister, has said they are "not acceptable in their present form".

But the industry ministry later acknowledged it could do little more than work at the margins of the plan to shed There was also a trace of resignation in the response

from Mr Michel Corbin, mayor

of Mamers, when asked if he hoped to keep the plant T am not completely convinced that all is completely lost," he said. "That means we must fight, step after step,



David Owen Unlucky numbers: staff display the number of years they had worked for Moulinex as they march through Manuers

### **Telecom Eireann finds partners**

By John Murray Brown

A consortium linking Koninklijke PTT Nederland, the privatised Dutch telecoms company, with Telia of Sweden has been selected as the strategic partner for a 35 per cent stake in Telecom Rireann, Ireland's state-owned telecom-

The KPN-Telia consortium will pay an initial I£183m (\$115.7m) for a 20 per cent stake in TE. Mr Michael Lowry, Ireland's

minister for transport, energy and communications, said the total proceeds would exceed 12500m under a complex agreement, under which the consortium will pay an additional 1£300m over the next three years as it exercises options on the remaining 15 per cent. KPN-Telia will make further payments under a profit-sharing arrangement based on the future earnings of TE.

The sale, on which the government was advised by Morgan Stanley, the US bankers, was prompted by the need for the deregulation of the Euroean telecoms market in line with Commission directives. Ireland won a two-year

delay, or derogation, in the EU timetable, together with Greece, allowing it to maintain protective barriers to competitive telephony until 2000. The provision of mobile and other niche markets is already

open to competition. Ireland has Europe's third most advanced digital network, but the decision to seek a derogation was prompted more for political reasons.

About 40 companies were invited to make bids when the deal was first envisaged five years ago. KPN-Telia made a lower bid than Tele Danmark, the Danish state telecom compeny. Cable and Wireless, of the UK, had earlier offered 19460m for a 40 per cent stake. AT&T, the US company, and British Telecommunications had both earlier withdrawn from the bidding.

Rebutting criticism that the deal was much less than had been originally envisaged. Mr

TE to position itself shead of Lowry said that 19220m of the proceeds would be funnelled back into the company, to allow TE to restructure its balance sheet, where debt is running at around 19860m.

The balance will help to reduce the government's liabilities in respect of its pension. contributions, which are currently around 12700m.

"The structure of this deal allows us to align the strategic and financial interests of the state, the company and the strategic partner," Mr Lowry

Mr Lowry said it was a milestone agreement. The government has indicated this is a ope off sale. Nonetheless, KPN-Telia will want the authorities to clarify the nature of competition, together with future intentions for the remaining 65 per cent stake, as well as the question of how the pension liabilities are to be funded. The deal was strongly critic-

ised by opposition politicians yesterday. However, Mr David Begg, head of the communications union, welcomed the choice of partners.

#### Solvay plans \$170m expansion for US plant

Solvay, the Belgian chemicals company, has unveiled a \$170m investment plan for its soda ash plant in Wyoming, driven by the strength of the glass market in Latin America and

The company said it planned to expand the plant in three The pace of the expansion will depend on demand, but capacity will eventually rise to 3.2m tonnes, from 2.1m tonnes corrently.

Solvay's 20 per cent partner in the Wyoming plant, Asahi Glass of Japan, will take one-fifth of the expanded output. Most of the remainder will be exported to glass producers in South America and Asia. The glass market is growing at 4 per cent a year in South Americe and 7 per cent in Asia, Solvay seid.

Solvay is the world's largest producer of sods ash, and accounts for 60 per cent of European capacity.

#### NEWS DIGIEST

### Polish telecoms group raises loan

Netia Telekom, Poland's sole private telephone operator, has raised a \$180m loan from a foreign banking consortium led by the European Bank for Reconstruction and Development and ABN Amro of the Netherlands, for the construction of \$50,000 lines over the next three years.

The 10-year facility, signed yesterday in Warsaw, is the EBRD's largest telecommunications loan to date. It opens the way for Netia – a joint venture between RP Telekom, a Polish telecoms operator, Telia, the Swedish state-owned operator, and the EBRD – to press on with plans to install the lines at a cost of \$350m. The remaining financing is to be provided by the company as well as supplier credits. Netia has installed

Under Poland's present telecommunications regime, local onnections are open to competition while regional and international connections are controlled by Talekomunikacia Polska SA, which operates 5.8m land lines.

RP Telekom is jointly owned by local investors and foreign partners which include Dankner Investment, of Israel, and Goldman Sachs, of the US. Christopher Bobinski, Worson

#### Audi accelerates to DM206m

Audi, the German carmaker and subsidiary of Volkswagen, yesterday posted pre-tax profit of DM206m (\$134.4m) for the first quarter, up from DM96m a year earlier. The company said it expected full-year pre-tax profit to be "at least as high as last year". In 1995, Audi reported pre-tax profits of DM589m for the full year.

Car production in the first quarter grew 18.6 per cent to 20,110, while worldwide customer deliveries rose 6.3 per cent to 116,651 during the period, from 109,696 a year earlier, Audi

However, a breakdown of deliveries showed a different picture, Audi noted. In Germany, deliveries fell 3.6 per cent to 52,290 in the first quarter, from 54,251. The decline was due to the unusually high number of deliveries during the period last year, it said. German market share fell from 6.5 per cent to 5.7 per cent during the period.

in western Europe, excluding Germany, Audi deliveries rose 15.7 per cent to 45,498 in the first three months of 1996 from 39,313 a year earlier. Deliveries in the US rose 38.4 per cent to 5,776, from 4,178 units, Audi said. In the rest of the world, deliveries gained 9.4 per cent to 13,087 cars from 11,961. Agencies, Neckarsulm, Germa

#### CSM in Swedish buy

CSM, the Dutch-based branded consumer products group, yesterday agreed to acquire Malaco, a Swedish manufacture; of sweets, from Kraft Freia Marabou, the Scandinavian group which is a division of Kraft Foods, of the US. The purchase price was not disclosed. Malaco, which had sales of SKr868in (\$130.5m) in 1995, will become part of the CSM food division as an operationally independent unit. The acquisition will be

#### Setback for German builder

Wayss & Freytag, the German building and construction group, said output in the first five months of the year totalled DM1bn (\$652m), or 3 per cent less than a year earlier. New orders in the period climbed 7 per cent from a year earlier to DM1.16bn, with domestic orders up 8 per cent at DM1.98sn. Unfilled orders rose 4 per cent from the end of last year to . DMS.8bn at the end of May, with domestic orders up 6 per cent at DM2.65bn, the group said. Waysa & Freytag had a 1995 net profit of DM24.6m.

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#### COMPANIES AND FINANCE: THE AMERICAS

#### **NEWS DIGEST**

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### Pactel, SBC to pay for probe into link

Pactel and SBC Communications, the US "Baby Bell" telecome companies planning to merge into a group with total sales of \$24hn, are to foot the bill for a statutory probe into the deal's implications for consumers. The \$150,000 donation was intended to speed up regulatory proceedings by the Californian Public Utilities Commission, which is currently overrun with investigations and hobbled by a lack of state funds, the companies said.

Urgency was called for because of a clause in the merge contract which allowed either prospective partner to cancel if the deal were not closed by the end of March next year. The PUC process, considered the biggest hurdle the companies must overcome, had previously been shelved indefinitely because annual budget cuts of 5 per cent over the past few years had left the bureaucracy unable to cope, officials said. A rush of work, prompted by last year's deregulation of the US telecoms industry and a rash of deals involving media, telecoms and entertainment companies, had drained

The companies' contribution pre-empts a clause in the Californian budget for 1996-97 which is intended to force merger candidates to pay all the costs of regulatory investigations, starting in July. If enforced, this could add at least \$1m to transaction costs, observers said. While the funds have at least allowed the probe to start, the PUC's consumer rights division is famed more for its meticulous approach than

#### Apple shares slide to all-time low

Shares of Apple Computer fell to an all-time low yesterday, trading at \$19% in mid-session amid investor concerns about its declining share of the personal computer market. Apple went public in May 1964, when its shares traded at around \$28. The stock has fallen below \$20 only once before, in December

1985, but this was before a two-for-one stock split in June 1987. Yesterday's dip below \$20, a 3 per cent fall from Tuesday's close of \$20%, signaled sinking confidence in the ability of Apple's new management to restore the company quickly to profitability, analysts said.

Louise Kehoe, San Francisco profitability, analysts said.

#### Placer Dome targets costly mine

Placer Dome has announced a "major renewal plan" aimed at improving the economics of its high-cost Sigma gold mine in Val d'Or, Quebec. The plan means cutting about 100 jobs at the mine, from 325.

Placer Dome said Sigma, which had an average cash production cost of US\$488 an ounce of gold in the first quarter, had been striving for profitability since a rock slide in June 1995 limited access to its primary ore zone. Studies have since shown that accelerated development of alternative gold veins will not compensate for the shortfall. The average cash production cost rose to \$550 an ounce in May, "necessitating action to stem losses in the short term", the company said.

#### Molson delays release of results

Moison, the Canadian brewer and retailer, has delayed release of its fourth-quarter and fiscal 1996 (to March 31) audited results until the second half of July because of the effects of its C\$1.1bn (US\$805.3m) sale of subsidiary Diversey's special chemicals assets. Moison has already sold C\$393m of Diversey assets. The last Diversey unit on the shelf may fetch about C\$200m. Molson is expected to incur a loss for the year after special charges. Meanwhile, Moison has named Mr Norman Seagram, 62, to

replace Mr Morshall Cohen as president and chief executive. Robert Gibbens, Montreal

#### Tenneco buys Amoco packaging business

By Lauria Morse in Chicago

Tenneco Packaging is to buy Amoco Foam Products Compeny, a unit of Amoco Chemical, for \$310m, in a deal that will expand its line of specialty containers.

Amoco Foam Products, based in Smyrna, Georgia, manufactures polystyrene cupe, plates, and trays as well as hinged-lid food containers, packaging trays for meat and poultry, and industrial fearns for residential and commercial construction applications. The company had 1995 sales of

The purchase will carry Tenneco's polystyrene container applications into food proces sor and restaurant business lines. Last year, Tenneco paid \$1.3bn for Mobil Plastics, which menufactures common plastics such as Hefty robbish bags and Baggies sandwich bags. Tenneco already makes polystyrene tableware for retail sale under the Hefty

brand name. The Amoco Foam purch comes just a week after Ten-neco announced the sale of its Tenneco Energy unit to El Paso Energy. The disposal was part of plans to redeploy capi-tal into two main businesses: packaging and automotive

"This is the kind of acquisition which meets our criteria perfectly. It is in one of our core strategic businesses specialty packaging; it will be accretive to earnings from the start; it exceeds our goal of a 15 per cent return; and it offers synergy and opportunities for value creation," said Mr Dana Mesd, Tenneco chair-

"Our strategy is focused upon redeploying cash from businesses such as energy, with at best a 9-10 per cent return and a highly uncertain regulatory environment, to businesses where we can meet our earnings goals and rely on the competitive forces of the market," Mr Mead said.

Tenneco Packaging is the fourth-largest packaging com-pany in the US, and eighth-largest in the world. Amoco Foam Products employs 1,600 people at nine manufacturing centres, all in the US. Pullman bid, Page 21

### Crunch time for US cereal makers

Consumers are tired of overpriced cornflakes, writes Richard Tomkins

If you want to make an American shopper apoplec-tic, just mention the cost of cornflakes. The usual response is a tirade against the prices charged by the big breakfast

Yet munchers of Cocoa Krispies, Grape Nuts and Spoon Size Shredded Wheat are find-ing themselves with less to complain about following the outbreak of a price war in the HS cereal market. In the last iew weeks, each of the three biggest cereal companies -Kellogg, General Mills and Philip Morris's Post subsidiary - have slashed prices in an attempt to win back fading consumer enthusiasm for their

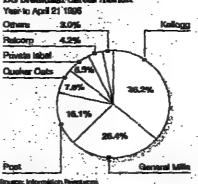
The price-cutting bears the hallmarks of a similar episode in the US tobacco industry that started with Mariboro Friday the day in 1993 when Philip Morris cut the prices of its premium cigarette brands to regain market share.

Analysts say the hig cereal manufacturers, like the big tobacco companies three years ago, are guilty of sheer greed. Over a period of many years, they have pushed up prices in the belief that consumers will go on buying their products on the strength of their brands. The result of this policy is

that branded cereals have become extraordinarily expensive in US stores. In a London branch of the J. Sainsbury supermarket chain last week, a 500g box of Kellogg's Corn Flakes was selling for £1.06, or \$1.63 at current exchange rates. In New York, a 510g box of the same product was selling for \$3.39 in a branch of the D'Agostino supermarket chain - at more than double the UK

price per gram. Significantly, not everyone pays such high prices. In an company to respond to weak-

Price war begins to bite US breekfast-careal market Year to April 21 1996 Others Ratcorp 4.2% Private label Queler Oats



attempt to stimulate demand. cereal companies typically dis tribute billions of money-off coupons a year, enabling the thrifty to buy their favourite

cereal at a discount.

The strategy, however, has failed. Infuriated by the high prices and constant couponclipping, US consumers have started turning away from cereals, either skipping breakfast or switching to alternatives such as mulfins or bagels. In the year to April 22, US cereal sales fell 2.7 per cent to \$7.85hm, according to Information Resources, a Chicagobased market research group.

Meanwhile, those consumers who still need their daily fix of flakes are saving money by buying private-label products instead of branded goods. Defying the shrinking market, private-label sales rose 9.1 per cent to \$514m in the year to April 21, says Information Resources - hardly surprising when a box of private-label cornflakes can cost half the price of the Kellogg product. Two years ago, General Mills became the first big cereal

chief executive of General Yet the price war is hurting the participants. Kellogg said its earnings would dive from 77

ening demand when it cents to 45 cents a share in the second quarter to June, and couponing and cutting the cost of its biggest-selling products that its earnings for the full year would be no higher than last year's. General Mills said by an average of 11 per cent. Now, faced with declining the cuts would cut earnings by \$30m-\$35m, or about 30 cents a sales, all the big cereal makers are cutting prices. In April, share, in its fiscal year ending

Share prices relative to the S&P Composite

ing list prices by 20 per cent acrose its range of Post and Nabisco products; earlier this Another victim is Ralcorp, a manufacturer of private-label cereals, which stands to lose some of the market share it cuiting prices by an average of 19 per cent across two-thirds of its US cereal sales; and last week General Mills, not to be has won. Last week it announced plans to cut jobs and production at one of its plants, and said it would take an undisclosed charge in the quarter to June. No-one knows where the

rice war will end, but the size of the price premium still being charged by the big man-ufacturers suggests there could be more cuts to come. One Wall Street analyst, Mr Mark Altherr at Salomon Brothers, thinks one or more companies may even disappear before the WAT IS OVER.

"There are basically too many cereal producers out there, and it may be that the end game in all of this is to get rid of somebody.

### General Mills profit ahead 28% for year

By Richard Tomicins

A big rise in breakfast cereal sales helped General Mills, the US food company, report a 28 per cent increase in underlying net profits to \$476m for its year to May 26. Earnings per share rose 28 per cent to \$3, the com-pany said yesterday.

The figures were in line with

predictions by General Mills last week, when it announced that it was introducing a second round of price cuts in its breakfast cereals, following

a first round two years ago. General Mills also reiterated last week's warning that the latest price cuts would hit profits in the current year, reducing net income by \$30m-\$35m, or about 20 cents a share. Between 50 and 75 per cent of the impact would come in the first quarter, it said.

Last year's fourth quarter was the strongest of the year, General Mills said, with net losses of \$13.3m the previous year turning into net profits of \$77.5m.

Excluding restructuring charges in the previous year earnings per share rose from 10 cents to 49 cents.

The profits growth was driven by a 13 per cent increase in sales to \$1.38bn, with unit volume up more than 11 per cent.

For the full year, General Mills said its Big G cereals business led the company's performance. Sales and unit volume both rose by nearly 10 per cent, and its share of the market by volume rose 1.3 percentage points following the price cuts of the year

### ABN-AMRO ROTHSCHILD

month, Kellogg followed by

outdone, announced it was cut-

ting prices by another 11 per cent on brands accounting for

The manufacturers' apparent

objective is to fight off the challenge from private-label

products and restore growth to

the cereal sector as a whole.

"We believe the long-term ben-

efits of these actions far out-

weigh their costs." said Mr

Stephen Sanger, chairman and

42 per cent of sales.



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March 1990

### St George fails to win support for merger

St George Bank, the Australian regional bank, is "considering its options" after shareholders in Brisbane-based Metway Bank failed to provide enough support for its A\$820m (US\$649m) merger proposal to go through.

But the Sydney-based bank's failure yesterday to secure the deal appears to open the way for the Queensland state government to proceed with a

merger between Metway, the shares to be in favour. state-owned Suncorp insurance business and the Queensland Industry Development Corporation.

This would create a regional "superbank", with assets of about A\$21bn, ranking as Australia's fifth-largest banking

St George had sought to implement its merger plan via a scheme of arrangement, and needed 75 per cent of share-

Daewoo car sales

A majority of ordinary shareholders backed the scheme, but short of the required level. One class of preference shareholders were in favour, and one

The outcome followed a day of drama in Brisbane, during which the Queensland state government suddenly increased its own offer terms for Metway while vociferous shareholder meetings to con-

under way.

It said it would offer A\$4.80 a share for Metway, compared with A\$4.65 previously. This topped the St George offer, which had been increased to A\$4.77, although the Queensland government's cash would not be available so quickly. Metway directors, who had been supporting the St George offer, quickly recommended

Last night, St George indi-

the new offer instead.

rival scheme involving a holders in all three classes of sider the St George deal were cated that potential avenues which it might explore included a legal challenge or a "normal" takeover bid. How-ever, Metway's chairman played down the likelihood of the former succeeding, and analysts believed that St George had been stretched to make its A\$4.77 a share offer in the first place.

If the Metway merger is no longer possible, St George itself is likely to become a focus of bid speculation again.

Further down the line, Dae-

woo will also launch a compact car below the T100, a multi-

purpose "people carrier", and even an executive saloon in the

Mercedes-Benz mould. Mr Kim

says Daewoo will eventually sport 15 different models.

a strong team of

that aim. Many are former col-

design gurn, worked at Por-

sche before becoming Mazda's European design chief. Other ex-colleagues can be found at

ment centre in Munich and its

Mr Bez says no other com-

UK-based research and devel-

pany has managed to develop

so many new cars so quickly

from scratch. The speed has come partly by using outside consultants. Work has been

sub-contracted to Lotus, the

UK engineering specialist, and

But even such outside help

may not be enough to keep

pace with Mr Kim's ambitions. This year Daewoo tried to buy

Lotus and part of SFT's parent

company to reinforce its engi-

inexplicably, Daewoo pulled

out of the Austrian deal and

suffered an eleventh hour

rebuff from Lotus's owner. Mr

Bez says Daewoo can fend for

contradictions in its strategy.

Austria's SFT.

neering resources.

opment centre in Worthing.

leagues from Germany. Mr Ginger Ostle, Daewoo's

engineers to achieve

### Premier gets go-ahead for R800m rights issue

By Mark Ashurat in Johannesburg

Premier Group, the troubled South African food, pharmacenticals and retail conglomerate, has secured the agreement of its principal shareholders for a long-awaited rights offer which will be used to reduce its debt of R966.7m (\$222m). Mr Doug Band, chairman, denied analysts' reports that Liberty Life, the insurer, Johnnies Industrial Corporation, the industrial holdings group, and Anglo American Corporation had stalled Premier's plan

for a R800m rights issue. Details of the issue would be announced within weeks, he said. "We want the money in the bank by the beginning of the next financial year." At April 30, Premier's over-

all debt-to-equity ratio was 32.4 per cent. The cash would be used to recapitalise its mainstay subsidiary, Premier Foods, which has suffered during the group's diversification into other retail sectors.

Premier posted a twenty-fold increase in net income to R553m for the year ended April 30, compared with R27.9m for the same period last year, due largely to exceptional income from disposals. Earnings per share rose 19

per cent, from 25.2 cents to 30 cents. The final dividend goes up from 10.5 cent to 12.5 cents. . The group received R295.5m from the sale in January of Clicks, its 159-store retail chain, to Malbak, the South African consumer goods group. It also sold its head office in Johannesburg for a profit of R28m and gained a further R53m from other disposale

But while the disposals reduced gearing, interest charges increased from R105m

Trading profit for the period was up 23 per cent to R776.3m, against R630.2m, and the overall tax burden increased from R134.6m to R217.7m.

itself without them. But the company's surprise about-turn Analysts said the group's in Austria and rejection at recovery would depend on its penetration of the added-value Lotus have only added to the food market, which could Haig Simonian require further disposals to fund new production lines.

#### **NEWS DIGEST**

### **Dickson Concepts** ahead 19% for year

Dickson Concepts, the Hong Kong-based luxury wholesaler and retailer, yesterday reported a 19 per cent increase in net profits to HK\$395.5m (US\$51.1m) for the year ended March 31. against HK\$332.19m the previous year. Dickson said all subsidiaries were operating profitably, including China, which is expected to make significant contributions once economic conditions there improve. Earnings per share rose 19.5 per cent, from 48.7 cents to 58.2 cents. Shareholders are to receive a final dividend of 21 cents, giving a total for the year of 33 cents, up 17.8 per cent on the previous year's 28 cents, and the directors are proposing a 1-for-5 bonus issue. Louise Lucas, Hong Kong

#### BHP divests North Sea holding

The steady divestment of "non-core" energy assets by BHP Petroleum, part of the Australian resources group, continued restortant, part of the Australian resolutes group, tonner yesterday. The unit announced it was selling its 12.43 per cent stake in the Mungo and Monan oil and gas fields in the North Sea to Total Oil Marine, part of the French Total group. The fields form part of the Eastern Trough project. No sale price was announced, although the Australian

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Continued of the second of the

company said it expected to show a profit over book value on the deal. The divestment follows BHP's sale of assets in the Dutch sector of the North Sea to Service month, and of some North American producing assets.

Nikki Tail, Sydney Dutch sector of the North Sea to SHV Energy earlier this

Kim Eng slides to S\$35.6m

Kim Eng Holdings, the Singapore-based broker, saw net profit fall 19 per cent to \$\$35.6m (U\$\$25.2m) for the year ended March 31. The company said its performance reflected the market conditions in Singapore, Malaysia and Hong Kong. adding that it was able to stay profitable despite the low volumes of shares transacted. It added that it expected market conditions to remain difficult. Revenues declined from S\$131.7m to S\$112.0m. The dividend was pegged at 2 cents. AP-DJ, Singapon

#### First Capital to raise S\$200m

Shareholders in First Capital Corporation, the Singapore property group, have agreed to the creation of 200m cumulative preference shares at an issue price of \$\$1.00 each. The issue is designed to raise \$\$200m (US\$142m) to refinance the company's redeemable preference shares and be used for working capital. FCC said the new shares would pay an interest rate of 5.00 per cent and be redeemable in 1999.

#### Mayne Nickless sells UK unit ....

Mayne Nickless, the Austrelian transportation, security and healthcare group, is selling its Security Express Armaguard business in the UK to Sweden's Securitas group. The sale price is A\$8m (US\$6.3m), with up to a further A\$15m due if the business returns to the black because the completes Mayne's exit from its European security interests.

Nikis Tuti business returns to the black before the end of 1997. The move

Ashok Leyland posts 60% rise

Asbok Leyland, the Indian truck manufacturer, yesterday posted a net profit of Rs1.13bn (\$32.4m) for the latest year ended March 31, up 60 per cent from Rs705.9m last time. Revenues jumped to Rs20.1bm, up from Rs15.1bm. Pre-tax profit for the latest year rose 89 per cent to RsI.34bn. AP-DJ, Bombay

### Daewoo Motor on ambitious new course

The Korean group aims to become one of the world's top 10 car manufacturers

n a bleak waterside spot about 200km south of Seoul, Daewoo Motor, the automotive arm of South Korea's fourth-largest industrial group, is building the mother of all car plants.

The new facility at Kunsan is the company's ticket to "Vision 2000" - its plan to become one of the world's top 10 carmakers. When completed early next century, the halls peppering the site, largely reclaimed from the sea, should be churning out more than 1m cars and trucks a year.

Already, the high-tech buildings constructed for the first phase to build 800,000 cars and 20,000 heavy trucks a year contrast sharply with the desolate landscape. If and when the next two stages are built, raising output to 900,000 cars and about 120,000 trucks a year, the contrast will become more

The uneasy marriage of man and nature at Kunsan is emblematic of the broader contradictions within Daewoo. While the company, personified by its charismatic founder Mr Woo-Choong Kim, trumpets ambitions to climb new peaks, critics claim its products and performance are distinctly leaden-footed

Daswoo has hit the headlines less for Kunsan, which has only just started pilot production of passenger cars, than for its acquisitions abroad mainly in eastern Europe and the former Soviet Union.

In the past two years, it has bought a former state carmaker in Romania, the biggest state truck group in the Czech Republic, and founded a car

Initial Public Offering

100 plant in Uzbekistan. Acquisitiveness reached its zenith last

February, when Mr Kim signed a deal to take over FSO, a Polish public-sector carmaker infamous for its mreliable and outdated Polonez models. Mr Kim says the motley col-lection will be made competi-

tive by building Daewoos. That

should give the company a head-start in areas, such as eastern Europe, where car ownership is expected to surge. Daewoo is already becoming a familiar name in its target markets. Not long before snatching FSO from the grasp of General Motors, which bad been negotiating with Warsaw for more than four years, it purchased FSL, a commercial vehicles group, which is assembling Daewoo's Nexia hatchback alongside its truck range. But the Nexis, in reality an outdated Opel from GM's Ger-

man subsidiary, typifies the

contradictions between Dae-

woo's ambitions and its cur-

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rent standing. All the company's cars are based on products from other manufacturers. The Nexts and the Espero are reskinned Opels, the Tico minicar comes courtesy of Suzuki, and the executive Arcadia is a rehadged, previous-generation, Honda Legand.

Such generally low-cost, low-tech models could be ideal for regions such as eastern Europe or India, where most customers want uncom-plicated, affordable cars, rather than all the frills. Confusingly, however, Mr Kim also wants to make Daewoo's name in western Europe and the US. The company hopes to sell 100,000 cars in western Europe this year and 150,000 in the US once established there.

Yet it is hard to see how Daewoo will fulfil its ambitions in view of the fact that demand for cheap and cheerful cars in both regions is limited. Mr Ulrich Bez, the former who joined Daewoo almost three years ago, explains the apparent contradiction. "You must understand the difference between the present cars and those of the future," he says. Mr Bez makes little effort to defend the current range. He focuses on the three new models under development - the first of which has just gone into production at Kunsar

BMW and Porsche executive

Codenamed J100, it is about the size of a Rover 400 and will come as a hatchback, notchback or station wagon. Below it in the range will be the T100, sized similarly to a Rover 200, while above will stand the VIOU executive section.

All three look stylish and modern. Korean drivers will get their hands on the J100 towards the end of this year. Exports will start in early 1997. and Mr Bez hopes the entire range of current models will have been replaced worldwide within two years.

June 1996

WOOLWICH

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#### COMPANIES AND FINANCE: UK

### Costain in talks as shares suspended

By Andrew Taylor, Construction Correspo

Costain is having talks with a Potential south-east Asian investor considering purchasing a large stake in the UK

construction group. The British company which has asked the stock exchange Permission to extend the dead-line for publishing its annual results pending "significant corporate developments" yesterday called for its shares to be suspended after they fell 31p

The price fall reflected mar-ket concerns that the delay in publishing results might mean further bad news following two separate profits warnings by Costain earlier this year.

The significant developments referred to by the company, however, are understood to relate to the possibility of a large stake being sold to a south east Asian company and to negotiations over the sale of Costain's remaining US coal interests which are also thought to be at an advanced

The deals, if they come off, would together wipe out Costain's remaining debt, leaving the company with a modest cash surplus.

It would leave Costain. which ran into serious difficulties in the early and mid 1990s, in its strongest financial position for years. Collaboration with a south east Asian inves tor also could provide further work opportunities in the region's expanding construction market. The sale of large a 50 per cent, would involve Costain in issuing a large amount of new equity which would require shareholder approval. li was not clear yesterday how the British group's major shareholders, including two Middle eastern construction companies, each with a stake of just over 19 per cent, would

react to the proposals.
Costain which regards south east Asia as one of its most important markets has kept its major shareholders informed of the negotiations.

Analysts have estimated that the sale of Costain's US coal 250m (\$76.5m). An announcement of the two deals would mitigate the impact of the company's annual results which are expected to show pre-tax losses in the region of £40m.

The construction group would not comment last night on speculation about share issues or the sale of its coal business only adding that it expected "to be able to make an announcement concerning these results and other aignificant corporate developments



### Vendome profits hit by exceptional world events

Higher taxes, lower interest income and exchange rate pressures dented last year's outcome at Vendome Luxury Group, the holding company that owns brands such as Cartier, Dunbill and Mont-

The group, 70 per cent-owned by Richemont, also blamed exceptional world events, partly in its key trading period in the run-up to Christ-

These events included terrorism in Europe and Japan, social unrest in France, the reduction in the number of Pacific rim tourists to Europe

following the French nuclear tests, and the Japanese earthquake, which knocked out two of its shops.

Pre-tax profits for the year to

March 31 fell from SwFr482.8m

to SwF1471.6m. Sales edged ahead to SwF13.68bn from SwFr2.65bn. However, in sterling terms pre-tax profits were almost 9 per cent higher at £257.7m. (\$394.3m) and sales 18 per cent

up at £1.47bn Mr Joseph Kanoui, chairman, described the year as "satisfactory" considering the strength of the Swiss franc. The currency now appeared to have stabilised, and if the trend were to continue this

earnings growth. The net cash pile was almost unchanged at SwFr887.2m. but net interest income fell from SwFr29.2m to SwFr16.7m as Swiss interest rates declined from 4 to 1.5 per

to Swiss tax law, moved up sharply to near the expected normal rate of 27 per

Rarnings fell 10 per cent to SwFr 0.508p per unit. In ster-ling terms a final dividend of 6.63p is proposed, giving a total for the year of 10.24p, a rise of

### Danka shares fall after first quarter estimates

By Geoff Dyer

Shares in Danka Business Systems fell 28 per cent yester-day after the acquisitive office equipment supplier released estimates for first quarter prof-its which were below some

analysts' forecasts. The shares, which have risen tenfold in the last four years, fell 195p to 490p after the Florida-based group said that prof-its in the first quarter of this financial year would be £31m-£32m (\$32 1m-\$33.7m).

Mr Mark Vaughan-Lee said the group had increased its North American sales staff by 10 per cent in the last two months, which meant that the higher costs while the new

our businesses would hire the new staff at such a fast rate."

First half profits would also be held back, he said, by the cost of reorganising the US business into a regional struc-ture, which would lead to the temporary duplication of some

The announcement produced a mixed response from analysts. In the US, where most of the shares are traded, analysts reduced their forecasts for annual profits by around 20 per

Panmure Gordon, the group's house broker, provisionally reduced its forecast for full year profits from £79m to £72.5m and some analysts said would lead to management

However, Mr Richard Harwood at brokers Collins Stew-art left his forecast unchanged at £83m, on the grounds that he had expected the group's expansion plans to lead to some one-off costs.

"The shares had been trad-ing at a multiple of 30 which made them look a bit overblown," he said. As a result of yesterday's

correction the shares are on a forward p/e ratio of about 20. The rise in Danka's shares, which were at 49p in September 1992, has been fuelled by acquisition-led growth, which included 50 separate purchases last year. The group has also been expanding it sales and

insisted on a similar clause if the British company had Mayflower, the UK engineering group, said yesterday it had decided not to pursue a count-er-bid against Tenneco, the US decided to increase its own bid. Mayflower was disappointed but said it would continue to

of US counter-bid

Mayflower pulls out

industrial conglomerate, for American motor components group Pullman. Mayflower's announcement came a few hours efter Ten-neco's Monroe Auto Equipment subsidiary had agreed to increase its bid for Pullman to \$329m (£214.3m) - some \$62m

more than the original offer

made by Mayflower two weeks The final deal was struck after Pullman agreed to delete provisions of the original merger agreement allowing it to terminate the transaction if it received superior proposals.

outstanding debt, fee payment and other obligations. The exact price will be determined on the closing date based on the amount of bank debt outstanding at the time.

examine other potential acqui-sitions as part of its strategy to

develop into a global automo-

Under its original agreement with Pullman, Mayflower will be reimbursed the \$8.5m costs

it incurred in preparing its offer for the US components

group. Pullman said its share-bolders would receive about

\$16 for each share held, up

from \$13.50, after giving effect to the retirement of Pullman's

Laporte makes Australasian disposals

All of these securities have been sold. This announcement appears as a matter of record only.

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group would face a period of it was inevitable that Danka's marketing staff to help intro-It was expected that May-flower's chief executive, Mr staff were being trained. large number of acquisitions duce the new digital colour

By Simon Kuper

Laporte, the UK's fourth largest chemicals company, took the first big step in its disposal programme yesterday by selling most of its Austral-asian businesses for A\$57m

The bulk of the operations were bought by Fernz Corporation, a New Zealand quoted

company. Fernz said yesterday programme would add £10m to it would also buy Akzo Nobel's profits by reducing costs, and crop protection chemicals business for NZ\$20m.

The businesses being sold made operating profits of A\$5.4m on sales of A\$136m last year. Mr Jim Leng, chief executive, said Laporte planned to dispose of further non-core businesses with total sales at least that high. He has said his

but Laporte on a path towards double-digit profit growth.

"In December we decided there was at least 10 per cant of the group that didn't fit. To show how fragmented our operations were in Australia: we had 11 operating units there," he said. Laporte last year tried but falled to Boat

the busin stock market. It said the Australian chemicals market was

The disposals will result in goodwill write-off of about A\$38m. to count against 1996 pre-tax profits. However, anaunchanged at £120m. The group has made restructuring

									– Dividends –		
	Turnet	ret (2m)		t-tax t (Sin)	19	( (a)	Current payment (p)	Date of payment	Corresponding dieldend	Total for	Total inst
Anglo St. James Yr to Dec 31	0.796	(2.61)	0.065	(0.0544)	0.39	(0.04)	Dil		nii	mil.	胡
Arcono Intil Res & 6 miles to Feb 29	0.746	(0.707 )	0.1454	(0.084L)	0,0.051	(0.11L)		-		-	
AromaScan § Yr in Apr 30	2.95	(1.18)	1.68L	(1.5L)	6.271	(B.34L )				-	
British Blotach Yr to Acr 30	8.48	(3.19 )	S.14	26.33 )	49.51	(54.8 )	-	-		-	•
Christie Yr to Ner 31	16.0	(15.6 )	0.06	(0.622L)	0.25	(2.661. )		-	-		-
Harvey Wichols @ Yr to Mer 30	90.2	(77.8 )	9.16	(5,97 )	10.6	(9.3)	₩	-		-	-
HIR Rice Yr to Mer 31	19.1	(10.2 )	3.5	(2.)	10.71	(7.48)	2.48	Aug 1	i.12	3,60	1.12
House Robinson Yr to Mist 31	257	(188 )	25.3	(14.3)	20,63	(11.82)	5.45	Aug 9	4.85	8.75	7.5
Lored (YJ)	129.7	(138.2)	7.76L+	(0.868 )	21L	(0.2)	nii	-	pill.	nit	oli
Loundes Lambert	71.3	(74.2)	140	(15.3 )	16.31	(17.9)	5,5	Det 2	5.5	8.4	8.25
N'inventorian Fine Foods Yr to Mar 31	28.1	(25.7)	1.15	(0.005)	1.88	(1.38)	9.3	Oct 1	oil	0.1	pill
Hurship Home Props 6 mths to Mar 31	1.12	(0.126 )	0,268	(0.190L)	1.23	(14.49L)	1.2	July 25	•	-	0.8
Scott Pickford § Yr to Mar 31		(1)	0,417	(0.538 )	2.61	(4.62)	1	Sep 5	0.08	1	0.9
Tepaci Life Sci§ 6 mins to Mer 31	0.140	(1.080.0)	0.499L	(G.89GL)	2.12	(3.7L)	-	-	-	-	4
TEI Yr to Mar 31	-	(36.6 )	2.21	(1.78 )	8.8	(7.9)	2.2	AND Z	1.85	3.2	2.7
Vendome Lumpy	1,467	(1,300 )	257.7	(236.7 ]	27.7	(27.7 )	6.63	Sup 19	6.47	10.24	9.37
Witshaw Yr to Mar 31	52.6	(48 )	5.12	(8.09)	3.711	(3.84)	0,55	00:2	0.5	0.85	0.75
Windrust Yr to Mar 31		(-)	3.12	2.81	19.99	(17.48	6.5	Oct 1	7.7	12.52	11,35
Investment Trusts	MAT	f (p)		painthin go (i)mi)	-	i (m)	Correct do	Date of payment	Converportaling dividing	Think for year	Yotel last year
							0.48		3.04	6.05	4.6
Murray Smaller Mikis	517.8 254.78	(445.2 ) (306.93)	43.5 0.150L	(18.3 ) (0.021 )	6.77 1.52L	(6.75 ) (0.21 )	3.45 pii	Sep 25	n#	4.00	2.2

Earrange shown beans. Discloride shown not. Figures in brackets are for corresponding pariet, 4After exceptional charge. Whiter exceptional cradit. (the increased capital. \$1504 stock. \$Inch currency. Comparatives regarded.

#### SEOUL TRUST

International Depositary Receipts Evidencing Beneficial Certificates

representing 1,000 units (and 100 units)

Notice is hereby given to the Unisholders that DAEHAN INVESTMENT TRUST Co., Lid. (the "Alanger") has declared a distribution of Won 412,000 per IDR of 1,000 Units (Won 412,000 per IDR of 100 Units) payable on or after July 18, 1996 in the Republic of Korea as well as the possibility, until August 22, 1996, of recovering in new IDRs of 100 Units all or part of the distribution to which holders are entitled. L DIVIDEND PAYMENT

Payments of coupon no.11 of the International Depositary Receipts will be made on or after July 19, 1996, in US dollars at one of the following offices of Morgan Guaranty Trust as New York.

The amount of dollars shall be the net proceeds of the sale of the Won amount to an exchange bank, in the Republic of Royca at the rate quoted by Korea Exchange Bank, in the day of remittance by the Manager, and will be distributed to the Unitholders as proportion to their resp. cive engittements after deduction of all taxon and charges of the Depository.

propertion to men resp. Citive engineering after decidents to all taxes and charges of the Depositions.

Holders residing in a systemery fineling a double Lavation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean toon-resident withholding Lav. on condition that they familial to either the Depositary or through one of the description displaying agents a certificate showing their resident together with a copy of the Certificate of incorporation of a copy of the paraport for individuals. These documents are required by the Access National Text.

Administration Offlice as explanee of residence and without them the full rate of 77.30 pct Korean don-resident withholding are will be retained.

27.30 pet Korean don-resulent withholding are will be retained.

For residents of the United Kingdon, the must manche to apply for distributing for the accounting period ended May 31, 1996. UK tenefic taries will in most circumstances be liable to tax on the distribution whether reinvested or not. If any holder shall fail to request the distribution by the end of October 1996, the introduction of 27.50 per tax on that the end of November 1996. For 5 years, the Depository will keep the amount for delayed distribution sequ

The unclaimed money shall return to the most on June 1, 300 2. PROCEDURE FOR REPAYES IMENT OF THE DISTRIBUTION All reinvestment requests in a whole multiple of 10) Units are to be sent no later than August 22, 1996, together with the above mentioned required documents to of the following addresses:

If the IDRs are held in I-uroclear to Euroclear Operations Center, Equities Department, Boulevard Equite Josephanin 151, 1210 Brassels (phone 322 304, 14,60, teles 01025). If the IDRs are held conside Eurochear, to Morgan Generally Trest Company of New York, IDR Department, Avenue des Arts 35, 11Mt Butosch (phone 32.25(8.86,43, teles 21752)

The issue price for reinvestment will be the net asset value per Unit of August 27, 1996, in cases where reinvested distributions are not a multiple of 100 Units, the Unit holder can request a partial reinvestment and a partial cash distribution. The reinvestment shall be made on August 30, 1996, and the name and delivery of IDRs to the persons entuled to removatment on September 30, 1996

JP Morgan
Depository: Mangan Guarteny Trust Contrarty of New York
Avenue des Arts 35, 1040 Brussels

### The Republic of Italy US\$500,000,000

Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is bereby given that for the Interest Period from 27th June, 1996 to 27th December, 1996 the Notes will carry as interest rate of 5.75% per amount. The interest payable on the relevant interest payment date, 27th December, 1996 will be US\$292.29 per US\$30,000 Note and US\$7,307.29 per US\$250,000 Note.

Intitute Bancarie See Paolo di Tortee S.p.A., London

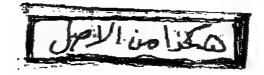
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sg/Fixed Rate Rotes due 2006 Series 64 Transler 1 Notice is hereby given that the inter of Interest for the period from June 27th, 1998 to September 27th, 1996 has been fixed at 6 0625 per cent, per armunt. The coupon amount due for this period in USD 1,549.31 per denomination of USD 100,000 and is physible on the inter-payment date September 27th, 1965.

The Financial Times plans to publish a Survey on on Tuesday, July 9, For further information, please contact

Tina McGorman on +44 171 873 4816, Fax: +44 171 873 3595 or your usual Financial Times representative.



#### COMPANIES AND FINANCE: UK

## Tomkins uncertainty ended

Shares in Tomkins rose 180 to 2490 in relief vesterday after the industrial conglomerate received regulatory approvals for its long-awaited \$1.37bn (£981m) acquisition of The Gates Corporation, the familyowned US manufacturer of power transmission belts.

The approvals will end 15months of uncertainty over the future ownership of one of America's largest private businesses, employing 14,000 people. Analysts said the acquisition, the biggest by Tomkins since its 1992 purchase of food group Ranks Hovis McDougall, will also enhance Tomkins'

Mark Cusack, of broker UBS, said: "It gives them \$1.8bn of relatively underperforming turnover to get right, together with growth opportunities,

OECD economies in Asia and Latin America."

Andrew Hollins, of broker Kleinwort Benson, said: "We see the deal as an attractive one for Tomkins, which will enhance earnings by two per cent this year and three per cent next year."

The Gates family invited bids for their company, which manufactures automotive and industrial drive belts and hoses, from would-be buyers in March last year. They wanted a new owner who could meet its growing investment needs. Tomkins beat off rival approaches from Tenneco, the Houston-based industrial group and Dans, the Ohio auto-

motive parts group.

The Gates family will receive preference shares convertible into up to 226.7m Tomkins shares, giving them sway over

equity. Mr Charles Gates, the president and chief executive of the US group, will become a non-executive director of Tom-

The conversion price of the two classes of preference shares issued to the family will be set at the higher of \$20.469 or a 25 per cent premium to the average closing price of Tomkins American Depository Receipts in the 20 trading days from June 26 to July 24. The family will not sell more than 2m shares a year for the next

Analysts said the higher the Tomkins share price, the greater the earnings enhancement the group would receive from the deal. It gives them every incentive to get the share price up," said one. Mr Gregory Hutchings, chief

executive of Tomkins, said the

Harvey

**Nichols** 

after its flotation.

floor space.

The group plans to open its

first of several stand-alone res-

said: "We think the UK can

because the group had improved its sales mix and

modernised and increased its

sales area. Mr Morton said

turnover per square foot had

some of which are in non- 15 per cent of the enlarged deal had taken a long time OECD economies in Asia and equity. Mr Charles Gates, the because the Gates family planned to be long-term investors in Tomkins. Their management has

been around our factories," he said. "They have done due diligence on ourselves and a couple of others."

Mr Hutchings said buying Gates would take Tomkins into the automotive industry through a strong business with great growth potential. It would also help Tomkins develop beyond the Angio-Saxon economies.

"I have always been petrified to go into markets in Asia that I don't know," he said. "With Gates, we have bought management who know these areas. He said that with £280m of cash at its last year end in March, Tomkins had ample resources to exploit the new opportunities.

### leaps 53% Harvey Nichols, the Sloane Ranger's favourite London pre-tax profits rise 53 per cent to 29.2m (\$14.1m), two months Mr Dickson Poon, the Hong Kong-based chairman, said that sales since the March 30 year-end had risen more than 20 per cent over the same

from \$400 in 1998

it rated the stock at 26 times

### LEX COMMENT

1.600 -

FT-SE-A-All-Share Index

N . 35 96

Yesterday's profits warning from Danka Business Systems, the photocopier distributor, has, at least tempo-rarily, halted the dizzying climb of its share price. This looks like a much-needed correction: expectations among US investors, who hold three-quarters of the stock, had been unrealistically high. But even after a 28 per cent slide yesterday, it is still trading at 20 times

this year's estimated earnings, way above the market average of 14 times.

This is justifiable only if the Source FT Edde sudden slowdown in the

company's explosive growth proves a hiccup rather than a step-change in its development. Danka claims the current setback in profits growth is the result of increased costs due to the rapid expansion of its sales force, which has yet to feed through into higher sales. In other words, the only mistake has been not phasing in the hirings more smoothly. But given the speed of its growth, and its reliance on multiple acquisi-tions, the worry is that the difficulty it now appears to be having in melding the result into a cogent whole could be at least a medium-term problem.

Still, the company's prospects certainly justify a premium rating. With a market share of just a few per cent in both Europe and the US, there is clearly room for further expansion. Margins, particularly in leasing, are juicy, and the competitive environment, both for acquisitions and for business, appears benign. While profits growth of around 30 per cent historically is expected to slow to around 20 per cent this year, even that is more than twice what most UK companies can

### M&S to open ninth store in Hong Kong

By Louise Luces in Hong Kong

Marks and Spencer is to open its ninth and biggest store in Hong Kong in spring next year, taking it a step closer to its goal of 15 local stores by 2000. Asia is becoming increas-

ingly important to the group; it now has 31 stores in six countries in the region. It has also opened a representative office in China. In Hong Kong last year the group's turnover rose 27 per cent to £90.2m, while operating profit increased 22 per cent to £15.6m.

The newest store will be based in the new Plaza Hollywood shopping centre at Dia-mond Hill on the densely popu-lated Kowloon peninsula. Mr Jim MacDonald, M&S regional

director, calculates that more than 1m people, or one-sixth of the colony's population, live and work in the Diamond Hill

The Diamond Hill site, sold for more than HK\$3bn in February 1993, is owned by a con-sortium led by Wharf, the infrastructure/property com-pany. This marks M&S's third tie-up with Wharf.

Prices for goods in Hong Kong are an average 20 per cent higher than similar goods in the UK stores.

The Diamond Hill site is the retailer's second foray into residential areas in Hong Kong. It began by opening stores in prime shopping locations, but has since opened a store in a residential area of Shatin.

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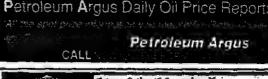
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### Clyde Petroleum offers 'carrot' to speed up takeover

Clyde Petroleum, the UK-based independent oil company, attempted to speed up its takeover of Crusader, an Australian energy group, and fend off further bids by offering more money to shareholders if they accept the deal tom-

In what is considered an unusual move in a recommended bid in the UK, the company's Australian aubaidiary announced that it would increase its offer from A\$1.62 to A\$1.67 per share if it held a controlling 50.1 per cent stake by the close of business tomor-

If the carrot is not accepted Clyde will drop the new offer. It currently holds 15.2 per cent of Crusader's issued

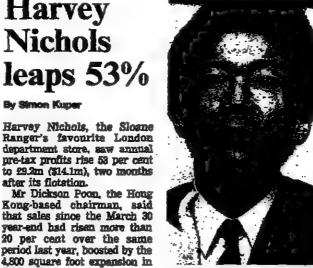
The increased terms value Crusader at about A\$178m (£92.2m), up from its previous bid of A\$172.8m. However, because of the stronger pound in the intervening period the effect on Clyde's cashflow will not be as great.

The new deal represents a 38 per cent premium to Crusadar's A\$1.21 pre-offer share

Triton Energy, the US oil producer and Crusader's biggest shareholder with 49.9 per cent, said at the time of Clyde's offer in May that it intended to accept the deal in the absence of a higher bid. The group was understood to have been in talks with two other bidders before the Clyde announce-

ment Crusader's board had described the bid as "fair and reasonable". The company had reported a post-tax loss of A\$3.3m after abnormal items in 1995 and net assets of A\$141.5m The offer, which was due to

close on July 5, has been extended by a week. Mr Malcolm Gourlay, Clyde's executive chairman, said the deal would increase Clyde's reserves by almost 5,000 bar-rels of oil equivalent a day and would also lengthen its reserve life by about eight months to just over eight



Dickson Poon: current year salas ahead 20 per cent

taurants at the Oxo Tower Wharf on London's South Bank risen from £535 to £622, up in September, and a second Food retail and hospitality store in Leeds in October. Mr area sales rose 19 per cent to Clive Morton, finance director, about £13.4m thanks to Sunday trading, higher cover charges, and growing recognition. only sustain four of our stores in total." After Leeds, Harvey Nichols would consider open-There will be no dividend, but the company plans to make its first ever pay-out at this year's ing in Glasgow, Newcastle or Manchester. Turnover last year was 16 per cent ahead at £90.2m. Mr Poon said this was

interim stage. Earnings per share were 10.6p (9.3p). The shares rose 5p to 338p yesterday, up from the April flotation price of 270p. That

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PSA Pengeot Citroen in 1995

The PSA Pengrot Cironin Group has held outo its position as the third-largest mustifacturer in Europe with a market share of 12%. This year saw new development in the Pengrot and Cirolin ranges. The two makes successively lumelend the Cirolin Xanux Estate, the Pengrot 406, the modition-alread onancoursaid whether the Pengrot Expert and Cirolin Juney and the electric variations of the Pengrot 196 and Cirolin AX.

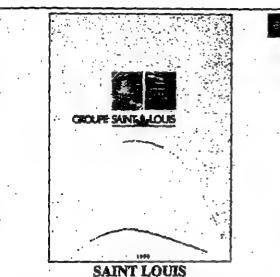
Comp transver reached 1642 billion Franch Francs, with worldwide production of 1.9 million vehicles. Not profit amounted to 1.7 fellion Franch Francs with an operating margan of 3.8 billion Franch Francs. The group is once again France's major exporter, with exports to the value of 74.5 billion Franch Francs.



**ROUSSEL UCLAF** 

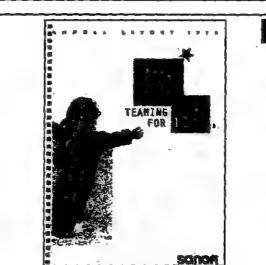
despite measures taken in various countries to contain healthcare operating, and despite the weakness of several contentions motably the dollar, against the French fram. The number in comparable not measure shows an improvement in problability, it is notified to time are not offer that he

In 1995, Rouncel Liebs timied a decisive point in its history, being time tied to Howeles Manor Reussel. This new entry is one of the world's top pharmaciens at home and is as on buy stage the global methor one. Consolidated sales: PF10,5 billion. Comparable net magnet, PF1,5 billion.



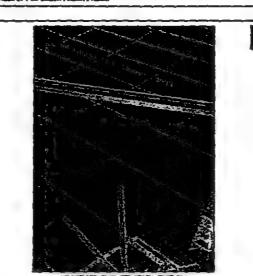
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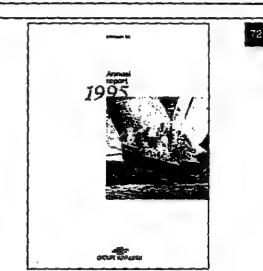
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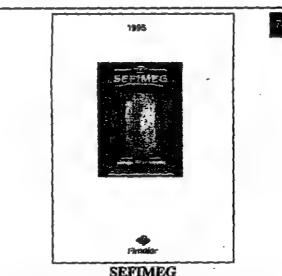
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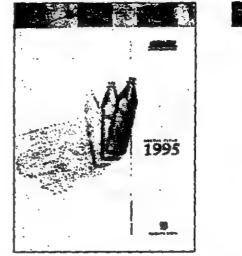


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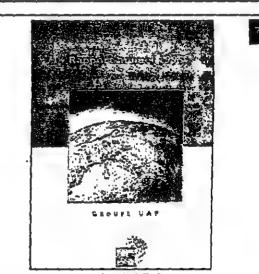
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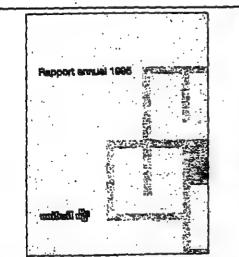
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**UAP GROUP** 

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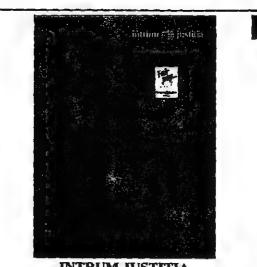
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Key figures: Total workforce: 29,600 people:

Chairman & CEO; Noti Goutate



INTRUM JUSTITIA Intrum Justitia is the largest debt collection company in Europe.

offering a range of linkasso and credit management services. The group is listed on the London Stock Exchange and has subsidiaries in 15 European countries, complemented by a network of 120 agents worldwide. In 1995, pre-tax profits were £15.6 million on numover of £86.7 million. At the year end, Intrum Justitia had over 50 000 clients and more than 1,000 employees.

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#### COMMODITIES AND AGRICULTURE

### Central banks expected to boost gold trading

By Kenneth Gooding, Mining Correspondent

Central banks can be expected to be more active in both the primary and secondary markets for gold and to respond more quickly to market demands in future, according to Mr James Cross of the . Crosswords consultancy.

Mr Cross, between 1987 and 1995, was general manager of South Africa's Reserve Bank and he recently completed an informal survey of a number of bullion banks which revealed the relationship between the gold market and central banks has been changing signifi-

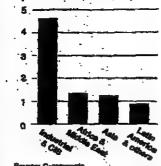
For example, the secondary, or deposit, market - which gold forward sales and hedging operations - has more than doubled in size from 900 to lates that the total potential tonnage of gold held by central banks willing to take part in this business is 7,900 tonnes and the average they had on deposit at the end of last year was 27 per cent.

Mr Cross's research shows that the average time the banks are willing to put their gold on deposit is lengthening from three to six months but very few central banks will deposit beyond one year. Mr Cross insists, however, "this would change if linterest or lease) rates were more attrac-

When lease rates shot up in December last year some new central bank participants were attracted into the market. Banks are now prepared for and ready to respond more rapidly to changes in the lease

rate," he suggests. Mr Cross says that, although central banks usually have the capability of helping their domestic banks with liquidity in times of stress, this may well not be the case where gold is concerned, either because they are not active in the deposit market or they do not





portion of their reserves in the market. The extreme tightness in the deposit market at the end of last year "put a number of bullion banks under liquidity pressure and ultimately led to at least one bank ceasing bullion operations".

Mr Cross suggests that in the primary gold market the central banks are likely to sell some gold "when domestic needs arise". He says there is an increasing need for an official selling mechanism to be established which would help large central bank gold transactions to be executed.

His research also showed that central banks are increasingly using derivatives in some form or another to enhance the quality of their reserve asset management and "we can expect to see a knock-on effect in the gold derivative mar-

#### The region now accounts for a quarter of the sector's overseas sales, writes Terry Hall outh America is rapidly

Decoming one of New Zealand's most important markets for dairy produce. Five years ago New Zealand sent minimal quantities of dairy products to the major Latin American countries, but in the past year over NZ\$1bm (US\$690m) worth of products were shipped there, and the Dairy Board helieves the eralisation trade will continue to grow

Latin America now takes 25 per cent of all New Zealand's dairy exports - a similar percentage to Asia, a market New Zealand has been struggling to develop for many years.

Unlike Asians, who traditionally used few dairy products and needed to be encouraged to buy them, South Americans have always counted dairy

New Zealand dairymen have known of the potential of Latin America for decades, but trade barriers and economic problems encouraged the industry to seek markets elsewhere. Now, however, the success of the Chilean economic recovery has spread throughout South America, and with it trade lib-

Brazil is the scene of one of the New Zealand dairy industry's most dramatic s stories. For years Brazil banned dairy imports, declaring itself to be self-sufficient. The New Zealand Dairy Board was quick to exploit the opening of this market, and trade has grown from nothing to around \$50m in a little over two years. With half of Brazil's population

recasting continuing growth in this market, and trade minister Philip Burdon will shortly open a Brazilian office for board subsidiary New Zealand

NZ dairy exports flourish in Latin America

Milk Products Brazil

Rather than compete in the bulk commodity sector with other dairy producers, such as Uruguay and the European Union, New Zealand has decided to concentrate on the value-added specialist food sector, especially ingredients for the fast food and related processing industries. This will include such things as yoghurt and confectionary.

Board spokesman Neville Martin sees exciting potential. "We can see Brazil becoming one of our most important markets in future," he says. "The population growth there last great frontiers, and it was off limits to us for years.

Staff numbers in Brazil have grown to 12, with an emphasis on technological expertise. Later on the board will concentrate on developing branded products including cheese. As part of its expansion in Latin America, the board has recently bought manufacturing and packaging companies in Venezuela, Chile and Mexico. Over the past five years New

The board this week warned farmers to expect a 15 per cent drop in returns to around \$3.20 a kilogram in the coming season, beginning July 1, compared with the record \$3.60 for the season to June 30. Mr Mar-

Zealand has become the major

supplier of dairy products to

goods as a staple part of their aged under 20, the industry is is enormous: it is really one of tin says the board does not died expect any substantial lift in prices this calendar year. However, he adds, there is no significant stock building under way, or surpluses in sight, which is a promising sign.

There has been a sizeable drop in the international price for butter, in part because of lower sales to Russia. Prices of milk powder have stabilised. but casein powder and cheese prices are soft.

Mr Martin says that although most prices have fallen from the high levels of six months ago they remain at satisfactory levels. He attributes the health of the industry largely to the successful implementation of the General Agreement on Tariffs and Trade settlement over the past

### Growing band of cashmere producers trades on scarcity value

Alastair Guild on problems an opportunities in an industry producing one of the world's most sought after fibres

exclusivity and rarity have given it a cachet to add to its softness and durability. Now the European cashmere industry is concerned that, before long, its supplie of raw cashmere from the East might dry up altogether, absorbed by the rapidly developing fashion industries in cashmere producing

The rising incidence of contamination of cashmere and the misleading labelling of garments as "Cashmere are indicative of the material's increasing scarcity and potentially damaging for its name.

Price swings of 20 per cent have become quite common, but the overall price has more than doubled in the past three years, reaching \$150 a kilogram of ready-to-spin cashmere, ten times the price of the finest lambs wool.

European manufacturers see closer links with producing countries as one way of securing greater continuity of supply. China has the largest population of cashmere goats, 60m concentrated in Inner Mongolia, but also spread across northern provinces and Tibet. China wish to deposit a higher pro- produces 5,000 tonnes off Cashmere

each year, half of it suitable for spin-There are 8.5m cashmere stats across the border, in south and west Mongolia, up 3m over the last four years. Mongolia now producing some 2,000 tonnes of hair, yielding more than 1,000 tonnes of spinnable cashmere. Afghanistan and Iran together

of these fleeces is useable. China has concentrated on breeding for fineness, length and pure whiteness on goats that thrive in the very hot summers and extremely cold but dry winters of the Mongolian and Himalayan regions. The hosiery trade pays a premium for fines pure-white cashmere, which it can turn into garments of an almost infinite variety of pastel shades.

produce some 2,000 tonnes but, on

erage, only 20 per cent of the hair

Mongolia's cashmere, though lightly coarser, is also used in hosiery. Cashmere from the Afghan and Iranian area, which is coarser and rougher still, is used mostly by the weaving trade to make coats, scarves and accessories.

China has been moving rapidly on from being simply a producer of raw cashmere. The first step is "dehairing", a complex process of separat-

GRAINS AND OIL SEEDS

ing the goet's coarse "guard-hair" from the soft undercoat of cashmere. Some large enterprises have added dying, spinning, weaving and knitting and garment finishing in the past three years. Between 60,000 and 20,000 Chinese are now employed in downstream businesses associated

The Chinese have created a middle market for cashmere garments and blends of cashmere and other fibres at lower price levels, selling particularly into the private label - as distinct from branded - business, overseas but increasingly for the domestic market, which now accounts for 25 per cent of sales. This is absorbing more and more of China's cashmere. China's garment industry could conceivably be using up the country's entire production within the next three years, say some analysts.

"We went into China to conserve our source of fibre supply," says Peter Forrest, managing director of Dawson International, which 18 months ago entered into a joint venture with Luyuan, the second largest Chinese processor. "It was clear the Chinese were going to develop downstream and we wanted to be part of

B COCOA LCE (E/lower

SOFTS

that, to influence the process rather than being increasingly isolated," Mongolia has recently started to attract significant interest from foreign investors also. Cashmere is its second most important export after minerals. The Mongolian government banned the export of unprosed fleeces in 1994, in an attempt to bring foreign investment into downstream activity, stipulating that exported material should at

least be dehaired. The ban is likely

to be lifted this year, but the aim of

the Mongolians remains to add

ts Gobi factory is claimed to dehair 25 per cent of the world's raw cashmere, also making garments and blankets. Italian company Lora, which has already sold processing machinery to the Mongolians, is planning to add to this spin-ning and weaving capacity. Several US and British companies are also establishing or in negotiations over possible joint ventures.

Given the high world price, European farmers increasingly see cashmere as a serious prospect for diversification. Italian, Spanish and Czech as well as UK farmers now have

animais resulting from a 10 year breeding programme on the Scotland/England border. Other European Union and eastern European countries are expressing interest in these animals, the product of crosses of UK feral goats and goats from Iceland, Tasmania, New Zealand and

Siberia.

The current UK cashmere goat herd of 5,000 animals produces under a tonne of spinnable dehaired cashmere, but of less than 16 microns diameter, similar in fineness to Chinese cashmere but with a greater length. "The UK would need a herd of 2m breeding females to be com-pletely self-sufficient in cashmere," says Dr Angus Russel, of the Macaulay Land Use Research Institute who is co-ordinating a 3-year EU research programme into cashmere goats. "But that number of goats would replace only about 8 per cent of the national sheep flock, by no means a ridiculous objective for the long term." Gosts are complementary to sheep and, properly managed, will improve the quality of their grazing. Norway and Greece are both interested in keeping goats for milk and cashmere. Cashmere

goats from the UK breeding pro-

yields comparable with the general goat population in southern Europe, There would also need to be a significant market for goat's meat in the UK to make a large cashmere herd viable. Some ethnic minurities aiready buy some and Sainsburys is now stocking it in three of its south east stores on a trial basis. Most critical of all is likely to be way the government decides to allocate subsidies, says Dr Russel.

Annual premiums and hill livestock compensatory allowances are available in many Suropean countries for goats as well as sheep, but in the UK are confined to sheep. With subsidy removed, the gross margin for hill ewes would be clearly less than for cashmere goats, according to research by Edinburgh University's institute of Ecology and Resource Management, "Higher numbers and volume of fibre and meat throughput is likely to result in a drop in unit cost per goat and higher output prices for fine fibre, says the research report. "The development of European rural fine fibre enterprises would go along way to satisfying the objectives of the EU's initiative for rural development."

#### COMMODITIES PRICES

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High/low		1300/1290
AM Official Kerb close	1255-6	1290-1 1295-800
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Close	775.5-6.6	715-50
Previous High/low	789-90	795-6
AM Officer	780.5-1.0	702/705 789-90
Kerb close		789-90
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AM Official	1002-2.5	1029-30
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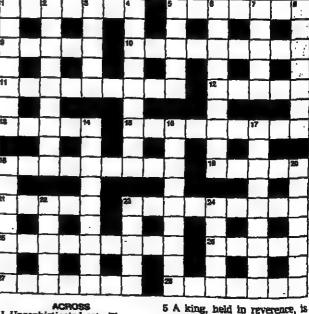
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Soyabeans (US)
Cotton Outlook/A' Index
Woolkops (64s Super) \$15.0# \$492.6z \$531.0# 216.0

JOTTER PAD

### CROSSWORD

No.9,105 Set by CINCINNUS



5 Wine lake – British and Euro-pean leaders' bloomer (7) 9 Failing a test makes sense (5) A sweet girl (9) 11 Eighteen rounds initially

served in golf-club restaurant 12 Scope for chain (5) 13 The decree of the dictator (5) 15 Hosiery container in perilous 17 Don't indicate so much that's situation (5,4) furtile (9)

18 is it possible that savers upset 18 Risk taken by Labour leader

an election worker? (9)

in part of church (?)

19 An insect bite isn't terribly 20 Officer - dope with real grand (5)
21 Childless prince in Provence
22 Help towards understanding 23 Mountebank taking tea round electromagnetic radiation (5)
23 Utter confusion in church

part of South Africa (9) when duck enters (6)
25 Apprehending son acting 24 Rope, see, catching animal (5) 26 Always poetically following street guide (5) 27 Correspondence from land-

28 America is taken in by per-verted oral stimulation (7)

1 Prominent or incompetent (7)
2 Islander with sun craze getting brown all over (9) 3 Dances held somewhere else 4 Tears material, tears material (9)

Solution 9,104

6 Replanting trees a lot in

Admit having left school (3,2) Mount seen the day before the

14 Doctor eats filth? C'est la viel

16 Giant fish, note, approaches

Italian city (not capital) (9)

others (7)

STOCKS UMDERDOG

C S II I I I II

NOSTEL SWEETEST

LORDLING REMEDE

A V S S P II I II

A S S R I II II

SPIRAL DERECTOR

LORDLING C II

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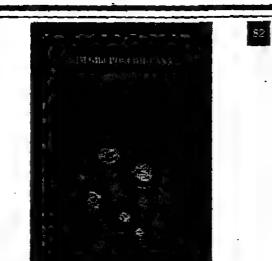
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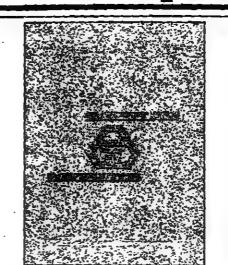
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# **Financial Times Annual Report Service**



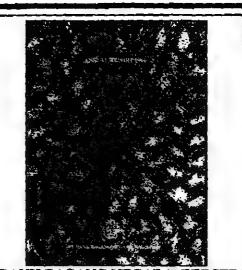


Almazy Rossii - Sakha Company Ltd.



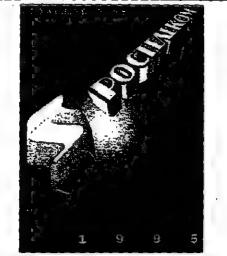
CAIXA GERAL DE DEPÓSITOS

- Plet Auster PTE AIM bellen (ap 10,5% over 1984);
   Total Deposits PTE 5,599 hillen (ap 11,7%);
   Loam and Advances: PTE 4,407 billion (ap 14,0%);
   Plet Income for the Year: PTE 56 billion (ap 34,2%);
   Solvenay Butlet 136\*



PT BANK DAGANG NEGARA (PERSERO)

The BDN's current activities were a continuation of the Nederlandsch Indische The BDN's current activities were a continuation of the Nederlandsch induction Escompto Mastachapy's bendung operations established in Likaru in 1887. The nume was then changed mis Escomptobouk NV in 1949 and further into PT Escomptobouk in 1958. PT Escomptobouk is as introducted and liquidated bearing the name BDN as of April 11. 1960. The legal states of BDN (state-owned Bank) became PT Percent incaming state limited liability company. At present, the bunk has N.738 employees, and 192 offices (Incl. 5 overseas offices) and it is among the fifth largest bank in Indonesia. The summary of the statement of condution of December, 1995 (Billion Ruptah) is total assets 27,609, deposits 14,656, foats 20,079, and profits before tax 236.



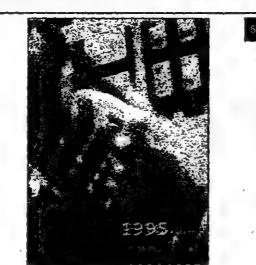
ROSTELECOM - means Skill to Work Rostelecom W...

41 47

CROSSWORD

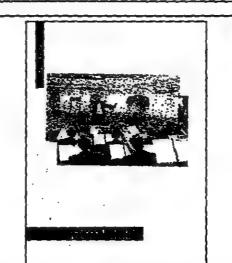
- farcest Ruption currier holding 95% of country's long distance murious turing and reliable partner of more than 200 assertational catains and 100 Ras
- Transportal standards in medit and finance reports, professional stock methot approach

Rostelerom is a respected, reliable and first growing Russian company



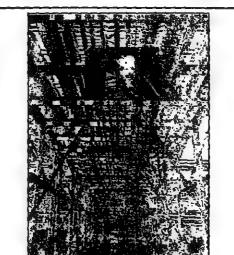
LIPPO BANK

Lippo Bank, exablished in 1948, is one of Indonesia's leading com it network of 200 offices in 98 cities throughout Indonesia. As part of the Lippo Group of companies, it has subsidiaries, affiliates and representative offices throughout the Asia Pacific region - in Hong Kong, China, Philippines, Thailand, Singapote Malayria, Vistnato, Assaralia and California - and joint venture alliances in Indonesia with entiones bunking easoes such as Banque Nationale de Paris, Tokai Bunk, Daiwa Bank, Bankers Trust and GMAC. The shares of Lippo Bank are actively traded on the indonesian stock exchanges.



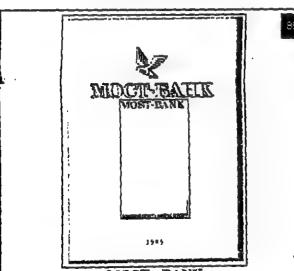
**GUTA BANK** 

As of Squarry 1, 1996 Come Bunk in rained 37th in temps of maters (USD 409 stadios) and 30th terms of conditionshipms among 100 major Russian banks ("Eyestryn", April 30, 1946). It is the policy of the Sank to savagation its stability and to eliminate major ratis for its customers. The first map in this direction is the formation of fully paid-in suthermed capital of USD 40 million which is



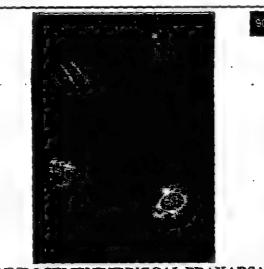
PT Polysindo Eka Perkasa

The company has rapidly grown as a landing amorated chemical and traille manufacturer to the Far East. The company is listed on the Jarkanu Stock Euchange and has an equity of 1,103 nullion ordinary shares and after the proposed rights usus will increase to 2,300 influent shares reflecting a market explaination of 10R of 2,75 prillion. Consolutated Operating Reviews to 10R 971 billion and Consolutated Net Income: to 10R 971 billion and Consolutated Net Income: of 95.31% over the previous year. The company is in the final cages of completing a major expansion program to increase its production capacities to 300,000 tons of polyester chips. 180,000 tons of staple liber, 340,000 tons of PTA and 236 million yards of sessile labrics per



MOST - BANK

Mind-Bank, the financial core of a large holding company, has more than 20 branches in Russia, and representative offices in London and Madrid. It is audited by Price Waterhouse and rated among Russian banks of the Highest Reliability Group, in 1995 the mosts, grew 1,5 times totalling 3,637,344.8m, Rbi (783.9m USS), and a total equity increased 2.9 times equaling 413.419.8m Rbi (77.2m USS). The prometric can discinguistic a traject interferential mathematic flowers and a traject interferential mathematic flowers are a required provides property interferential areas of real estate development. Its large correspondent banking potential control and legal environment the bank nexters consulting services to professional investors in Russian countrying financial markets.



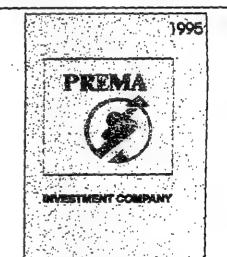
PT INDOCEMENT TUNGGAL PRAKARSA

Since it's founding to 1973, Indocement has become one of Indonesia' must profitable corporations, involved primarily in centent production and food mantafacturing. Both PT Indocement Tunegal Preferra (Indocement) and PT indofood Sokses Makson (Indofood) are estorigis the largest companies listed on the Islanta and Strathaya Stock Exchanges. The company has over 27,000 dedicated employees in its employ as of the end of 1995. The Group's ner revenue in 1995 was Rp. 3,942.3 billion tup 16.4% on 1994) reflecting Interpretents in both the centent and food divisions. Grous profit and operating profit mappers in 1995 were 36.5 and 26.1% respectively and the Group's carnings per share for the year coded 1995 insproved to Rp 394 from Rp 305 in 1994.



THE RABOBANK GROUP

Ranking among the top 10 beaks in Europe and sop 50 worklyvide, this strong Datch Group companies the co-operative Rubolsesh, master Interpolls and leason/factor De Lage Lunden.
With assets of NLO 293.5 hillion and major despence market shares in both retail and wrate sectors, it is increasingly expanding rate international markets where its supurable of ood and agribustness expertise is offered to clients through its extensive network in 30 countries. The Group brings a full range of braking, internation, learning and becoming products to obsents both at home and abroad. Rabobank has gained a reputation for crumine conjuctate flustics as well as financial market and interdences braking activities, treat



PREMA INVEST

The independent Russian company PREMA INVEST was created in April (993 and began working in the emerging Russian share market. PREMA now occupies one of the top working in the emerging Resident whate market. PREMA now occupies due of the top portions on the share market. Today PREMA pos-cases a strong brokerage network with branches on St. Petersburg. Elementhing, Tyunen. Surgui and works successfully in the following sections: brokerage and trading operations; measurems and administration of projects; consulting service on investments in Russia; assets and portfolio management. Our monthly turnover exceeds 25 million dollars. We aim to organize long-term cooperation, and do not also for short term profit. The success of our Clients is also the



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RAO GAZPROM

Ruo Guaprons is the world's biggest producer of natural gas. Established in 1992.

Main areas of activities: • Onabore and offshowe geological survey • Exploration and development well drilling • Gos, gas condensate and oil production, transportation and distribution • Underground gas storage • Gos exports • Gas wage as motor final • Research and development • Gas/gas condensate processing; production of liquid RAO GAZPROM produces 44 per cent of gas in Remis. Results's above in world gas



OVERSEAS UNION BANK

Overseas Union Bank (OUR) is a premier consumer bank in Singapore and a leading regional bank. The OUB Group's international network of 74 offices in 16 countries provides a full range of services in consumer and corporate linance, measury, international and suvestment banking. Established in 1947, OUB is today the fourth largest Singapore bank and the fifth largest construction bank in ASEAN. Its group absorbolders's funds stand at SS2.94 billion and solul maters amount to over \$\$28,47 billion (figures at 31 December 1995).



**SOLVAY GROUP** 

A Planties for Progrets - Solvey is no international Group of chemical and pharmaceutool companies with total sales amounting to USD 9.3 billion as 1995. Solvey operates in 44 countries employing more than 36,000 employees spread across more than 400 establishments. The strangy followed by Solvay at to be a world leader in as five sectors of activity - Alkalia, Pennygers, Plastics, Processing and Health, to improve the quality and added value of its products and services through continuous and cost-effective amovation - whale also opening new geographical markets for them, memby in the USA, Asia and Central Europe.

	The Financial Times Ann	ual Report Service is appeari	ng on 25, 26, 27 & 28 .	June 1996
ease send me these Annual Repor	S: Tick boxes [2]	This service is free to readers of the Financia	al Times	PLEASE ATTACH YOUR BUSINESS CARD OR WRITE YOUR NAME AND ADDRESS IN THIS SPACE, PLEASE USE ALOXY CAPITUS.
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## Euro 96 puts gilts FRN auction in the shade

and Lise Bransten in New York

Apart from a successful auction of £3bn worth of floating-rate notes by the Bank of England, activity in the UK gilts market came to a virtual standstill yesterday ahead of the Euro 96 football semi-final between Germany and

England. Liffe had one of its slowest days this year, with a mere 14,000 contracts traded in the September long gilt future. Trading in several pits ceased for a few minutes at 2.30pm to allow dealers to sing the Euro 96 anthem.

Traders are more interested in UK-Germany goal differen-tials rather than yield differentials today," said Ms Alison Cottrell, international economist at PaineWebber.

With the market focusing on football rather than fundamentals, gilts were little changed and even the auction became a sideshow, said Mr Simon Briscoe, UK economist at Nikko. The September long gilt future traded in a narrow range, ending down 🔓 at 105%.

The auction of five-year FRNs was covered 4.5 times, a healthy result reflecting the broader appeal of these instruments compared with conventional gilts. FRNs can be used in the money or repo markets. as well as in swans-related transactions. Yesterday's offer-

ing was also bought by institu-

tional investors seeking a

home for their excess cash. Mr Briscoe said the large cover on yesterday's auction would encourage the Bank to hold more FRN auctions in the months ahead. He added that this strategy would support the conventional gilts market because it would reduce the supply of such paper.

in a narrow range ahead of today's Bundesbank council meeting, its last before the summer break On Liffe, the September bund future eased 0.08 to 95.22 in turnover of just

over 69,000 contracts. Analysts do not expect any policy changes from the Bundeshank, in spite of better than

#### GOVERNMENT BONDS

expected inflation data for June, although some thought it might change the repo rate from fixed to variable.

PaineWebber's Ms Cottrell said that even if the Bundesbank were to switch to a variable rate, it was likely to keep the repo rate at 3.30 per cent. In her view, the Bundesbank would resist lowering the repo rate until the third quarter,

E German bunds also traded when such action would be Paribas, said Mr Fazio's comneeded to take the heat out of a rising D-Mark

> ■ Italian bonds suffered a setback after comments by Mr Antonio Fazio, the Bank of Italy governor, that conditions for an interest rate cut have not yet been met. The September government bond future fell 0.21 to 116.48 in turnover of

27.715 contracts.

The market has been driven higher in recent months by optimism that lower inflation would trigger a cut in Italy's discount rate, which has been unchanged at 9 per cent for more than a year. Preliminary June data pointed to inflation falling to around 3.8 per cent but Mr Fazio indicated yesterday that a cut would not be forthcoming until the data were confirmed on July 5.

Mr Graham McDevitt, inter-

national bond strategist at

ments had dashed hopes of an early cut of 75 basis points, and the market was now honine for a more modest half-point out.

Mr David Brown, chief European economist at Bear Steams in London, said the refuctance to cut rates could be counter-productive as it could force the lira higher against the D-Mark. There is a strong argument to cut rates sooner rather than later," he said. However, he forecast that Italy's yield spread over Ger-many would continue to

tighten over the coming weeks, to about 250 basis points from the current level of 365 points.

■ US Treasury prices were only modestly weaker in early moon trading despite new supply due from an affermant auction and a stronger than expected report on durable

NEW INTERNATIONAL BOND ISSUES

goods orders in May.

Near midday, the benchmark 30-year Treasury was down at 87 to yield 7.045 per cent, while the two-year note was unchanged at 99%, yielding 6.284 per cent. The cash market was supported by gains on the futures market, with the September 30-year Treasury bond

à stronger at 107%. Prices dipped briefly in early trade after the Commerce Department said durable goods orders rose 3.3 per cent in May, much more than the 1.9 per cent increase most economists had expected. Most of the rise was attributed to a jump in aircraft orders, and some economists said that excluding air-craft, the figures showed the economy to be growing rela-

tively modestly. Later in the afternoon, the Treasury Department was due to announce the results of its auction of \$12.5bn in five-year

# Hopes of political stability lift prices of Russian debt

Capital Markets Editor

Prices of Russian debt traded on the secondary market rose further yesterday, amid optimism about the prospects for political stability ahead of next reek's presidential elections.

Dollar-denominated Vneshe konombank debt, the most widely traded Russian paper.

fell marginally, but at a bid

#### EMERGING MARKET BONDS

price of 49.125 it is almost 20 per cent higher than immediately before the first round of the election earlier this month. Meanwhile, DM-denominated Vneshekonombank debt rose by 0.625 in London yesterday, lifting the price for buyers to 53.875, while MinFin bonds, which have risen by less than Vneshekonombank debt in the last few weeks, also rose sharply, with one tranche of the bonds, which matures in 2003, gaining more than a cent to 46.625 by mid-afternoon.

Dealers in London reported a big increase in volume, with emerging market funds, bedge funds and investment banks all active buyers.

Mr Robin Hubbard, senior economist at Chase Manhattan, expects yields on dollar-denominated Vneshekonombank to fall by around 100 basis points from their present levels of 17 per cent.

There was a lot of uncertainty about what would happen in Russia. As this eased following Mr Yeltsin's victory in the first round, it became clear that Vnesh debt was an undervalued asset," he said. Enthusiasm over Mr Yeltsin's political prospects also appeared to buoy investor sen-timent towards other emerging

market debt yesterday.

Merchant Bank emerging country debt index (which includes dollar-denominated Vneshekonombank debt but not MinFin bonds) had risen by 0.5 per cent to reach 147.18. The average stripped spread of Brady bonds over Treasuries (the yield on the Brady bond price less the price of the zero-

coupon Treasury which provides its collateral) had narrowed from 781 basis points at the end of May to 761 basis points, its lowest level since December 1994 . Mr Peter West, economic adviser at West Merchant

Bank, said that it was "difficult to avoid the impression that the Yeltsin factor was having a positive impact on sentiment towards the merging markets." In addition, he pointed out that Peru, yesterday's strongest performer, has been beloed by the buying activity during the country's roadshow this week to promote its Brady bond deal. The prices of Peruvian debt rose by 2.2 per cent yesterday.
The roadshow will visit Lon-

don today and New York tomorrow, Dealing in existing Peruvian loans will cause on July 1 and banks have until the end of July to decide how to allocate their debt under the options offered by the Brady deal. The bonds are likely to be issued in the fourth quarter and will trade on "a when and if issued" basis until then.

More generally, Mr West said the Brady market had been belped by the relative calm in the US Treesury market.
"It would seem that every

time US Treasuries exhibit some stability, the demand for high yielding assets is strong enough to reassert itself. As before, improving fundamentals are attracting investment flows to the emerging markets," he said.

Jun 26 Jun 25 Yr. ago Jun 25 Jun 25 Yr. ago Jun 25 Jun 25 Yr. ago

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1.13 8.02

8.29

7.42 8.20

8.27

8.23

### China makes a successful comeback with \$700m offer

By Conner Middelmann

The People's Republic of China made a successful comeback to the international bond market with a \$700m offering of fiveyear bonds, although it disappointed market participants who had hoped for an even

The transaction rehabilitates China's standing in the global bond sector after its less than successful \$1bn 10-year global debut in February 1994. That issue's 85 basis point launch spread over Treasuries nearly doubled before narrowing back to current levels of around 95 basis points.

Positive economic fundamentals - including falling inflation, strong growth, and a low debt-to-GDP ratio - and investors' perception of easing political risks have lifted the performance of outstanding bonds

latest offering.
The bulk of the issue was being placed among European and Asian institutions, including central banks, pension funds and insurance companies, bankers said.

#### INTERNATIONAL BONDS

"investors have been all over us for the past two days trying to get some paper," one dealer

The bonds are to be priced today at a yield spread of between 80 and 83 basis points over Treasuries - probably at the tighter end of that range which was widely deemed as fair. Talk of a simultaneous 10-year tranche did not come to fruition, in part because most international investors have

and fuelled demand for China's been shunning 10-year dollar paper in recent months. CS First Boston and Morgan Stanley are joint bookrunners.

The rest of the eurobond market was relatively subdued, with last night's Euro 96 football semi-final between England and Germany foremost on many dealers' minds. "I am surrounded by

England flags and people with painted faces," said one London syndicate official. "Everyone's leaving the office early to catch the game." Football fever notwithstanding, a \$300m 2%-year offering for the US subsidiary of Ger-

man carmaker BMW got away

smoothly and held up better

than many of the recent short-

dated corporate issues with December maturities. At the close, the re-offer suread was unchanged at 22 basis points over Treasuries.

Borrower US DOLLAND	Accident.	Compon %	Prior	Motortly	Poor %	Spread bp	Book-menner
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D-MARKS Crédit Nationalt Stadtsparkesse Koaln	500 300	(c) 6,75	98.925R 101.377	Jul 2001 Jul 2006	0.15R 2.50	:	Drestiner Bark-KB Westdaubtche Landesbank
AMSYNALIAN COLLARS Deutsche Benk Australieß World Benk	150 100	8.50 6.25	101.872 101.35	Aug 2000 Jul 2000	1.75	:	Deutsche Morgen Grenief Terprez Demision Benk
PRINCYAS Buropean Investment Bunk	10bn	7,46	100.92	1989 ئىل	1.25	-	Senço Sibno Vizcoya
Final terms, non-calable unite Floating-rate note, #Semi-annu b) 3 symfar granches of \$65m. placed, t) 3-mth Libor +123/b	al coupon. R: Legal matumb	fixed re-of r 15/6/08, a	ter geor; te b1) Priced i	es shown at later, 3-milh l	re-Offer h	evel, a) Pricad t	oday 80-83bp over Treasuries.

Joint leads Goldman Sachs and Dresdner Bank said the bonds were sold mainly to continental European retail investors, but also to institutions betting on a strong spread performance thanks to the retail

demand. Another corporate issuer of retail-targeted short dollar paper was Mobil Australia, the subsidiary of the US oil company, it launched a \$200m

OHS (LIFFE) Lin200m 100ms of 100%

1.23 1.54 1.69

issue of two-year notes priced to yield 2 basis points over Treasuries, which was considered too tight by most dealers. Indeed, the spread widened to 7 basis points over on the bid

"To generate arbitrage transactions you have to bring them at a tight spread," said a syndicate official at lead SBC Warburg. "The spread has widened out but it will come back

UK GBts

Up to 5 years (22) 2 5-15 years (107 3 Over 15 years (1)

6 Up to 5 years (1) 7 Over 5 years (11) 8 All stocks (12)

FT-ACTUARIES FIXED INTEREST INDICES

many similar deals," he added. Primary activity is likely to be subdued today due to a London Underground strike which will prevent many dealers from getting to their desks on time. Nevertheless, National Power, the UK power utility, is set to issue \$300m of five-year bonds priced in the high 30s to

40 basis points over Treasuries

via J.P. Morgan and UBS.

Tue Jun 25

160.27

again, as it has done with

سنتر عنبي	J. 1.01	וא א עו	CES												
BENCH	MARK	GOVE	RHM	INT BO	HO'S				M BUMD	FUTURES	OPTIONS:	LIFFE DM	250,000 pc	ants of 1	00%
			Rec		Day's		Week	Month	Strike	_	ري	سا عن			
		Coupen	Deta	Price	change	Yield	990	200	Price	Aug	Sep	Oct	Dec a	פש	Sec
Australia		10.000	02/05	108,9890	+0.205	8.63	8.65	8.66	9500	0.60	0.96	0.58	0.97 0	.34	0.80
Augus		5.280	05/06	87,0700	-0.020	6.68	6.50	8.43	B660	0.40	0.66	0.49	0,75 8	.65 i	0.81
Belgium		7.000	05/08	101 3900	-0.010	8.80	6.87	5.69	9600	0.20	0.44	0.34	0.58 0	.86	1.09
Ceneda *		7.000	12/08	94,5400	+0.120	7.77	7.93	7.88	· Bot. vol. tot	ni, Calle 107	42 Puis 906	), Previous	day's open e	x., Calle 1	2494
Denmark		8.000	03/08	102.7AD0	+0.240	7.44	7.58	7.34							
France	BTAN	6.750	03/01	100,3600	.+0,110	5.65	5.74	5.56	Hady				-		
	OAT	7.250	04/08	104,7500	+0,010	6.57	6.63	8.46		MAL TYALL	AN GOVT.	HOND HE	TIM D 17(10)	-	
Germany Br	PG.	6.250	04/05	87,7800	+0,050	6.50	6.85	6.41			100ths of		10/10/10		
Ireland		8.000	08/08	102,0500	10.220	7.69	7,83	7.50	(Altre)	Die Soon	r room or	10075			_
Italy	Aller of other	9.500	02/08	101,5000	-0.140	9.24†	9.37	8.44		Open	Sett prior	Cherge	ı High	Lou	gr .
Jepan	No 140	6.600	06/01	118,9737	+0,017	2.34	2.32	2.41	Sec	116.75	116.71	+0.02	116.75	116.2	7
North and a safe	No 182	3.000	09/05	99.1228	+0.005	3.27	3.26	3.30	Dec	118.00	115.98	-0.03	116.00	115.8	6
Netherlands	l	6.000	01/06	96,6200	40,046	6.48	6.57	6.28							
Portugal		11.875 8.800	02/05	118,0000 99,3700	-0,500 +0.150	8.79 8.88	8.94 9.11	9.01 9.16	- TIPLIAL	A GOAL'S	CHID (BT)	FUILE	DE HUNC	COTE	LIFE
Spein Sweden		8.000 8.000	02/05	86,7914	+0.100	8.68 8.19	8.40	8.36	distribute		CA	118			1
UK Gitta		0.000	12/00	102-26	+2/32	7.24	7.37	7.25	Prior		Sep	De	<b>3</b> C	Sep	, .
OL GAR		7.500	12/06	96-19	+2/32	7.96	8.10	7.98	11000		1.43	1.8	Ŕ	1.22	į
		9.000	10/08	105-28	-2/32	8.10	6.22	8.10	11700		1.16	1.6		1.45	
US Treasury	, -	6.875	05/08	98-29	+4/32	6.89	6.96	6.65	11750		3.94	1.4	_	1.73	
	,	6,000	02/26	87-07	+10/32	7.00	7.11	5.06			2 Pals 3660.		_		
ECU (Franci	h Govti	7,500	04/05	103,4700	+0.110	6.96	7,08	6.89					<b>,</b>		-
Landon closin	s. New Yor	nk med-day				Ywide: Li	oosi mari	er standerd.	Spain						
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	THE SHAPE					Sour			MOTION	EAT SHAIN	BH BOND	FUI UNES	(METT)		_
										Open	Satt price	Change	High	Lou	, 1
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Latest				7	Con and C	hand Mad	440				, , ,		100,00	-	-
Literat		•			Situ and E				UK						
Prime rate		84 Tv	e modit V modit			TEST		🟭							
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Fed Stades			·		\$.45 10 5.87 30	Yes.		6.90		Open	Sett price	Charige	Hah	Low	, 1
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		-								-				_	Sep
BOAD !	AUTUR	ES AN	D OP	TORE					105	1-19			-55 OH		-42
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Dec	120.08	120.04	+0.0				580	19.903	Sen	90.64	90.72	40.19	90.72	90.86	
Mar	119.90	115.65	+0.0	1199	119.8		991	741	- Compi	Afres	Mr.15	40.12	34.12	30.00	J
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Langton closing.				lä per d	eni pi	غ واطعار	y norm	odeniaji		ar atundard.	_	pain									
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US INTE	REST	RA	TES								Se			)pen 10.15	_	pride 1.37	Change +0.24	High 100,4		67.541	Open sts. 62.098
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D LONG TE	HM FRE	MICH B	_		KS (M	MTDF															
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Shorts* (Lives of Treas 2nd 1996		0.91	5.70	2194		219%		inus 7 lago 3		7.76	796	9533	all <sub>a</sub>	101류	3402		Lintend				
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-	Foulse Rook James 8 (2) 90	1034	104		6.58 7.12	YEN STRUCKTS							Neumod	700	00	<b>.</b> (	Cope
	Export Dev Corp 9 <sup>1</sup> 2 98 19	1053	1057		6.60	Balgum 5 89 79000 Credit Funder 41, 02 75000	1004	110	ąlą.	205	Abbey Nati T	темиту - 🖟 99 .	100D	99.86	80.6		4766
	Fed Horse Lose 7 <sup>1</sup> 2 99 150	35 <sup>1</sup> 2	98 1019a	44	7.27 6.68	Credit Fonder 44, 02 75000 88 6% 00 100000	105-	1055g	-18	3,75	Carrierto de O	9	750	99.83 99.63	100.0		5.7983 5.2520
	Federal Null Mot 7,40 (M 150	701 <sup>5</sup> 1	1013	7	7.25	Paulin Rent James 43, 03 109000	wale	118 <sup>1</sup>		214 3.11	CCCCE O DB E	<u> </u>	200	99.52	99.6		L2575
	Firtund 6% 97 300 Ford Motor Credit 6% 98 190	100%	100%		6.37 8.67	biter Amer Day 71, 00 30000	118/2	1184		2.23	Contractik (	0/SFn-1 <sub>3</sub> 98 ab. ½ 00	750	99.75	99.1		3555
	General MBs () 13 100	23%	254	4	8.72	Table 5 04 20000	103Pg	103	ale.	273 3.36	Credit Lyonna	in (130 96	1250	100.00	100.1		5.5000 5.7883
	M Regros 54 98 65 Inter-Area Dev 6 <sup>1</sup> g 06 100	987	33,4		6.65	Index   Inde	1055	1003		1,53	Derriteris - 18	97	1000	99.95	1000		4141
	Her-Auer Der 71/2 (15 90)	1011	101½ 102½	4	7.E	2MCE 6/1 00 20000	1194	119½ 115½		252 221	Facilitat Mort	mce 公 86 DM 	1000	100,00	100.0		1.2812 1.0877
	Inter-Auter Clear 7 <sup>1</sup> / <sub>2</sub> (15 \$10 Intil Presence 5 <sup>1</sup> / <sub>4</sub> (99 50)	974	972	. ·	6/5	Spain 5% 02 125000	115%	175		281	Finland 0 97	3	1000	100.07	100.1		1492
	hely 8 07 300 hely 65, 20 350	93 <sup>3</sup> 2	291 <sub>2</sub>	1	7.31 8.09	Spain 5% 02 125000 Sweden 4% 98 150000 World Blank 5% 02 250000	1054	1051		1.37	Protected -1 <sub>0</sub> 90	99	1500	59.92	89.9		.3750
	Japan Dev 814, 87g 01	1054	10512	4	639 .	300	113%	1134		288	BAL Blank Ind	le 99	1900	100.07	100.1		i.5391 i.7805
	Norma Sec Power 6% 03 120		934	alle.	78	OTHER STRAGHTS					<b>与</b>		1500	100.17	100.2		i.5430
	Militarat No. Stars 7% of		101 h	***	7.19 7.20	Staperische LB Caro 84, O4 LFr 2000 Stachabel Invest 67, O4 LFr 1500	100%	1057		6.52	Liceris Panis (	West Fin -1 <sub>1</sub> 98 Perp & 0.10	7000	99.93	1000	-	4786
	Octor Kustealbank Bis 81 202	105%	105	-	7.04	World Bank 812 Ot LFr 2000	1093k	110½ 110½		6.75 6.63	Madaminia O	5		84.84 99.79	85.7 99.9		.3500 i.5625
Ė	Postupal 5% 03 1002 Cumber Hydro 9% 96 150	1051	35/4	43g	7.31 6.68	SOR Arms IS OF E	10412	1044		6.00	1999 JESTING	—1a BB	1070	99.91	100.0	0 5	.3359
	Curbe: Prox 9 98 300	1000	1057		674	Austre 6 <sup>1</sup> 2 99 F 1000 Sell Carrete 10 <sup>1</sup> 5 99 CS 150 Shitsh Columbia 7 <sup>1</sup> 6 03 CS 1250	1065	1101		7.0-		99	2000	99.96 99.97	100.0		.6875 .4806
h i	SAS 10.99		1074	44	7.05	British Columbia 74, 03 CS 1280	1007	1014	14	7.70	Portugal J. G.	) DM	7000	100,18	105.2		14802 14102
\$	9NCF 9½ 98 190 Spain 8½ 99 1900	995	105% 20%		523 555		1047	104		C CO	LANGE HAVE	0 0 99	EAR	99.60	99.7	2 5	.5352
2	Seption 6/2 00 7000 Terrespo Valley 6 07 1000	87 L	973	J4	7,14	She do Fernos Silv SS CS 275	1084 <sub>8</sub>	1095 <sub>0.</sub> 1093₄	44	RDA	2000 Pet Allica	orba (1926-99)	575	99.76 99.93	99.9 100.0		4375 5-80
	Terrespo Valley 6 (I) 1(0)	974	974	+	6.23	157W Int Fin 10 UT CS	110	1102	4-18	7.35	Sweden -4 0	1	3000	99,90	1000		3750
	Terreses Valoy 61s 05 2000 Tolays Elec Power 61s 08 1000		95. 94k	44	721	Mappon Tel Tel 10 <sup>1</sup> e, 99 CS 200 Ontario 8 03 CS 1500		109	4	7.00			-				
	Tojota Mater 55g 98 1900	981,	99	3	6,38	Ontario Hydro 107, 99 CS	1101-	1024	14	7.73 8.71	COMPETITION			GENL.			
	United Kingston 74; (2 300)		1015		694	Clear Knowskink 104 09 (3) 15h	1094	1085	44	6.86			learned F		Fid Q0	er Pr	en.
5	West Disney 6 to 01 1300 World Bank 6 to 05 1500	95 <sup>1</sup> 2	971 <u>1</u> 9514	وقي	7.15 7.24	Quebac Prov 10 <sup>0</sup> > 98 CS 200	94% 108%	941 <sub>2</sub> 1083 <sub>1</sub>	واد	8.15	Alled Lyons (	3.00	200 6		7½ 98	_	39,43
ŕ	World Bank 61 (15 150) World Bank 81 (18 150)	105	105l <sub>2</sub>	4	8,62	Council Europe 9 01 Feu 1105	1114	11115	da da		tt: Hinance Al	LORP	.954	6A 1	100 100		H.53
1	DESTRUCKÉ NAVK STRUCKUS					Credit Forces 63 04 Stu 1000	103	1034		1400	Grand Meters	e 71 <sub>2</sub> 00 olten 61 <sub>2</sub> 00	710 4	(CT	12 1		12.29
L	Austia 61 <sub>2</sub> 24 2000	<b>69</b> 1 <sub>2</sub>	834		7.40	BC 6 00 Bbu 1100	1005 <sub>8</sub>	108% 101 ½		0.40	HIGHEORY Admen	En 2.39 M	420 70.8	L37 10 175 8	ՏԿը 16 ՏԿը Տ		14.90 35.71
	Baden-Vount LFrance 6.00 2000	103	203 <sup>1</sup> c		485	AR 10 M Frv. 1000	1144		alle.		rang Kena La	30d 4 01	430 20	.05 8	u <sub>1</sub> 66	a -1	15.58
	Credit Funger (*1 <sub>6</sub> (18 2000 Degraak 6 <sup>1</sup> g 98 2000	100% 103%	101 <sup>1</sup> 4 108 <sup>2</sup> 4		426	Ferro del Stat 10 <sup>1</sup> g 98 Ecs 900 lady 70 <sup>1</sup> g 00 Ecu 1000	707	SEL 1	-	5.21		5.			7a 96 14. gg/		47.72
	Depta Pirence 63 05 1900	26° <sub>1</sub>	2012	34	646	United Kingdom 9% 01 Sept 2790	185% 111%	115 <sup>1</sup> 2 111 <sup>2</sup> 4	44			<b>70</b> (C1	700 040				27.72
	Doubt've Bit File 7/2 03	1017	105 <sup>1</sup> 4 104 <sup>1</sup> 4		8.56	ACCC 10 89 AS 100	1031		7			a CR C	767 4	700	7 119	ų -	2.72
	88 时 四 1900	104 1034a	1033	ęł <sub>a</sub>	5.27 5.21	Corum Bis Australia 13/4 99 45 100 EB 7/4 99 AS		1135				13		147 gg	γί <u>ς</u> ( Με τασί		55.61 15.54
1	Feland 7 <sup>1</sup> > 00 3000	1074	1074		576	MADE Treatment From 15 705 Art. 15000	112	100%	4		COLUMN DEN HEN	מת בלה משת	360	-	M 110		4.07
2	Naily 7 <sup>1</sup> 4 96 5000 USB Backer-Weeted 6 <sup>1</sup> 2 96 2250	1064 95%	104- <u>1</u> 2 96-14		414 596	71 & 1 Bank 74, 03 AS 125 State Sh NSW 8 02 AS 300	931	935	4	9.13	SURRENCO Res	40til 1 9 00 4 3 9 06	2000 244		N 104	ş,	6.71
	Norway 61 <sub>8</sub> 98 1500	103/4	103/2		4 700	State And Cont Co C C C C C C C C C C C C C C C C C C		1014 100%	44						14 ВІ 1 108		11.67 11.90
	Ortano 614 04 1500 Spain 71 03 4000	(12)	984	44	6.53	Uniform Australia 12 92 AS 150	105%	1057		8.57	· No Internet	2008 212 08 C	_ 250 5	.06 g	86		231
i			1231		6.30	MINE NEW 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2 1/2	927	995	•		e Only one m	priest maker at	integets of the reserved (100),	a bace			
;	STRANGAT BÖNGA: The year to the year. FLOATING RIVE MOTER Designation	برادمر دیا اید میکنای در اید	اله مطاوب اسطاع و	l'e bid Servi	price, the	e aprount stated & its suffere of company ; test. Compan should be printered. Syntage.	anta, Ch	dy-C	unge o	n dży.			-				

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#### **CURRENCIES AND MONEY**

### Oil concerns push dollar towards key Y110 level

Against the D-Mark (DM per 9)

Aside from the stronger tone

against the yen, the dollar remained largely range-bound.

Mr Wareham said this was

**DOLLAR SPOT** 

The dollar yesterday made a tentative further push towards Y110, helped by the fallout from the Gulf oil blast which was seen as being potentially damaging to leading oil import-ers like Japan.

With the G-7 summit close at hand, as well as important policy meetings in the form of the Bundesbank council gathering today, as well as the Bank of Japan branch managers and FOMC meetings next week, there was little appetite to make a decisive push at an

As a result, the dollar retreated from the fresh high of Y109.70 to close in London at Y109.52 Against the D-Mark, though, it closed lower at DM1.5287, from DM1.5822 as the D-Mark made progress against the weaker yen.
On a day when Londoners

found it difficult to think of

much else beside the football

match against old rivals Ger-

many, the pound finished slightly weaker against the D-Mark at DM2.3579, from DM2.3609. Against the dollar it closed at \$1.5425, from \$1.5409. Elsewhere in Europe the lira retreated from the L1,000 level to finish at L1,004 against the D-Mark from L1,002. Mr Antonio Fazio, the central bank governor, sounded a cautious note about the prospect

■ Ahead of the big match last night there was little London traders could do save hope that their team did a better job of standing up to the Germans than the pound has managed against the D-Mark over the

of a cut in interest rates.

past thirty years. Traders said the summer spirit was alive and well in the

E Pour	d in New Yor	
Jan 26	<u>istes</u>	Pres. cita
£ apat	1.5410	1.5410
7 (6)	1.5406	1,5406
F 400	1.5403	1.5403
1 yr	1.5425	1,5423

dealing room if not in the price action. Mr Kit Juckes, currency strategist at NatWest Markets in London, said: "Football is on everybody's mind, but there is not much you can do in the way of price

action except buy tickets." Mr John Wareham, head of foreign exchange marketing at Merrill Lynch in London, Said that there was "serious evidence that the currency of a country hosting a large inter-national sporting event appre-clates in the run-up up to the competition." There is less evidence of any correlation in the joyous or tearful aftermath.

■ One of the key factors behind the dollar's stronger performance against the yen lay in the weak Japanese car export figures, which fell by 12 per cent in the 12 months to

Mr Juckes said the figures suggested that Japanese car manufacturers would be exporting fewer vehicles to the

likely to continue up until the G-7 meeting. With so little else to focus on, he said the market was devoting intense accutiny to the G-7 meeting. Some recent utterances from various Bundeshank officials, however, have introduced the possibility that the summit may stop short of providing its normal words of support for the dollar.
"The Bundesbank has

started to give slightly weiled hints that the D-Mark has fin-ទីណាពេលពីពេលពេល ished weakening," he said.
"The depreciation of the
D-Mark might just have run its
course." One possible reason
why the D-Mark has been more 1986 TO 75 . 80 85 95 . 36 US, even if the yen weakened further. He said the view that the Japanese were auxious to stable recently may lie with the central banks. There have been unmerous rumours of avoid aggravating the trade European central banks buying dispute gave confidence that the dollar would be able to sibly in order to bolster their "ratchet" up slowly against the reserves which in many case vere depleted during the 1982/

exchange rate turbulence. One New York based hedg central banks are managin

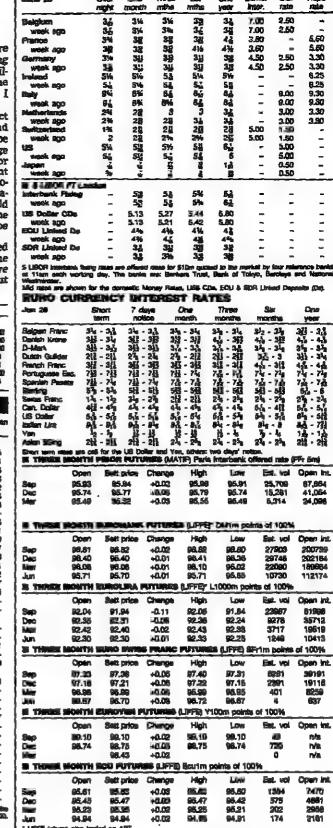
doing a better job of managing of slowing down the volatility. They are tempering the moves on both sides and I think that is relatively new." Mr Wareham said the fact that the US, Germany and

Japan were all believed to be happy with current exchange rates provided a reason for thinking that the G-7 might stay away from currencies altogether. According to this reasoning saying nothing would offer fewer hostages to fortune than words which could be

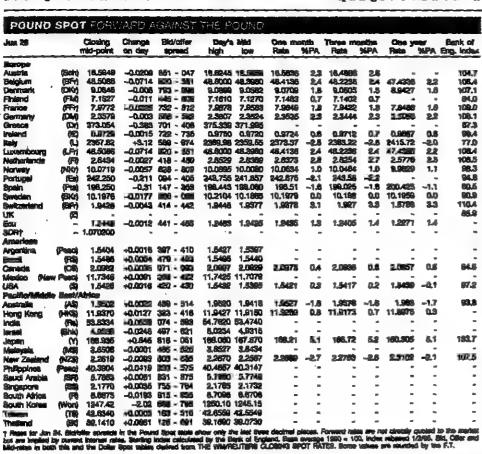
misinterpreted.

A British official was quoted by Reuters saying that the Lyon summit would have "nothing exciting" to say about

<b>35</b>	£	3
200	CM0 - 4244	D'ADD .
<b>Sergery</b>	252 194 - 232,423	
least 1	4029.DQ - 4628.DQ	3000 80 -
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Polyni.	4.1850 - 4.1923	2.7146 -
	765年-761日	KORLOD -
LLE	5,8678 - 5,8671	3,6734 -



WORLD INTEREST RATES



		nid-point	On clay	absent	high	(QH)	Plate	%PA	Physics	MARIE	Flatte	%PA	ijružėjos.
arope													
Ametrin.	Cichi	10,7586	-0.0247	550 - 613	10,7820	10,7450	10,7567	22	10.697	2.3	10.5135	2.3	104.5
telefum	BEN	31,4480	-0.079	410 - 550	31,8780	31,3970	31.A535	2.1	31,278	22	30,798	2.3	105.
description,	(DIG)	5.B895	~0.01	880 - 910	5,8986	5.8762	5,8885	1,3	5.885	1.7	5,798	1.6	106.
Interest	F14	4.6371	-0.012	RSS - 406	4.6479	CENT	4.6376	1.7	4,6186	1.6	4.5731	1,4	83.
Tarios	(FPr)	5.1718	~0.02	707 - 725	5.1846	5.1820	5.1809	1.5	5,1504	14.0	5.0826	1.7	108
April 1987	DAG	1.5267	-0.0008	355 - 300	1,5320	1.5263	1.539	2.0	1.5204	22	1.4922	24	107.
PRICE STREET	(CICI)	241.850	-0.5	700 - 000	343,600	241.320	343,795	-8,3	246.875	-8.3	26D.65	-7.9	96.
relating)	(20)	1.5856	+0.0041	IEO - 161	1.5901	1.5797	1.5837	-0.4	3.867	-0.4	1.5785	0.4	
aly	43	1595.05		450 - 690		1529.00	1545.41	-3.7	1547.95		157017	-2.3	76.
CONTRACTOR	(LP)	.31.4480		410 - 560	81.6790		<b>81.4555</b>	2.0	31,2985	2.0	30.806		106
ietherlands	F1	1,7137		132 - 142		1.7108	1.7131	0.5	1.7032	24	1.8715		106.
ionway .	9 NG)	6.6296		258 - 338		6.4945	6.5428	0.5	6.5211	9.5	6,4845		97.
orugal	(Es)	157,050		100 - 100		156,830			157,955		180.1		94,
pain	(Pto)	128.525		500 - 550		128.500	129.05	-23	129.205	-2.1	130,745		.80,
weden	(DIE)	8.6111		081 - 181		6.6042	6,6613	-20	6.8396		6.8818		90.
WE ZOTAL	(SFr)	1.2595		590 - 600	1,2519		1.25	5.A	1,2485	3.5	1.215	3.5	109.
IN.	(2)	1.5425		433 - 433	1.5432		1,5405	0.3	1.5417	0.2	1.5479		85.
DN:	_	1.2302	+0.0084	399 - 396	1.2406	1.2357	7.23	-0.7	1.2416	-0,8	1,2506	-0.9	
DR)	-	D.8936D	~	- '			-	*	-	•	•	-	
marloss													
rgentine.	(Peec)	0.9985	-	BBS - BB7	1,0001	0.9984	-	-		-	•		
ricil	(FIS)	1.0040	+0.0012	000 - 041	1,0043		~	-	-	-		-	
ET-ACÎN.	(CS)	1.3503		<b>100</b> - 805	1.9615		T,2001	0.1	1.3004	6.0	1,3832		54,
féxico (New	Peec	7.8075	-0.002	050 - 100	7.6100	7,8080	7.760	-25.5	7.954	-18.2	9.7175	-27.7	
SA	13	-	-	-	-	-	-	-	-	-	-	-	97.
actio/bildele	Enet//	drive											
CANTON AND A	(AS)	1,2642		534 - 547		1,2913	1.2682		1,2697		1.2884		95.
long Kong	0-800)	7.7367	+0.0002	翼- 型		7.7380	7,7394	-0.1	7,7412		7,76		
	(Page	34,9000		900 - 900	35,5000		30.05	-5.2	36.165	-62	36,826	-6.5	
rapi	(SHE)	3,2129		000 - 159		3,2008		-	-	*	-	-	
(Altri	m	108.520		400 - 500	109.720	108-000	109.075	4.8	108,175		104,435		134.
ielsysie	340	2,4983	-0.0027	956 - 966	2,4983	2,4955	2.4972	-0.4	2,5003			-12	
ew Zastend	NZS	1,4863	-0.0075	25 - 30 25 - 30	1,4870	1,4548	1,4894	-2.5	1,4752	-24	1.4996	-2.5	
hillopines	Penci	28.1850	-	500 - 200	98,2200	25,1900	-		•	-	-	-	
eucli Arabin	(SFI)	3,7506	+0.0001	504 - 506	3.7506	3.7504	1,751	-0.1	3.7517	-0.1	1.7551	-0.1	
maxponi	(96)	7.4113	+0.0008	106 - 118	1.4118	1,4104	1.4078	3,0	1,4018	2.7	1.7703	25	
outh Africa.	670	4.5365	-0.017	310 - 380	4,3500	4.2290	4,585	-13.1	4.473	-127	4.8105	-11,0	
	Moni	806.700	2.15	600 - 600	810,000	806,500	-	-	-	-	-	-	
NAMES OF THE PARTY	(13)	27,8996	-0.0285	370 - 420	27,8550	27,8360	27.8445	-0.2	27.8495	-0.1	-	-	
heitend	(190	25.3750	40.0165	850 - 850			25,4737	47	25,8775	-4.6	25.55	-4.7	

122 1178 W.

CROSS	RATES	ANL	DER	VATIVE	s													
EXCHAN	QE CR	065	RATES	,														
June 1	26	Mfr	DKr	FFT	DM	腔	L	B	MICE	104	Pin	9Kr	SPr	Ł	CS		A	(State
Belgium	(BF1)	100	15.73	16.44	LB61	100	4861	5,448	20.76	499,8	408.6	21.03	4,005			3,179	348.2	2,586
Dommark	(DKI)	\$8,40	10	6.780	х .	1.071	2608	2,900	11.00	266.6	218.2	11.23	2139			1,897	186,9	7.370
France	(FF1)	80.81	17.39		2.964	1.220		3.313	12.62	303.6	248.5	12,79	2.436			1,935	2117	1,581
Germany	(DAG)	20.57	3.868	3.363	1	0.413	1004	1,121	4.271	102,7	94.05	4,326	0.824			0.654	71.68	0.526
ireland	(60)	49.95	9.337		2.493	- 1	2434	2.716	10.35	248.9	203.7	10,48	1.997			1,585	173.6	1.280
	(L)	2,049	0.384		0.100	0.061	100,	0.112	0.425	10.23	8,270	D.431	0.065			0.005	7.138	0.063
Netherlands	(Fig	18.35	3.487		O.T.O	0.35	696,0	1	3.610	91.64	74,90	3.850	0.785			0,563	88.90	0.471
Norway	(NIQ)	48.17	9.022		2.542	0,966		2.625	10	240.5	198.8	10.13	1,029			1,531	157.7	1.296
	(Su)	TO (33	3,751		0.974	0,402		1.091	4.158	100.	81,83	4.217	0.805			0.697	89.74	0.514
<b>Opens</b>	Pho	24,48	4.584		1.190	0.491	1196	7.234	5.081	120.0	100.	5.148	0.000			0.778	85.22	0.626
Sweden	20	47,55	8.907		2,312	0,984	2322	2,591	9.573	267.5	194.3	10	1,000			1,512	185.6	1.221
Besitzerland	(SF1)	24.97	4.576		1.214	0.501	1210	1.360	5.188	124.7	102.0	5,250	1			0.794	86.93	0.641
DIK	` BÓ	48.51	200.G	7,977	2.368	0.973		2.843	10.07	242.2	198.2	10.20	1.948			1362	106.9	1.245
Canada	(Cita	25,12	4,330		1,124	0.464	1129	1.260	4.800	115.4	94,47	4,862	0.026	0.477		0.735	80.51	
US	` <b>6</b>	31,45	5.822		1,526	0.681	100	1.714	8,580	157.7	129.5	8.815	1.250		1.361	-1	109.5	0.807
Jepan	- M	28.72	5.578		1.396	0.578		1.585	5.962	145.4	117.3	8.039	1.180			0.913	100.	0.737
Bott	• •	38,98	7.297	8,407	7.894	0,782	1902	2.123	8,068	194.5	159.2	8.198	1.561	0.000	1.000	1.33	136.7	1
Denish Kroner, I	Prencis Pers	i, Norwal	pier Kroner,	and Swede	h Kronor	per 18;	Delgian 7	uno, Yes, Sa	eurio. Um	200 Pass	in per 100.							
M D-WARK I	PUTTURIES.	(MANA) D	M 125,000	per DM					18.4	PARK	YEN 7	TURE	MAIA Yes	12.5 per 1	fan 100			
	Open	Lutout	Change	Has	ما	**	Est. voi	Open Int.			Open	Lubest	Change	High	اها	-	Est. vol	Open int.
Sec 1	0.6574	0.6566	-0.0000		0.66		207	59,660 1,006	Sep Cers		1,9286 08/20.0	0.9229	-0.0062 -0.0049	0.9290	0.92		6,004	87,401 3.854

UK II	NTERES	T RATE	S				
CHE	OH MO	WEY RA	TES				
Jun 26		Over- night	7 chrys notice	One month	Three storelys	Elita respectation	One
	Dis Selin	8 <sup>1</sup> 4 - 4 <sup>1</sup> 2 5 3 - 5 3 8 - 5 <sup>5</sup> 4	54 - 54 51 - 51 54 - 54	의 - 64 성 - 64 성 - 54 당 - 54 당 - 54	제 - 편 해 - 2일 해 - 해 안 - 해	路·战 码·税 础·税	64 - 6 6 - 513 64 - 513
DE clearin	g bank base	landing rate	5% per ce	est from Ju	ne d, 1986		
B114 (Green)			Up to 1	1-3 month	3-6 months	e-e	9-12 months
Cents of To: Are, bender	as dep. (£10 s dep. under £ rete of discou	100,000 is 2 <sup>5</sup> or on Jun 27,	3,586/PG 1	COLUMN 1	Call Schumbs	I & W 7 25m	
Gents of To: Area, bender May 31, 19 rate for peri	x thep under 9 rate of discou 98, Agreed rat tod May 1, 198 Jun 7, 1998	:100,000 is 2 <sup>5</sup> re on Jun 21, e for period J lig to May 31,	70c. Deposit 5,5667pc. E un 25, 1996 1996, School	e venteireve CGD fixeti n to Jul 23, 19 nes IV & V 6	98, Şchemer 1945c. Fire	ot Pinence. N II & W 7.35pi de House Be	inka up day : Reference or Pater
Gents of To: Are. bender May 31, 19 rate for peri	x thep under S reads of cliebou 96, Agreed rat tod May 1, 161 Jun 7, 1996 E STORYTH &	100,000 is 25 re on Jun 21, e for period J 16 to May 31,	70c. Depose 5.5667pc. E un 25, 1996 1896, Scher PUTUPIES	ventralment CGD fixed in to Jul 23, 19 nex IV & V 6 (LIFFE) £5	98, Şchemer 1945c. Fire	ot Pinence. N II & W 7.35pi de House Be	late up day . Heteropi or flate
Gents of To: Arra, tender May 31, 19 1280 for per E.Spc. from M. TARRES	ox thep under Since of discounting the control of discounting the control of the	crop.com is 25 arg on Jun 27, is for period J is to May 31, is TERN LING.	PUTUPIES Change	a ventriment CCBD feets n to Jul 23, 19 not fV & V 6 (LIFFE) ES	98, Schemen 194pc, Fire 00,000 poli	of Phenos. N II & W 7.35p De House Be Its of 100%	late up day . Heteropi or flate
Corts of To- Aire, burder May 31, 19 rate for per Ligac from M THRES	or thip under 5 reto of classic 68. Agreed ret tod May 1. 1990 E SECRETA 8	2100,000 is 25 int on Jun 27, 6 for period J 16 to May 31, 575511 1866 Sett price 94.24	70c. Deposit 5.5667pc. E un 28, 1996 1896, Scher PUTUPIES Change +0.01	a ventriment CCBD feets in to Jul 23, 19 nest fV & V 6 (LIFFE) ES High 94.25	68, Schamer 104pc, Pina 00,000 pol Low 94,21	ort Finance. N III & W 7.35p ore House Be star of 100% Ept., vol	taka up day Li Reference or Rate Open int
Comes of To- Area, bander May 31, 19 rate for per E.Spc. from M. TARRES Bep Dec	s timp under S rete of discou 68. Agreed ret and May 1, 1996 E SECHTH & 94.23 94.07	2100,000 is 25 int on Jun 27, 6 for period J 16 to May 31, FYEIGLENG Sett price 94,24 94.07	PUTUPIES Change	a ventriment CCBD feets n to Jul 23, 19 not fV & V 6 (LIFFE) ES	98, Schemen 194pc, Fire 00,000 poli	of Charles N 7.95pp the House Be thouse Be thouse Be Egg., wol 6665 7990 4467	Door int
Certs of To Are. tender May 31, 19 mate for part 5.5pc from M TARRES Sep Dec Mar	or thip, under 5 rate of discou- 66. Agreed rat 10d May 1, 19 Jun 7, 1998 E SECHITH 8 Down 94.23 94.07 93.72	2100,000 is 25 int on Jun 27, 6 for period J 16 to May 31, 575511 1866 Sett price 94.24	70c. Deposit 5.5667pc. E un 28, 1996 1896, Schee PUTURES Change +0.01 +0.01	eventulment CGD fixed in to Jul 23, 19 nex IV & V 6 (LIFFE) £5 High 94.25 94.08	68, Schames 104pc, Fire 00,000 pole Low 94,21 94,04 93,66 93,21	Eg., wol 689 7986 18 A W 7.35p ce House Be 168 of 10096 Egs., wol 6895 7895 4487 3570	Open int. 95394 57914 41976
Certs of To- Area, tender May Jr., 19 Jr., 19 B. Spc. from Mer. Sec.	x timp, under 6 mate of classor, 88. Agreed rate 80. Agreed rate 100 May 1, 198 1 Jun 7, 1999 E SHONITH 8 94.23 94.07 93.72 93.72 95.24 92.84	E100,000 is 25 arg on Jun 27, arg on Jun 27, arg of the period 31, in the period 31, in Target Biology 31, arg of the period 34, 24, 37, 193, 23, 392, 83	70c. Deposits 5.5667pc. E un 29, 1996 1896, Scher PUTURES Change +0.01 +0.01	a withdrawn CQD feets in to Jul 22, 19 nes W & V & (LIFFE) ES High 94.25 94.09 93.25 92.85	98, Schemen 104pc, Free 00,000 poi Low 94,21 94,04 93,86 93,21 92,83	of Charles N 7.95pp the House Be thouse Be thouse Be Egg., wol 6665 7990 4467	Open int. 85394 79645 57914
Certs of To- Area, tender May Jr., 19 Jr., 19 B. Spc. from Mer. Sec.	x timp, under 6 meter of discox.  68. Agreed rail flod Mary 1. 194 Jun 7, 1990 E silvoli(Th) 8 Discon 94.25 94.07 93.72 93.24	E100,000 is 25 arg on Jun 27, arg on Jun 27, arg of the period 31, in the period 31, in Target Biology 31, arg of the period 34, 24, 37, 193, 23, 392, 83	70c. Deposits 5.5667pc. E un 29, 1996 1896, Scher PUTURES Change +0.01 +0.01	a withdrawn CQD feets in to Jul 22, 19 nes W & V & (LIFFE) ES High 94.25 94.09 93.25 92.85	98, Schemen 104pc, Free 00,000 poi Low 94,21 94,04 93,86 93,21 92,83	Eg., wol 689 7986 18 A W 7.35p ce House Be 168 of 10096 Egs., wol 6895 7895 4487 3570	Open int. 95394 57914 41976
Certs of Te- Are, tender Many 31, 19 rate for per E.Spc from M. THREE Dec Mer Jun Sep Alec traded	or thep under 5 rate of discours for the course of the cou	100,000 is 25 are on Jun 21, are to period J is to May 31,	75c. Deposit 5.5667pc. E un 25. 1996 1996, Scher PUTUPASS Change +0.01 +0.01 -0.61 Sp. are to	a workdrawn C3D fands n pa Jul 23, 19 nest W & V 6 (LIFFE) E5 High 94.25 94.06 83.72 93.25 92.85 parious da	98, Scheme 104pc, Fire 00.000 pbi Low 94,21 94,04 93,86 92,21 92,83	Egg., wolf engine and the control of	Open int. 95845 57914 41976
Certs of Te- Are, tender Many 31, 19 rate for per E.Spc from M. THREE Dec Mer Jun Sep Alec traded	x timp, under 6 mate of classor, 88. Agreed rate 80. Agreed rate 100 May 1, 198 1 Jun 7, 1999 E SHONITH 8 94.23 94.07 93.72 93.72 95.24 92.84	cion, con is 25 arg on Jun 20.	75c. Deposit 5.5667pc. E 19.00 (19.00) (19.0	a workdrawn C3D fands n pa Jul 23, 19 nest W & V 6 (LIFFE) E5 High 94.25 94.06 83.72 93.25 92.85 parious da	98, Scheme 104pc, Fire 00.000 pbi Low 94,21 94,04 93,86 92,21 92,83	Egs., wol 8695 7398 4457 3570 1825	Open int. 95845 57914 41976
Cortes of To- Aves, territor Many 31, 19 ratio for per 6.6pc front at TMR86 Sep Dec Mer Jun Alpo trecke 18 Seps Alpo trecke 18 Seps Mer SANOR	c dup under s rate of discou- fed. Agreed rat fod May 1. 104 July 1. 1999 E sircht[Thi 8 94.21 94.07 93.72 93.74 92.84 1 on APT. All	Set price 94.24 94.97 93.23 92.83 Open hereoff	70c. Deposit 5.5667pc. E win 29, 1996 1896, Scher PUTUPES Change +0.01 +0.01 1996, are to	a workdrawn C3D fands n pa Jul 23, 19 nest W & V 6 (LIFFE) E5 High 94.25 94.06 83.72 93.25 92.85 parious da	98, 3chemes 104pc, Fire 00,000 poin Low 94,21 94,04 93,86 92,21 92,83 sy.	Egg. wol 6895 7998 4467 3570 1825	bake up day  . Helerence or False Open int. 98394 79645 57914 41976 28037
Cents of Texas of Texas for parts fo	c then under 5 rate of discours for Agreed rate to discours for the first find Mary 1. 100 Aury 1. 1999 E SHORITH 8 SA 1.07 93, 72 93, 24 1 on APT. All	CALLO	70c. Deposit 5.5667pc. II 1.5667pc. II 1.906, Schen PUTUPRIS Change +0.01 +0.01 +0.01 5g. ere to 5 (UFFE) 2	a ventral avenue (200 Seed in 10 Jul 23, 19 mos 17 & V 6 High 94.25 94.06 93.75 92.85 92.85 92.85 92.85 92.85	94, Schemen 104pc, Fine 00,000 poli 94,21 94,04 93,86 93,21 92,83 ay.	In Prince II	tate up day  5. Hohernoe are Rate  Open int 96394 79645 5791 41976 28037
Gerts of To- Ave. textor May 31, 19 prate for per Sope from Mary Sep Dec Mary Sep Sep Dec Mary Sep Sep Sep Sep Sep Sep Sep Sep Sep Sep	st clap under S rate of discou- rate of discou- RA Agreed rate rate May 1. 198 Aut 7, 1999 E SHONITH 8 94.22 94.07 93.74 92.84 4 on APT. All T STREET, SA 50 0.21	100,000 is 25 for on Jun 27. 6 for period 3 for period 3 for period 3 for being 37. 6 for period 3 for being 37. 6 for period 3 for per	70c. Deposit 5.5667/pc. ii www.25, 1956 1896, Schm PUTS/FIES Change +0.01 +0.01 199, are to 56 (UFFE) 2	a weekdrawer CGD Based /f to Jul 23, 19 to Jul 23, 19 men fil & V 6 (LUFFE) ES High 94.25 94.06 93.72 93.25 92.25 92.25 92.25 92.00 92.00 93.00 94.00 93.72	98, Schumen 104pc, Phys. 100,000 point 54,04 93,86 93,21 92,83 my. Sep 9,03	20 of Pierros II de 18 7-3 Spi 16 al 18 7-3 Spi 17 al 18 7-3 Spi 18 al 18 a	taka up day . Helerana se Plate Open int. 98394 79945 41976 28037
Corts of To- Ave. terder May 31, 19 ratio for pari 8, 6pc from 81 TMR861 Sep Clec Mer Auto medica 11 \$MOR Strike Price	c then under 5 rate of discours for Agreed rate to discours for the first find Mary 1. 100 Aury 1. 1999 E SHORITH 8 SA 1.07 93, 72 93, 24 1 on APT. All	THOUGHOUSE # 25 FEB 10	20c. Deposit A.5607pc. I W120. 1996 1996, Schm PMTSFASS Change +0.01 +0.01 figs. are to 5 (UFFE) 2 119 56 69 93	a ventral avenue (200 Seed in 10 Jul 23, 19 mos 17 & V 6 High 94.25 94.06 93.75 92.85 92.85 92.85 92.85 92.85	94, Schemen 104pc, Fine 00,000 poli 94,21 94,04 93,86 93,21 92,83 ay.	In Prince II	tate up day  5. Hohernoe are Rate  Open int 96394 79645 5791 41976 28037



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Spain	182,468		1.107	+0.016		2.13	2
Notherinade Ireland	2,13214 0,792214	0.20	14722 11048	-0.00038 +0.000748		1.50	1
Belghan	39.3060	39	.4095	-0.0174	0.03	1.23	-0
Germany	1.91007	1.5	11558	-0.00056		0.97	-5 -2
Austrie Portugal	19.4385 195.7\$2		4820 6.900	-0.0037 +0.056		0.88 0.74	-3
Prente	<b>6.40606</b>	8,4	48048	-0.01135	1.18	0,10	~10
Dyamitik	7.29580	7.2	37782	-0.000£	1.28	0,00	-6
NON ERM N	MEMBÉRS 292,867	2 20	8.153	+0.1	8.51	-2.17	_
Greece Staty	2108.1		23.20	+8.5		10.90	-
196	A TOORS	0.00	12711	40.001776	3.31	-1.98	~
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ratio between	NEW SEPTEMBER C	he percer	inge differ	once below	is the actual name of the actual name alone of the culon	and and Envi	197870° 70000° 16 comp <sup>2</sup> also
Sen Course Ch	Part and taken	comer bearing		POR AND			and Times
FIREAD	PHA SE			31,250 (D	met cabales		
Strike	-	CAL As	LS	Seo	Ad	Aug	Sep
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1.520	2.00	23		2.80	0.20	0.51	0.82
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1.540 1.580	0.67 0.36	1.1	10 75	1.08	1,41	1.88	2.23
Province day's	ect. Calls 1,7	pe Pals 1,	747 . Pag	r. day's ope	Mr., Code 163.5	95 Puls 195,	9 <b>0</b> 8
I THREE	HONTH EU	RODOLL					
	Open	Labest	Cylind			Est. vol	
Sep Dec	94,17	94.17	-	pi Higi 94.1 93.8	7 94.18	40,865	Open in: 405,460 421,570
Dec			-	94.1	7 \$4.18 4 93.78		405,480 421,570
Dec Mar	94.17 83.69 83.64	94.17 98.82 99.83	Ξ	94.1 93.8 93.5	7 B4.18 4 80.78 5 (2.58	40,885 77,796	405,480 421,570
Dec Mar IR US VINE	94.17 83.69 83.64	94.17 98.82 99.83	Ξ	94.1 93.8 93.5 <b>Q \$1m pe</b>	7 94.18 4 93.78 5 (21.59 100%	40,885 77,796 93,709	405,460 421,570 257,595
Disc Mar III USS TIPRES Sep Disc	94.17 IU.83 80.64 SOURT INL	94.17 98.82 99.88 FUTUE 94.70 94.43	10.0	94.1 93.8 93.5 <b>Q \$1m pe</b>	7 94.18 4 93.78 5 (21.59 100%	40,865 77,796 63,709 331 227	405,460 421,570 287,895 5,873 1,625
Dec Mar IR US TIME! Sep Dec Mar	94.17 ILAS 83.64 SOSY BILL 54.70 94.44	94.17 98.82 93.88 FUTUR 94.70 94.43 94.23	10.00	94.1 93.8 93.5 0 \$1m per	7 94.18 4 93.78 5 (21.59 100%	40,885 77,796 93,709	405,460 421,570 257,595
Dec Mar IR US VINEA Sep Dec Mer	94.17 93.83 93.64 94.70 94.44	94.17 98.82 93.83 FUTUE 94.70 94.43 94.23	100	94.1 93.8 93.5 Ø \$1m per 94.7 94.4	7 94.18 4 93.78 5 121.58 100% 9 94.88 4 94.43	40,865 77,796 63,709 331 227	405,460 421,570 287,895 5,873 1,625
Dec Mar  IR US TURES  Sep Dec Mer All Open Interf IR USSROWN  Strike	BA.17 ELSS SO.64 SELTO SA.44 SELTO SA.44 SELTO SA.44 SELTO SA.44 SELTO S	94.17 93.82 93.83 L FUTUR 94.70 94.43 94.23 or provious 965 (LFF	tes (Men	94.1 93.8 93.5 9 \$1m per 94.4 94.4 B points of	7 94.11 4 93.78 5 12.58 100% 94.89 4 94.43	40,885 77,798 63,709 331 227 2	405,460 421,570 267,895 5,873 1,655 47
Dec Mar III III III III III III III III III I	94.17 (U.S.) 80.64 (SURY MILL) 94.44 (SUR) OPTIO	94.17 193.82 99.83 L FUTUR 94.70 94.43 94.23 94.23 94.23 94.24 94.24 94.24 94.24 94.24 94.24	1207 1207 15 DM1s U.S	94.1 93.8 93.6 9 \$1m per 94.4 94.4 P points of	7 94.8 4 93.78 5 [2.58 100% 9 94.89 4 94.49	40,865 77,796 63,709 331 227 2 PUTS —	405,466 421,570 257,895 5,873 1,625 47
Dec Mar USS UNIE Sep Dec Mar Au Com Inter Na USS UNIE Series Seri	BA.17 BLSS SC.64 Sport BBL BA.70 St.44 St.44 St.44 St.44 St.44 St.44 St.44 St.44 St.44 St.44	94.17 95.82 93.83 FUTUR 94.70 94.43 94.23 o provide 96 (LIFF	tes (Men	94.1 93.8 93.5 9 \$1m per 94.4 94.4 B points of	7 94.18 4 93.78 5 12.58 100% 94.89 4 94.49	40,885 77,798 63,709 331 227 2 2 Purs — 349 0.05	405,460 421,570 267,895 5,673 1,655 47
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Dec Mar III US TRIES Sep Dec Mar Au Open Inter III Strike Strike Fritz Sep	B4.17 B1.55 B5.64 B4.70 B4.44 B4.44 B4.44 B4.40 B4.44	94.17 98.82 93.83 L FUTUR 94.70 94.23 protos 95 (LFF CAI Aug 1.18 1.00 0	+0.07 +0.07 +0.07 +0.08 +0.08 +0.08 +0.08 +0.08 +0.08 +0.08	94.1 93.8 93.5 9 Star per 94.4 P points of 0.14 0.06 0.12	7 94.18 4 93.78 5 12.58 5 100% 9 94.89 4 94.49 100% 100%	40,865 77,798 63,709 357 227 2 2 940 0.05 0.18 0.29	405,460 421,570 287,835 1,636 47 Dec. 0,24 0,41
Dec Mar TRILLI Sep Dec Mar Res TRILLI Sep Dec Mar Res TRILLI Strike Sep Sep Sep Sep Sep Sep Sep Sep Sep Se	B4.17 B1.55 B5.64 B4.70 B4.44 B4.44 B4.44 B4.40 B4.44	94.17 95.82 93.83 FUTUR 94.70 94.43 94.23 o provide 95 (LFF CAI Aug 1.18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	+0.0% +0.0%	94.1 93.8 93.5 9 Star per 94.4 P points of 0.14 0.06 0.12	7 94.88 9 93.78 100% 9 94.89 4 94.49 100% 14 Aug 0.02 0.04	40,865 77,796 68,709 351 227 2 PUTS — 9 0.05 0.28 0.28 0.28	405,460 421,570 287,835 1,636 47 Dec. 0,24 0,41
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Dec Must Trible  Be US Trible  Sep Au Coon Inter  Be Suspende  Strike  Price  Strike  Price  Price	B4.17 B1.55 B5.64 B4.70 B4.44 B4.44 B4.44 B4.40 B4.44	94.17 93.82 93.83 FUTUR 94.70 94.43 94.23 94.23 1.18 1.18 0 OPTIM	to day 15 Divine U.S. Sap 0.15 0.01 Previous 15 15 15 15 15 15 15 15 15 15 15 15 15	94.1 93.8 93.5 9 Stm per 9 84.7 94.4 0 points of 0.14 0.06 0.12 they's apen TEI SFF to	7 94.18 9 37.78 100% 9 94.89 6 94.43 100% 14 Aug 0.02 0.04 0.15 0.16 0.38 0.33 10, Care 25743 1 points of 100 9 ap 0.21	40,865 77,796 68,709 331 227 2 20,05 0.05 0.05 0.05 0.05 0.05 0.05 0.05	05,460 421,570 287,836 5,673 1,686 47 Dec 0,24 0,41 0,82
Dec Mar TRILLI Sep Dec Mar Trible Police Strike Police Service	94.17 ELSS 85.64 SQUEY BILL 84.70 94.44 Sur figs. are to USA OPTIO 0.02 0 0011 PARSS FRAM	94.17 93.83 93.83 FUTUR 94.70 94.70 94.23 or previous 98.23 or pre	taby 19 Divinis Sap 0.15 0.001 Provious 1013 17	94.1 93.8 93.5 9 Stam per 94.4 9 Points of 0.14 0.06 0.12 0.12 0.15 0.12 0.16 0.16 0.10 0.10	7 94.18 4 93.78 5 (21.58) 100% 2 94.89 4 94.43 100% 100% 100% 100% 100% 100% 100% 100	40,865 77,796 68,709 351 227 2 949 0.05 0.18 0.29 0.05 0.18 0.29 0.05	05,460 421,570 287,836 5,673 1,636 47 Dec 0,24 0,41 0,62
Dec Mar III US TIRLE Sep Dec Mar Au Open Interfice Printer Sep 5050 9675 9700 Price Strike Price 9750 Strike Price 9755 Sec. vol. 1004, pp. 1775 Sec. vol. 1004.	94.17 ELSS SG.64 S	94.17 93.82 93.83 FUTUR 94.70 94.70 94.23 or previous 98 (LFF CAI DI 0.19 0.19 0.19 0.19 0.19 0.19 0.19 0.19	+0.07 day 5) Divition 15) Divit	94.1 93.8 93.5 9 Stam per 94.4 9 Points of 0.14 0.06 0.12 0.15 0.02 0.15 0.02 0.16 0.00 0.00 0.00 0.00 0.00 0.00 0.00	7 94.18 4 93.78 5 (21.58) 100% 2 94.89 4 94.43 100% 100% 100% 100% 100% 100% 100% 100	40,865 77,796 68,709 351 227 2 949 0.05 0.18 0.29 0.05 0.18 0.29 0.05	05,460 421,570 287,835 1,655 47 Dec 0,24 0,41 0,82
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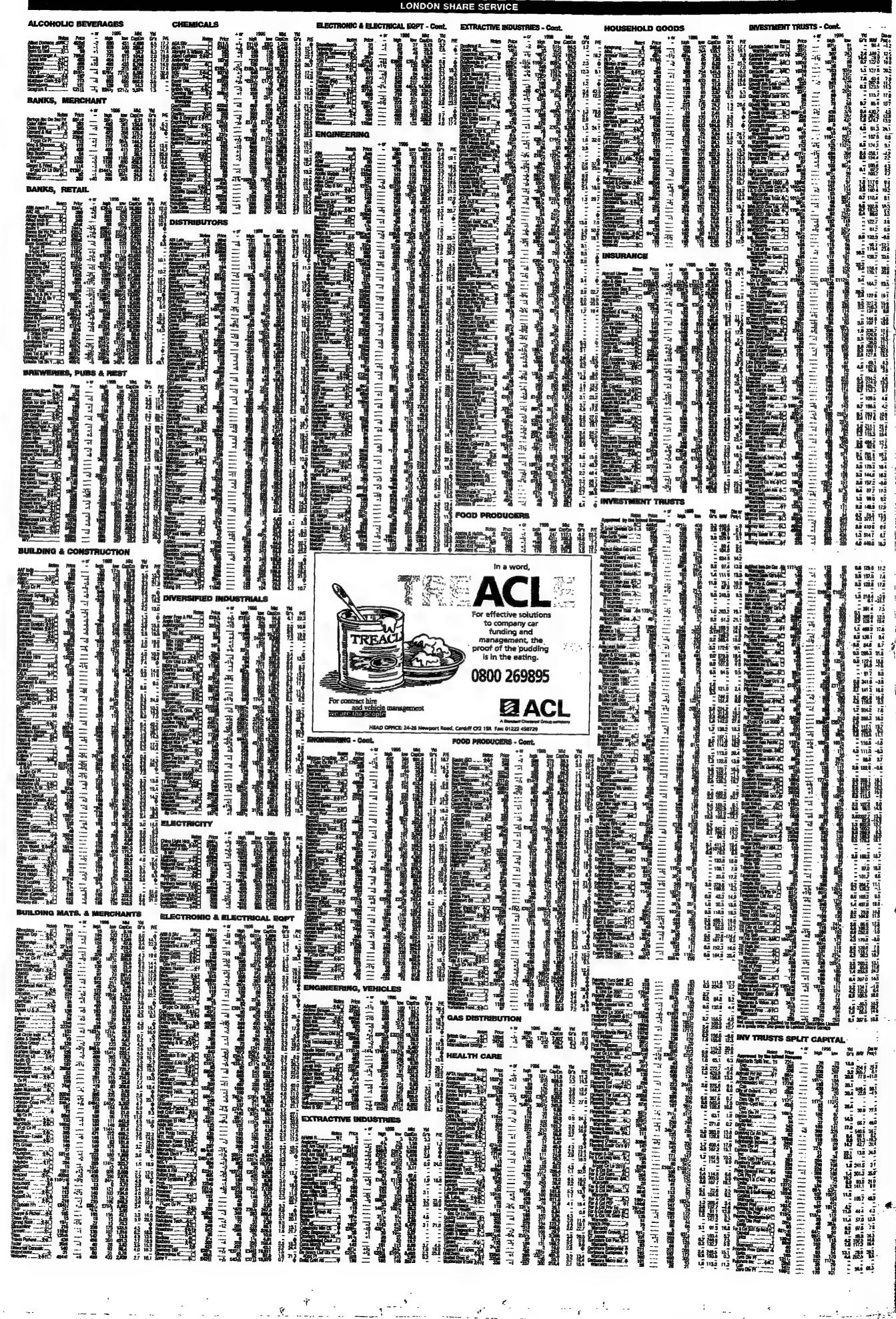
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# 30 FINANCIAL TIMES THURSDAY JUNE 27 1996 FT MANAGED FUNDS SERVICE ● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details. OFFSHORE AND Seiting Depict - or Yight Price Price - Green **OVERSEAS** Londbard Other Clim Florida BERMUDA (SIB RECOGNISED) int Natur Salling Beging our York Carps Price Price Gry GUERNSEY (REGULATED)(") ISLE OF MAN (REGULATED)(\*\*) 001 BOS 29E 2760 Elizario Penda City Francos Admini (polity Line City Francos Admini (pol == | \$125 | 124 +030 | 258 BERMUDA (REGULATED)(\*\*) 常物で 1975-12 28 28 48 27 -- (12) -- | 7選4 | (多引 | 34) ...! E THE ST. CO. G1534 B12706 **数数数数** LUXEMBOURG (RESILATEDY") Technol (to GUERNSEY (SIE RECOGNISED) SE19 78 142MI -20 17.79 HT B ETTE IN THE LAND RELAND DE SCHOOL STATE OF THE S

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#### LONDON STOCK EXCHANGE

### Footsie bounce masks weakness at lower levels

London appeared to shrug off the "Sell in May" curse that had dragged the FT-SE 100 index down 80 points over six straight trading

But a rebound in the Footsie yesterday masked a slide in the secondline index. And the future, which has led much of the recent selling. was still trading at a discount to the underlying cash market.

Consequently, some technical analysts who have a bullish view on the market were beginning to look nervously at their computer models. And many dealers remained scentical that there was much to go for

in the near term. Most had already cut their prices and were merely hoping that the Footsie futures contract was not going to fall much further

Their wishes were only partly granted. The future did bounce but still continued to be priced at a discount to cash.

However, there was a lift from a few individual items of corporate news. Tomkins, the conglomerate, announced that it had received approval in the US for its proposed acquisition of Gates Rubber

And there was also relief that the extremely heavy trade in National Grid late on Tuesday night may have represented nothing more daunting than a tax-related deal. The other side of this so-called "bed and breakfast" trade appeared on the trading screens first thing esterday and was responsible for 12 per cent of yesterday's turnover of 745.3m shares. That figure was well down from Tuesday's level

when genuine customer business

was worth £1.85bn. Lower down the league of quoted companies the news was less encouraging. A profits warning from Danka Business Systems came hard on the heels of Tuesday's suspension of trading in Wickes, the DIY chain.

Danka's announcement continued the perceived shift from earnings of inflationary concern after the Commerce Department announced that orders for durable goods rose by 3.3 per cent in May, the largest increase for almost a year.

The recent bid talk among

several stocks in the television

sector was nowhere in sight

yesterday. HTV was left drift-

year results. The shares lost a

English China Clays fell 11

to 265p in trade of 2m after

SBC Warburg cut profits esti-

mates for the company. The

broker is said to have reduced

its current year forecast by

British Airways, a dull mar-

ket lately on worries that its

planned marketing link with

American Airlines could be

foiled by the competition

authorities, bounced 6 to 553p.

Brokers cited next Wednes-

ere 5 to 2375p.

£23m to £67m.

from equities by the latest UK gov-

ernment bond auction, which was

covered 4.5 times and described by

one trader as "the most successful

And in the US there was a return

With the Dow Jones Industrial

Average down by about 10 points when London closed, the FT-SE 100 upgrades to downgrades and was partly responsible for the FT-SE Mid 250 index falling 19.2 to 4,365.3. ended 16.0 up at 3,695.5, back The Mid 250 has outperformed the towards the bottom of its recent Footsie by 10 percentage points trading range which is seen to be since the start of the year. between 3,650 and 3,850. Some attention was taken away

Mr Robin Griffiths, chief technical analyst at HSBC James Capel, said his forecasts had been "temporarily embarrassed by the plunge below 3,700". But he believes there is no reason for concern as long as the Footsie holds above 3,650.

"This is actually a cheap market well noderwritten by fundamentals. We know the cliche about selling in May and going away, but unfortunately we forget it every year,"



### Broker move hits S&N

A profits downgrade hit health care group Smith & Nephew, sending the shares lower.

The stock lost more than 4 per cent of its value after falling 8% to 200%p, the worst performer in the Footsie. Volume by the end of the session stood at 6.5m shares.

ABN Amro Hoare Govett downgraded the current year profits estimate by 3 per cent to £189m and the following year's by 4 per cent to £201m.

Analysis at the securities house said the move was because "growth in Smith & Nephew's US businesses has been slower than we had anticipated, being around 1 per cent rather than 3 to 4 per cent".

They said they expected weakness in the share price in the short term but believe the stock to be undervalued for the long term, "because of the value that resides within the research pipeline".

#### Tomkins rebounds

Leading conglomerate Tomkins was the best Footsie performer in heavy volume as brokers upgraded earnings forecasts following regulatory approval for the Gates Rubber

"The sense of relief is almost overwholming, and the robust trading statement from Gates is an added bonus," said one analyst.

Shares in Tomkins have

been weak since early May, day. Volume at the close was sliding from 280p on concern 89m as the shares edged forabout the takeover of Gates, a privately owned US group. Yesterday they jumped 13 to 249p in volume of 12m.

Gates' sales, hit by the strike at his customer General Motors, have been flat. But the company claims a better mix of business and improving mar-gins. Some brokers predict strong profits gains at Gates next year.

Kleinwort Benson lifted its profits estimates by 15 per cent. The broker has moved its forecast up by £58m to £410m for this year. This translates into a 2 per cent increase at the earnings per share level.

#### **Builders** weak

Construction shares moved against the trend, with housebuilders in particular showing clear weakness.

The announcement that Cos tain was to miss its results deadline cast a shadow over building issues, but in general brokers could pinpoint no obvious reason for the downturn.

There was talk of marketmakers tightening their posi tions in the sector ahead of the summer slowdown in trading. There were also signs of profittaking after the recent uptick following good news on mortgage demand and house prices. Wilson (Connolly) came off 6 to 168p, Redrow Group shed 4

to 132p and George Wimpey fell 4 to 150p. Barratt Developments gave up 6 to 256p. Costain stopped trading at 390 (down 31) after the company requested a suspension in the face of heavy selling.

National Grid was once again the busiest trade of the

ward to 171p. While several market watchers pointed to tax-related trading as a possible reason for the heavy volume on both Tuesday and Wednesday, one analyst suggested it might have been

an agency cross. Reuters advanced 14 to 778p in trade of 3.4m. The company has been seeing brokers ahead of interim figures due next

Satellite broadcaster BSkvB was one of the day's best Footsie performers after SBC Warburg upgraded the stock from "add" to "buy".

The shares gained 12 to 434p, with the broker said to be particularly positive on the impact of the move from analogue to digital technology. An agency cross was said to have been carried out in the stock at 430p. which contributed to the day's volume of 3.4m shares.

	Jun 26	Jun 25	Jun 24	Jun 21	7m 30	Yr ago	"High	"Low
Ordinary Shere	2720.7	2714.1	2738,9	2743.0	2749.4	2457.9	2885.2	2696.7
Ord, div. yield	4.03	4.12	4.09	4.07	4.07	4.30	4.12	3.76
P/E ratio net	18.38	16.02	16.14	15.19	18.22	15.49	17.25	15.98
P/E ratio nii	16.29	15.93	16.05	15.10	16.13	15.25	17.03	15.76
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Jun 26 Jun 25 Jun 24 Jun 21 Jun 20 Yr ago 74gh 1091.40 1092.90 1097.80 1102.40 1102.40 — 1148.40

Total cont Calls Puts Total Highs Total Lows

day's traffic figures for June. These are expected to show a good seasonal upturn after the relatively slack returns of April and May.

ing 19 lower to 325p, while Scottish Television retreated ntiment at airports group BAA continued to recover as British Blotech remained a brokers turn positive. The latmarket favourite in spite of est buy note on the stock announcing a £143.4m rights comes from NatWest Securities. The shares added 3 at 471p issue and a nine-for-one capitalisation issue at the same in 5.2m traded. time as the release of its full-

Freight specialist NFC forged ahead 13 to 186p following news that chairman Sir Christopher Bland had acquired 400,000 shares in the company at 174p.

Security and telecoms aroun Securicor continued to lose ground ahead of today's results Cellnet, the mobile phones

company in which the group has a 40 per cent stake, ha been subject lately to worries about a high churn rate (subscriber withdrawals) and shrinking market share. The stock dipped 14 to 273p for a two-day decline of more than 8 per cent.

Kingfisher was one of the strongest performers in the retail sector, rising 9 to 637p. The group confirmed that it had secured a listing on the French stock exchange as well as lifting its stake in BUT, the French furniture and electrical goods retailer, to 26 per cent from 20 per cent. Kingfisher will have voting rights of just under 20 per cent.

BICC, the heavy electrical group with sizeable exposure to copper prices, fell 10 to 308p. A leading broker was said to have turned negative, and there was also talk of problems for the group in Germany. Amstred stayed firm following Tuesday's announcement

tronics rival Psion. The shares rose 6 to 190p, extending the advance to 43 in two days. more than 28 per cent follow-

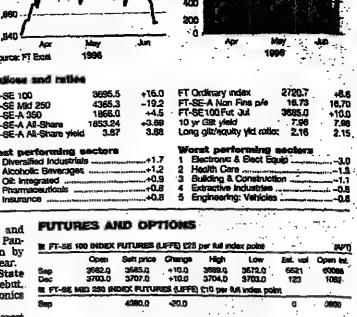
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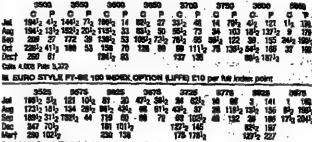
kers cut their forecasts, and the shares lost 195 at 490p. Panmure Gordon came down by £6.5m to £72.5m for this year. AIM newcomer Solid State Supply make a strong debut. Floated at 80p, the electronics

group ended at 90p. There was continued interest in the spirits sector, with Grand Metropolitan rising 6 to 425p and Guinness 10 to 456p. Renewed speculation in the media that Guinness may be looking to acquire IDV, Grand-Met's spirits arm, was described by one analyst as "unjustified". Analysts said

there was a strong buyer of

MARKET REPORTERS: Joel Kibazo, Lisa Wood, Jeffrey Brown.





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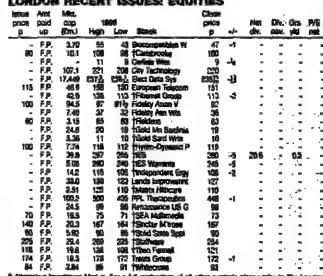
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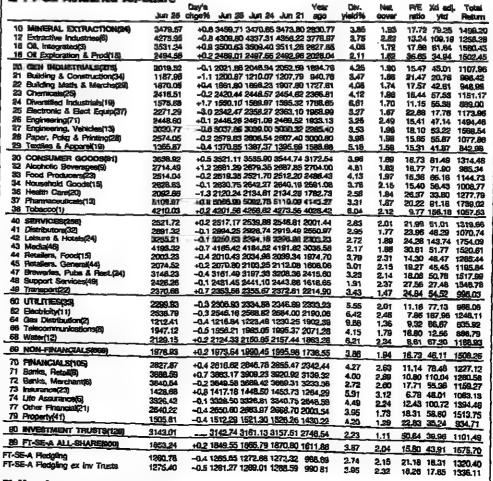
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#### ing a profits warning from the office equipment group. Bro-FT - SE Actuaries Share Indices P/E Xd adj. Total ratio ytd Return Jun 25 Jun 24 Jun 21 ago FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex low Trus FT-SE-A 350 FT-SE-A 350 Higher Yield FT-SE-A 350 Lower Yield 2.14 1424 90.16 1513.07 1.74 21.07 108.01 1756.90 1.78 20.03 111.65 1777.05 2.06 15.35 45.49 1562.91 1.53 1224 85.80 1562.91 1.53 1224 85.80 1562.91 1.63 21.38 37.56 1857.90 2.04 15.80 43.81 1675.70 +0.4 3679.5 3710.6 3732.3 3302.7 -0.4 4384.5 4433.3 4449.7 3589.7 -0.5 4428.0 4478.1 4495.1 3588.6 +0.2 1861.5 1878.4 1882.6 1629.9 1.10 2.42 3.50 3.95 5.29 2.73 2.94 3.18 3.47 3695.5 4305.3 +0.2 1861.5 1878.4 1863.6 1623.9 +0.4 1780.8 1788.1 1863.9 1637.2 +0.1 1849.4 1965.9 1968.6 1623.5 -0.4 2217.54 2228.69 223.24.4 1833.71 -0.4 2218.43 2230.69 2234.51 1812.38 +0.2 1849.56 1665.79 1870.80 1811.38 PT-SE SmallCap as inv Tr 1853.24 FT-SE Actuaries All-Share Cuyle Year Jun 25 chge96 Jun 25 Jun 24 Jun 21 ago 10 MINIERAL EXTRACTION(24) 12 Extractive Industries(6) 18 Oil, Integrated(3) 16 Oil Exploration & Prod(15) 40.8 3459.71 3470.85 3473.80 2830.77 -0.8 4308.80 4337.31 4356.22 3778.87 3,85 3,75 4,05 +0.9 3500.63 3509.40 3511.28 2827.85 +0.2 2489.01 2497.55 2492.95 2028.04 2.11 1.62 III GEN INDUSTRIAL SETS; 21 Building & Construction(34) 22 Building Matts & Marchs(24) 23 Chemicals(25) 24 Diversified Industrials(19) 25 Electronic & Bect Equip(37) 26 Engineering(71) 2019.52 1187.98 1870.05 2416.51



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Additional information on the FT-SE Actuaries Share indices as published in Saturday isquies.

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# AUSTRIAN AIRLINES >

#### **DEM 80,718,445**

Cross-Border Lease Financing of One Airbus A321-111 Aircraft Funded by



Citibank, N.A. acted as advisor, structured and arranged this transaction

London - Frankfurt - Vienna

June 1996

**Fokker Bondholders** 

Guy Butler, a London based firm specialising in High Yield and pressed securities, is intereste

in making contact with bondholders

who may be unaware of various developments with regards to

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or Fax: 44 171 962 1430

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number of holders in execution transactions in these bonds at prices which can exceed those Stock exchange. Cie Fin OTTOMANE S.A. For further information please Maci Paul Curtis Hayward

Shareholders who think the Paribas bid is devisory

are invited to share their views with David Bowen Tel: 44 1534 32122 Fax 44 1534 862135

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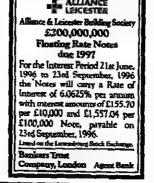
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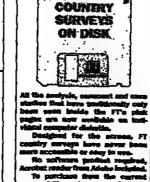
Midland Bank plc

Undeted Floating Rate Primary Capital Notas

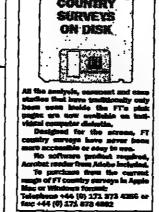
In accordance with the Terms and Conditions of the Debentures, the Interest rats for the period 28th June, 1995 to 31st July, 1998 June, 1996 to 31st July, 1996 has been food at 5%% per estruct. On 31st July, 1996 interest of U.S. \$5.098958 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 31st July, 1996 will be determined on 28th July, 1996.

Agent Bank and Principal Paying Agent









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## Drop in tech shares weighs upon equities

#### Wall Street

Tumbling technology shares weighed on the US equity market as the Nasdaq continued the fall that has taken it down by nearly 8 per cent since its record high early this month, writes Lisa Bransten in New

In early afternoon trade the Nasdaq composite, which is weighted towards the technology sector, was off 22.79 at .149.88. almost exactly 100 points below its record clase of 1,249.15 set on June 5. The Pacific Stock Exchange technology index, which includes shares traded on the Nasdag and the New York Stock Exchange, was 2.3 per cent

Weakness on the Nasdaq spilled over into other indices which were mostly flat throughout the morning. By 12:30 pm, however, the Dow Jones Industrial Average was off 41.37 at 5,677.90. The Standard & Poor's 500 fell 4.69 to 863.79 and the American Stock Exchange composite was 4.74 lower at 577.00. Volume on the

NYSE was 200m whates. Declines in the technology sector were widespread across most sectors of the market, with no earnings, and old-line companies, such as hardware manufacturers and semiconductor makers, losing ground.

Falling semiconductor shares included Texas Instruments, off \$2% or 4 per cent at \$48%, Motorola, \$1% or 3 per cent weaker at \$61, and intel \$1% down at \$71%. Computer

Latin America

Buro/Mid Eng

lower. Compaq dipped \$1% to \$46%, IBM \$% to \$98%, Dell \$2% to \$47% and Gateway 2000 \$1%

Among Internet-related

issues, Netscape retreated \$4 to \$54%, UUnet lost \$2% at \$64% and Yahoo! receded \$% to \$21. Iomega, the manufacturer of computer disk drives that had a price/earnings ratio of 169 in ud-May when its shares hit a high of \$54, tumbled \$31/4 to \$22% and was the most actively traded issue on the

aq at midday. Elsewhere, investors appeared to be preparing for a slowing of the economy as defensive consumer non-durable shares outperformed cycli-

The Morgan Stanley index of consumer shares fell 0.6 per cent by midday yesterday, while the counterpart index of cyclical shares was 0.8 per cent

Falling cyclical shares in the Dow included Boeing, off \$1 at \$89%, Caterpillar, \$% weaker at \$67%, and General Motors, \$% lower at \$52%.

ries about a rise in US interest rates, after the firmer than numbers during the morning. The TSE 300 composite index 5,039.00 in volume of 35.5m

prices dropped. Barrick Gold slipped 30 cents to C\$37.25. 10 cents at C\$20 on news that it had signed a deal to buy soft-

EMERGING MARKETS: IFC WHEKLY INVESTABLE 1990CE INDICES

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A warning was sounded yesterday that foreign investors might retreat from Bangkok's

to have sold more than \$60m worth of shares since the ban was imposed two years ago.

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Online for an undisclosed amount

Placer Dome, which unveiled plans to cut 100 of the 325 jobs at its Sigma mine, in an effort to curb high production costs,

#### lost 30 cents to C\$33.60. Latin America

Tuesday's 1.9 per cent fall and, by midsession, the Bovespa index was 1,202.45 higher at 82,027

day's profit-taking followed three sessions during which and was prompted by concern that the telephone compenies would not be mentioned today when the government outlined its privatisation plans until the end of 1998.

MEXICO CITY edged higher on continued bargain hunting and the IPC index was 18.02 firmer by midsession at

#### SOUTH AFRICA

Industrial shares moved ahead. on optimism built on a prime rate cut by three more banks, healthy consumer inflation data and peaceful KwaZulu-Natal local government elections. Golds, however, were depressed by a dull bullion price, although dealers said there were few sellers at the lower levels because of an specied upward movement in the gold price in the medium term. The overall index was up 22.1 to 6,913.9, industrials gained 28.6 at 8,172.8 and

% Change over week

+6.6 +0.1 +1.5 -1.6

1,379,44

1,200.19 1,173.47

117.34 404.05 150.39

122.59

R19.25

### Financials take Zurich to all-time high

Strength in financials pro-pelled ZURICH to an all-time SF11,432, up from a low of high, the SMI index rising 25.5 SF11,410, while Ciba was SF12 to 3,723.5.

URS bearers climbed SFr38 or 2.7 per cent to SFrL230 in rumour driven trade. One rumour suggested that Mr Martin Ebner's BZ banking group wanted to buy CS Holding's Benk Lea, in return for which CS Holding would receive the TIBS shares held by BZ.

Another rumour was that the bank might have sold its. hospital group, Hirslanden, for up to SF1500m. A more muodane explanation was that the shares were driven by warrants due to expire in Mid-July. CS Holding was SFr1.50 nigher at SFr117.75 and Swiss Re registered shares picked up SFr22 to SFr1.280 on the view

nerformers. Swissair added 1.2 per cent as it hurdled a key resistance level and as recent consolidation presented a buying oppor-tunity. The registered closed SF723 higher at SF71.215, off a day's peak of SFr1.236.

Analysts said that the shares overcame resistance at SFr1,190, which triggered buythe May load factor data. reported on Monday, which initially disappointed some

The Novarias pariners overcame an early consolidation of their recent strong gains.

SF11.432, up from a low of ahead at SFr1.521 after SP1,489, in spite of expecta-tions that the European Comunission was likely to impose conditions on the marger because of the company's strong position to the crop protection market. Roche certifi-

cates jumped SFr65 to SFr9,465. FRANKFURT was unable to break through Tuesday's new Ibis highs. But banks Deutsche Benk was considering the reduction or outright sale of some stakes in a number of industrial companies, and secondly on unchanged West German CPI figures for

Deutsche rose 65 pfgs to sector, where the interest-rate sensitive Bayernverein led with a gain of 90 pigs, or 22 per cent, at DM42.08. Daimler. per cent, declined Datio 10 to ...

Another carmaker was hit by Europolitics, Volkswagen drop: ping DMS.85 to DM554.80 after hibited DM240.7m in investment aid promised to two former East German plants.

VW said that it would helt its plans for additional invest-

could be larger and Moody's, the US credit rating agency,

said yesterday that it was

including Sumitomo's short

term debt in its ratings review.

Y82 to Y916. The company is the second largest shareholder in TV Asahi, the national tele-

Tool, the film company, rose

bond issue. ment at its Saxon car engine plant in Chemnitz and an

FT-SE Actuaries Share 12.00 13.00 74.00 15.00 Cluss FT-66 Euroteack 100 1607.00 1607.00 1607.10 1608.01 1607.04 1607.06 1609.00 1609.10 FT-66 Euroteack 200 ...1723.30 -F722.26 1721.77 1722.11 1724.02 1722.73 1723.99 1723.43 Jun 25 Jun 24 1690.97 1685.00 1584.92 1722.72 1718.34 1720.09 1721.65

no more for Adidas. With the Germany/England semi-final to be played last night, the sportswear group fell another DM3 20 to DM126, a two-day drop of 5.3

DET CHOIL weakness in the insurance sector after hopes of an immediate interest rate out were dampened by remarks from the Bank of Italy governor Mr Antonio Fazio. The real-time Among the insurers, Generali fell L604 to L35,101. 1.12,980 and SAI gave up 1.289

Against the trend, ins rose 1.27 to 1.2.297. The stock has held steady since the Tres it would sell off a third and final tranche of shares in the

Fiat alipped L46 to L5,153 in grite of upbest remarks by Mr. Cesare Romiti; the chairman,

while the Italian motor market had been difficult in the first part of 1996, the second half

should show improvement.

PARIS, where the opening was delayed for three hours by technical problems, saw a light technical correction. The CAC-40 index lost 5:15 at 2113 28 in modest turnover of FFr3.84hm, BNP fell FFr7.70, or 4.1 per cent, to FFr179.90 after a two-day gain of 6.8 per cent last Friday and Monday. Eurotunnel-dipped 35 centimes, or 3.9 per cent. to FFr8.55 follow-

ing a 10 per cent gain since mid-houth News-based moves included fall of FF17 to FF1706 in Paugeot the carmaker's chair man said again that the busi ness climate was difficult; Pechiney, FFr2.20 lower at FFr216.20 on caution over earnings prospects; and Pinault-Printemps Redoute, FF730 higher at FFri 787 after the oker Massonaud confirmed

its positive recommendation of

market, and its knock-on effect on Ericsson and Volvo, against recovery in Astra after Tuesday's losses. Overall, losers outweighed winners and the Affärsvärlden General index

fell 5:3 to 1.975.2. Astra A rose SKr6 to SKr293. but Eriesson B fell SEr4.50 to SKr141.50 on rumours of an impending profits warning, and Volvo B. US-influenced

slipped SKr3 to SKr150. WARSAW rose for the fourth straight session, closing at a third consecutive 26-month high. It was led ahead by large capitalisation stocks such as banks. The Wig index roge

191.2 to 13,861.9. Some of the day's best performances were seen in shares picked in a draw to start continuous trade on July 8. Elektrim rose 1.30 zlotys, or 5.9 per

cent, to 23.20 zlotys. MOSCOW hit yet another new peak, the Moscow Times index climbing 17.42, or 5.4 per cent, to 337.89, up by around 90 per cent since mid-May.

Traders said western investors were flooding the market with buy orders, convinced that Russian President Boris Yeltsin will win re-election next Wednesday, and that the ousting of four hawks from the president's team of ministers pointed to further reform.

Written and edited by William

### Worried Seoul in third consecutive decline

Korean economy, and a heavy overhang of margin loans, took SEOUL into its third coursestive decline. The composite index closed 13.31 lower at 823.63, down 4.7 per cent on the

week so far. Fears that the economy was on a downturn combined with margin loan overhang, valued at Won2.600bn, to put great selling pressure on the market. One broker was looking for the index to fall to 780 in the short term. Others argued for a rebound, hoping for government intervention. such as an expansion of the and a postponement of planned IPOs and rights issues.

#### Tokyo

+30.2

+79.7 +17.0

The decline in the yen lifted large-capital steels and export blue chips, and the broad market gained ground, writes Emilio Terazono in Tokyo.

The Nikkei 225-share average was finally 69.63 up at 22.666.90 after moving between 22,572.85 and 22,750.70. Domestic institu tions placed large-lot buying orders for steels and shipbuild ers, and the rise in the dollar gainst the yen also belped other cyclicals.

Volume totalled 458.9m shares, against 476m. Traders noted large-lot orders from Dalwa Securities. Arbitrageurs also stepped up their buying in tandem with the futures mar-ket, while investment trust

The Topix index of all first section stocks rose 6.60 to 1,722.18 and the Nikies 300 by 1.13 to 319,70. Advances led declines by 611 to 412, with 200 issues unchanged.
In London the ISE/Nikkei 50

A warning was sounded yesterday that foreign investors might retreat from Bangkok's stock exchange if the country's sagging export growth was not reversed, and the high current account deficit showed no signs of narrowing. Thai Farmers Research Centre, a private research agency, added that improved economic indicators and a stable currency were necessary if the market was to recover in the second half of the year. After a sharp improvement which began last November, the market reached a peak for the year on February 6. Subsequent declines left the SET index down 13.5 per cent by last Monday, when it plumbed a 1996 low.

The centre estimated that net foreign investment in the Thai bourse rose by BES6.6bm during the first half of 1996, largely as a result of a strong foreign capital inflow during the first quarter. However, it warned that any doubts among foreign investors about the stability of the baht could hurt Thai stocks. Recent market speculation has suggested that the central bank might soon widen its daily baht trading range to discourage speculative imports of short-term funds that were used for arbitrage on the large gap between Thai and foreign interest rates.

O Dhaka saw a third straight session of profit-taking yesterday after the steep rise which greeted the new government's pledges to run the country on the basis of a broadly based consensus, to maintain free market policies and to restore law and order. The DSE all-share index rose by 8 per cent between June 11, the day before the elections, and last Sunday. One analyst suggested the market was likely to move swiftly ahead again if the government, as expected, withdrew a restriction on overseas investors from selling initial public offerings within one year. Foreigners were reported to have sold more than \$60m worth of shares since the ban was imposed two years ago. ndex put on 1.26 at 1.538.00. Foreign investors chased big internationals, and dealers looked for short term gains smong high-technology stocks. Sony rose Y50 to Y7,250 and Matsushits Electric Industrial Y50 to Y2,060. Carmakers, however, came under profit-taking:

Honda Motor fell Y30 to Y2,980 venture owned by Softbank and Nissan Motor Y16 to Y374. and News Corporation. Sumitomo Corporation, the trading house, fell Y14 to Y966. Among speculative favour-ites. Clarion, the car audiodown 20.2 per cent since it announced that it had lost equipment maker; rose Y18 to Y668 and Hanwa, the steel \$1.8hn through unauthorised copper trading losses. Domes-tic and foreign investors had

In Osaka, the OSE sverage moved up 31.54 to 23,395.48 in volume of 71.2m shares.

pre-budget slide left BOM-BAY 1.6 per cent lower. The BSE-30 index shed 62.31 to 3.792.75, COLOMBO fell below the 800 herrier the CSE allshere losing 4.86 at 599.10. But

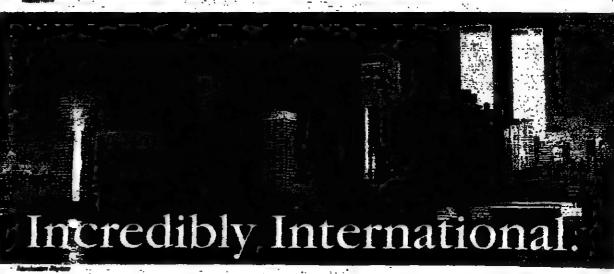
SINGAPORE investors sat on the sidelines, and the Straits Times Industrial index shed 14.10 to 2.284.96 in voltime, traded through the Singapore dollar, of 48.9m share the lowest this year. KUALA LUMPUR and a harder time. and on more specific concerns The KLSE composite index dipped 16.11, or 1.4 per cent, to 1,130.77 on interest rate worries, following the comments of deputy prime minister Mr

that Malaysia was still concerned about inflation. JAKARTA reported active, The JKSE composite index

Anwar Ibrahim on Tuesday

592.79, after 596.61. MANILA saw late-session accumulation of selected B shares and put it down to foreign investors. The composite index gained 23.81 at 8,240.39, in heavy turnover of

8.7bn pesos. -HONG KONG rose on a better performance in the US bond market. The Hang Sens index closed 77.15 higher at 11.059.92 in flat turnover of HK\$4.21bn. SHENZHEN Be had a technical bounce, rising 2.90, or 3.7 per cent, to 80.94. After hours, a bourse official indicated that the authorities han on Chinese citizens trading B shares was unlikely to be enforced in the short term.



#### Anything to adjust in your Swiss Market Index "SMI" portfolio?

The new composition of the SMI as of 1 July 1996 will have a big impact on passively managed SMI portfollos. Credit Suisse is one of the main players in the Swiss equity market and therefore an excellent counterparty for your Basket-Trades. We would be proud to have the opportunity to assist you in evaluating your new portfolio and would be pleased to give you a competitive price for adjustment transactions.



Swiss Equity Sales - Swiss OTC Derivatives CS-Basket Trading \_ . ... Please calf us on +41 1 335.74 20

#### | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 196.10 178.13 290.37 171.78 195.20 268.51 183.77 157.99 164.86 413.47 182.35 171.35 148.29 148.23 165.88 187.91 142.21 329.84 128.48 156.77 238.84 240.59 152.14 186.35 155.63 159.48 342.30 428.33 227.57 254.53 65.99 94.84 125.81 102.80 447.79 541.04 963.97 10068.29 234.02 230.25 83.29 82.78 197.70 220.32 335.15 374.55 145.51 177.44 284.26 360.24 190.58 187.52 129.171 160.28 183.04 281.10 216.55 271.87 162.65 171.93 147.98 147.92 165.20 161.22 144.75 335.67 128.14 159.93 236.69 240.40 152.93 187.20 154.34 187.75 136.18 136.18 341.22 425.83 231.01 257.09 458.20 100.14 449.87 543.45 951.50 9878.50 238.38 222.82 82.38 82.52 305.20 273.51 287.77 244.04 145.65 176.59 285.18 352.83 190.51 187.75 190.57 190.57 190.57 190.57 190.57 190.57 190.57 4.30 1.92 4.11 2.01 1.86 2.66 3.02 1.52 0.70 1.85 1.37 2.52 0.70 1.85 1.37 140.53 128.37 143.59 123.10 111.22 206.75 131.70 134.72 118.14 296.30 197.00 57.12 108.90 413.47 298.30 274.59 197.00 79.71 57.12 151.96 108.90 540.90 387.62 1164.41 834.45 262.68 202.58 77.45 54.79 238.61 171.14 406.05 290.90 249.70 250.61 175.68 126.05 343.39 246.08 230.33 185.06 158.70 112.30 221.10 158.44 67,22 137,75 425,77 791,98 246,79 75,94 4.36 2.06 1.35 2.09 2.19 2.43 1.56 2.06 4.25 2.18 158.44 157.40 271.87 -0.1 261.59 210.003 277.007 270.005 187.88 200.95 282.43 100.86 184.43 211.58 243.21 285.16 306.81 136.09 120.03 177.01 146.79 144.48 190.57 211.18 100 100.57 220.01 246.75 146.92 191.55 220.01 246.76 146.92 191.55 166.83 180.28 215.05 222.39 247.95 197.55 206.77 166.65 184.08 241.90 263.14 135.86 119.00 149.01 144.21 211.11 284.30 153.38 180.98 230.00 249.25 149.67 148.85 238.97 171.25 201.33 144.05 292.20 209.40 154.11 117.60 179.51 128.84 248.54 239.28 171.41 209.57 201.77 144.63 305.48 294.10 210,67 170.85 184.48 117.83 188.07 178.92 128.88 2.18 3.08 2.33 1.15 2.05 2.19 2.46 3.08 2.06 1.01 2.54 182,75 185,38 102,78 277,82 190,10 160,71 122,80 204,05 148,23 255.33 182.90 185.01 132.53 278.13 199.23 211.18 158.00 220.01 149.75 168.93 195.05 181.08 129.71 104.37 146.32 235.86 100.00 168.93 180.15

...213.73 -0.1 205.65 N737 170.25 184.12 -0.1 2.11 213.97 206.01 147.57 170.37 184.37 214.70 184.48

As Chinese leaders reach a crucial stage in their programme of economic reform, Tony Walker examines their priorities both at home and abroad

# Year of the watershed

China faces a critical 18 months in its continuing efforts to advance its market reforms, preserve economic and social stability and further integrate its economy with the global system. There is little

room for complacency. Indeed, 1996-1997, the first year of the ninth five-year plan (1996-2000), is likely to prove something of a watershed in the country's transformation from a rigid centrally-planned system to a market economy, nd in China's relations with

the outside world. Challenges loom on many fronts. Among them will be the resumption of sovereignty over Hong Kong at midnight on June 30, 1997. China will need a deft touch in dealing with fractious Hong Kong democrats; the international community will be poised to criticise the first sign of Beijing's

heavy hand. Preservation of confidence in Hong Kong will be governed to an extent by a relatively trouble-free transfer of power. Chi-na's own credibility will be at stake, but it is not clear that the country's leaders under-stand fully the dimensions of

in a special interview for this supplement (see story, page 3), the premier, Mr Li Peng, said that China is committed to a "stable transition and smooth transfer of government" and e over in a very dignified and honourable manner". These are positive sentiments, but the practiculities of ruling through surrogates will require a greater degree of sensitivity than Beijing has displayed so far on issues such as the planned liquidation of the popularly elected Legislative

Council and proposed restric-

tions on press freedom. The Hong Kong takeover will be followed later in 1997 by a Communist Party Congress an event held every five years, whose importance in Chinese terms cannot be overstated. Adding immeasurably to the algoriticance of the 15th Congress is the fact that it will endorse a new leadership and policies to carry China into the next millennium. Officials have been talking increasingly about these crucial "trans-century" tasks.

They include building the infrastructure necessary to underpin China's desires to become an economic superlive-year plan, with its empha-

sis on ambitious capital works projects such as the \$30bn Three Gorges Dam on the Yangtze, which will be com-pleted in 2009, China has formulated a longer-term 15-year strategy. This provides a blue-print for development well past 2000 and envisages expenditures of up to \$1,000hn on infrastructure in the decade and a half to 2010 - a figure that pro-vides an indication of the scale of changes to be wrought in the next stage of China's eco-

nomic revolution. in the current phase, there is the risk that preoccupation with internal politicking in preparation for the congress will deflect attention from reforms. The leadership continues to be enmeshed in a difficult transition to a new generation to replace that of Mr Dang Xiaoping the ailing 91-year-old patriarchal leader, whose lin-gering departure from the scene is proving to be a heavy

burden on his successors. But, at the same time, the country's rulers will be anxious to present China's best face not only to an international audience, but also to a domestic constituency. These sures have implications for both sconomic and foreign

policymaking. Like their connterparts in the west, Chinese leaders are themselves running for office. As well as ensuring that the ceeds smoothly, they will want China's economy to be seen to have made a "soft landing" after the problems of overheating and excessive inflation in the 1993-1995 period.

August-1993 has gradually wrung inflation from the economy: retail prices are forecast to rise about 10 per cent this year compared with 21.7 per cent in 1994. Economic growth has been brought down to about 10 per cent and the target for 1996 is 8-9 per cent. But economic policymakers face difficulties over the next

A credit squeeze imposed in

year or so in maintaining robust levels of growth while holding down inflation. Worries have begun to surface shout the economy slowing more quickly than desirable, and inflationary pressures may build again in the second half of this year. However, the first five months' figures show a continued downward trend in inflation and economic growth being maintained. On the other hand, export growth has slowed markedly, raising questions about an "overvalued"

China cut interest rates on May 1 as part of efforts to ease pressures on debt-burdened state enterprises and to encourage increased economic activity. Credit has been easier since the last quarter of 1995, but central bankers insist that tight monetary policy will con-

Working in favour of a steady economic course is what appears to be a fair leaders about the way ahead, although individuals may differ on the pace of reform. By and large, China, in its economic reforms, is following the script laid down by the Third Plenum of the 14th Party Central Committee in 1998.

This established a framework for financial sector reform and also addressed the vexed issue of public ownership – a potential battleground in a system that remains nomi-nally "socialist". The decision

In the current phase, there is the risk that internal politicking will deflect attention

from reforms to preserve government control over key sectors helped define

those areas that could be hived

off to the private sector.

But reform of the state sector, half of whose enterprises are loss-making, is proving a "stop-go" affair. The leadership makes much of its commitment to the "re-structuring" of state-owned enterprises, but political worries about unemployment mean that progress painfully slow. The World Bank, for one, is urging a more determined effort, arguing in a recent report\* that speedier reform is critical to China's continuing economic transformation. The bank has also pressed Beiling to pay greater attention to improving central government finances, one of

China's glaring weaknesses. "Efficiency gains from eco-nomic reforms have played an important part in China's impressive growth performance since 1978. Harvesting these gains will be as important in the future, if not more

country from east to west.

"To do this, the government will need to maintain the momentum of reforms in two strategic directions. The first would place greater reliance on market forces, with an emphasis on state enterprises and the financial sector. The second would stress restoring the health of government finances by raising government revenue as a share of GDP and shifting the focus of government expenditure policy toward such pri-ority areas as health and education, poverty reduction, infrastructure development. and environment protection."

so," the report said.

China's leaders appear convinced, however, that a "gradual" approach is most appro-priate. "We think that the market plays a fundamental role in the allocation of resources; but in China, a socialist country, its role can only be brought into full play under the government's macro-regulation and control," says

Premier Li Peng. Mr Li's message is clear, the leadership plans to keep a tight rein on economic, political and will continue to be given to economic reform, but greater emphasis will be placed on what the premier describes as "shift from an extensive

growth economy to an inten-

sive growth economy, or

rather, change from quantita-

tive growth to more efficiency-

oriented growth". Pine-tuning an economy is never easy, even in the most sophisticated industrialised countries. In China, which is at a relatively raw stage of economic development, the task is considerable. It is, however, a measure of the apparent growing self-confidence of China's dership that it feels able to begin retining its priorities.

Apart from seeking to encourage more effective use earmarked, in its ninth Five Year Plan, expenditures of \$300bn-400bn on improving power supplies, telecommunications, transport and water conservancy. Some 15 to 20 per cent of these funds are expec-

sources, including, increasingly, commercial borrowing. Mongolia, whose ethnic people One of the main aims of need only look across their increased infrastructure spendfrontier to Mongolia itself to ing (see story, page 5) is to overcome striking regional diswitness a fairly robust process of democratisation.

parities - between relatively prosperous coastal regions, where the bulk of foreign investment is concentrated. and an impoverished hinterland. Improved communications is seen as vital to the process of nurturing the China's overheated respons

"creeping prosperity" that is making its way across the Other pressures on the leadership to redouble efforts to bind the country together include renewed concerns about "separatism" on China's frontiers. Drawing lessons from the break-up of the for-mer Soviet Union, China has

Worries about separatism are also linked to the Taiwan issue, which continues to figure largest among all Chinese concerns, outstripping even the economy in its impact on domestic leadership politics.

to last year's visit to the US by the president of Taiwan, Mr Lee Teng-hui, and to presidential elections this year is related directly to leadership manoeuvring in Beijing during a difficult political transition. No Chinese leader can afford to be seen as "soft" on the Taiwan issue, hence a tendency for aspirants to seek to "outbid" each other in fashion-

space. All the sound and fury during the March presidential poll, including missile tests into waters near Taiwan's main ports, also provided a platform for the Chinese military to flex its muscles both

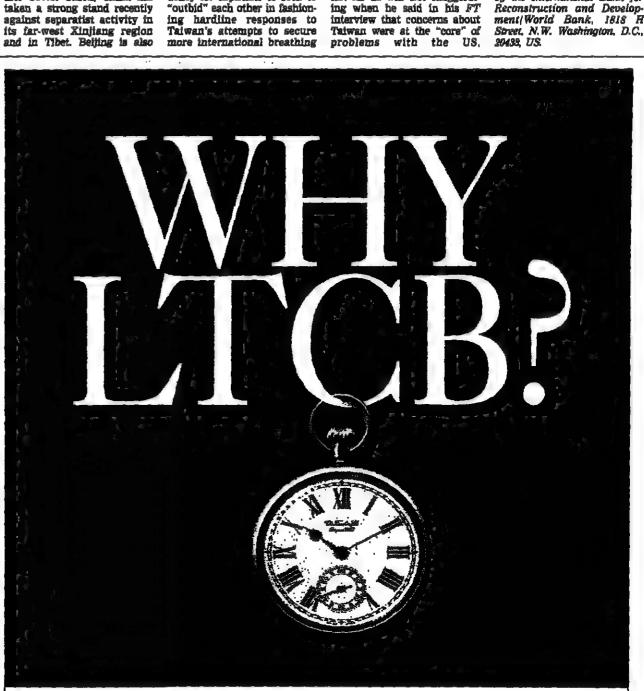
militarily and politically. China's defence forces, which have been something of a "poor relation" during earlier stages of the country's economic transformation, seem likely to be given greater resources in the next period. China's conventional defence capabilities lag well behind its political and economic aspira-

Tensions across the Talwan Strait are certain to continue to be a feature of China's awkward dealings with the outside world, and the US in particular. Mr Li was not exaggerating when he said in his FT

although he did sound a concil latory note when he said that Sino-US relations were "somewhat improved" compared

with a few months ago. In turn, angst in Beijing ove Taiwan feeds an incipient Chinese nationalism that might suit the leadership, especially since discredited Communist ideology hardly provides a bea-con for a modernising state. China's rulers are not only groping for an appropriate economic model with "Chinese characteristics", but are also facing the difficult task of refashioning political institu-tions to match the process of

economic liberalisation. In these efforts, there is no guarantee of success. The Chinese Economy: Pighting Inflation, Deepening Reforms by the International Bank for

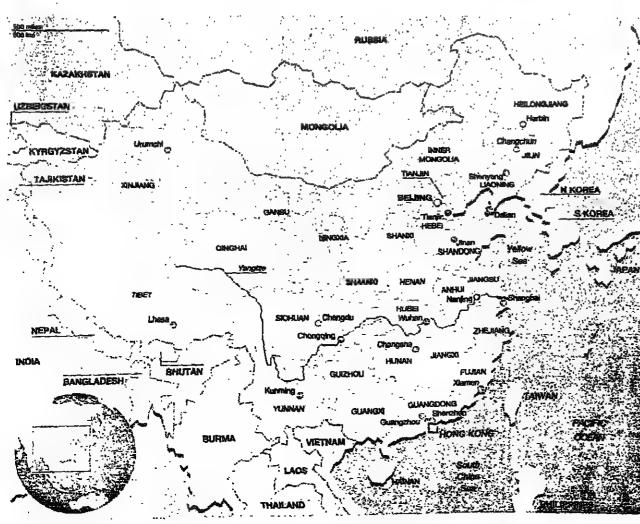


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The president (third from left) and army officers. The influence of the military has been enhanced at a time of delicate.

Politics: by Tony Walker

## President takes pragmatic line

Jiang Zemin is trying to keep all factions happy in the run-up to next year's congress

When the president, Mr Jlang Zemin, was photographed earlier this year wearing a Mao suit - a high-necked, militarystyle tunic favoured by earlier generations - his style of dress was widely interpreted as a sop to Communist party conserva-

Indeed, Mr Jlang's choice of Mao-era garb coincided with an unusually tough speech in which he assalled an grosion in social standards. "We must strictly ban the cultural trash poisoning the people and social atmosphere," he said. "We cannot sacrifice culture and ideology merely for a short period of economic development.

This followed a similarly conservative statement on the role of China's state-controlled Journalists, he observed, had an expited calling as servants of the state because they were "engineers

These statements were clearly aimed at a conservative constituency and followed cir-

Recent events have

damaged China's

image. Can it now

re-open a dialogue

Of all China's relations with

the outside world, that with

the US is regarded as the most

important, both because the

US is the world's single

remaining superpower and

because of its importance to

Thus the issue of Sino-US

relations surpasses others,

such as the recovery of Hong

Kong - about which Chinese officials, in public at least, are

quietly optimistic - or rela-

tions with Russia, strength-

ened by the recent visit by the

president, Mr Boris Yeltsin. But the US relationship is also

with the US?

China's trade.

Foreign affairs: by Peter Montagnon

ument sponsored by a former party propaganda chief that warned that rapid economic reform was sowing the seeds of the party's destruction.

Growth of the private economy at the expense of the public sector could ultimately destroy socialism's foundations and provide a platform for the emergence of a new political force hostila to communism, warned the document, entitled Some Elements that Affect our

National Security.

But Mr Jiang, who is sometimes described as head of the "wind" faction in China's leadership - a comment on his shifting views - was playing a different tune in May. On a visit to Shanghai he told local officials: "In the process of promoting reform of state enterprises, we must encourage exploration, liberate our thinking ... boldly experiment and charge forward.

These were hardly the sentiments of a dichard conservative and indicate that in some respects politics in China is not so different from it is in the west. Mr Jiang, with the 15th Communist party congress looming next year (party congresses are held every five years), is running for office

China's most tortuous one. Chinese officials and foreign

policy analysts admit it is in

trouble on several fronts, but

say this is a problem of US-

making, resulting particularly

from Washington's apparent

sympathy for Taiwan. China,

they believe, can do little to

improve the situation,

although they are less clear

what they expect from the US

in practice. Thus they find it

hard to foresee any substantial

improvement, at least before

It is not just the old ques-

tions of trade, human rights

and Taiwan. A new element

has entered the fray since the

Taiwan Strait missile crisis in

March: the sense, compounded

by recent strengthening of the

US-Japan security alliance,

that the US is trying to make

China into the region's bogsy-

the US presidential election.

to all factions". This is typical of the ebb and flow of Chinese politics as Mr Deng Kisoping, the country's

ailing 91-year-old leader, fades slowly from the scene. China's "third generation" of leaders is constrained by a lingering interregnum, but in the interests of self-preservation they are obliged to take their factional politics seriously. In Chine, behind-the-scene

Exercises against Taiwan seem to have given the military a more prominent role

leadership manoeuvring tends to be a brutal game. The country is in for an interesting year litically, and Mr Jiang himself is certain to face tests of his leadership.

One possible consequence of preparations for the congress that the reform process will continue to slow. As a western ambassador observed: "With water from the congress back-

take the place of the former

Soviet Union and enter into a confrontation with the US,"

says Mr Chen Jian, assistant

flicts in the Asia-Pacific region,

adds Mr Mu Huimin of the

foreign minister.

reluctant to go out on a limb." There is much at stake. Not Under the present structure, only will the congress further there is no chairman or vicechairmen. Mr Jiang, as general refine policy to carry China into the next millennium, but secretary, is the party's numperhaps more importantly it will endorse a new slate of ber one office bearer.

The congress will also put its stamp on critical changes to the central military commission. Generals Liu Huaning and Zhang Zhen, veterans of the Long March, are due to retire as vice-chairmen of the CMC, opening the way for younger generals to assert

The military appears to have scured a more prominent role for itself as a result of the exercises against Taiwan during the past 12 months. Its importance as the ultimate guarantor of state security also cabances its influence at a delicate moment of political tran-

At this stage, there is no conspicuous sign of the military overreaching itself. However, China's new generation of politicians, whose military credentials are weak or non-existent. have no choice but to pay careful attention to the views of the defence establishment. Military influence is not likely to diminish and may get stronger

### Knocks before entry to the world club

Despite recent accords, China and its economic partners face further hurdles in reconciling their interests

China and the US bave pulled back from the brink of a trade war over intellectual property final hour. But the broader task of reconciling the com-mercial interests of Beijing and its economic partners still promises to be a protracted and problematic affair.

Like Japan and some of the east Asian tigers before it, China has found that dynamic trade growth has been matched by an equally rapid escalation in trade tensions. Despite this month's agree-

import and export volume

The resulting imbalance is spawning pressure in the US to take corrective action," says the US-China business council. The most recent figures

could take some of the heat out of the issue. China recorded a trade deficit of US\$1.2bn in the first quarter, reflecting the reduction of export incentives, a rush to beat an April deadline for tax breaks on imports of capital equipment, real currency appreciation and, in China's view, restrictive measures in overseas markets. Mr Li Zhongzhou, director general at the department of international trade and economic affairs, believes China may

face a trade deficit this year. The hands of trade warriors may also be stayed by the role of foreign companies in China's trade machine. Foreign invested enterprises (FiEs)

on the trade account. "It is not

simply an economic or a trade matter," says Mr Li Peng.

There are some countries in

the world, out of their political

Chinese trade officials argue

China's entry to the WTO."

that the US stance has been

partly dictated by presidential

politics and partly by a per-

China's economic power. They

point to measures aimed at

facilitating WTO entry, citing

a 30 per cent reduction in

average tariff rates in April.

ds, that are trying to block

This, it is claimed, should clear the way for WTO mem-

China's partners respond that they still see insufficient progress in trade liberalisation measures and market access; and point to specific problems months. Beijing's announcement, for example, that it will assert a monopoly on the dissemination of financial news data has been strongly condemned by Sir Leon Brittan; vice president of the European Commission. Speaking after a recent visit to Ching. he described the move as "an extremely inappropriate initiative" that contravened the principles of the WTO.

Despite the acrimony, trade officials hold out hope for progress over coming months. There are some indications that the stand-off will be eased, particularly with progrees on the IPR issue and MFN renewal," says one western diplomat. He sees potential for advances at the WTO trade talks in Geneva and, in particular, at the WTO ministerial meeting in Singapore at the end of the year. "That comes after the US presidential elections, so politics should be less prominent," he says. Prospects have also been brightened by progress on financial reform. notably last week's annou ment of currency convertibility for leading current account

Whatever the outcool trials of recent months have prompted China to reassess its trade patterns and to focus on trade diversification. "We have to reduce our deue on the US," says Mr Li at the trade ministry, predicting a rise in intra-regional trade an increased opportunities for

The recent award of an aircraft contract to Airbos, the European consortion, was seen as a blove to Bosins, the dominant supplier of China's aircraft needs, and a warning to the US about the costs of

"We will not use Europe as a weepon against the US," says one senior Chinese official. But we cannot be dependent ceived threat from the rise of on a country where there is a rick of trade wars." There is rhetoric in these words. But there is also the reality of a bumpy ride before tens

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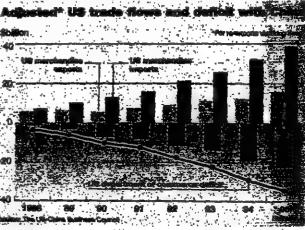


agreement on the stakes involved. Without China, says

Mr Li Peng, the World Trade Organisation should rename itself the Regional Trade Organisation. The prime minister's point, that China is too important to be sidelized by the international trading community, is readily endorsed in the US and Europe. It is also backed by China's

trade performance and prospecis. Last year, exports totalled an estimated US\$149bn, a rise of more than 20 per cent. Overall trade is forecast to rise from about US\$280bn last year to US\$400bn by the year 2000, according Mrs Wn Yi, minister of foreign trade and economic

ere has been an accumulain its current account balance Hong Kong (see chart, right), the surplus with the US has risen particularly sharply.



#### China Institute for Strategic tionship is simply not Studies, but differences exist that can be resolved by diareciprocated in the US. logue. Mr Mu believes such The support the US presi-Within the overall pattern dialogue abouid proceed on a dent, Mr Bill Clinton, has multilateral basis and include given to renewal of China's tion of trade surpluses. As the World Bank says in a recent the Association of Southeast most-favoured-nation trade sta-Asian Nations. The creation in tus has helped, as has the report, China experienced a it: bis conciliatory cesturat 1993 of the Asean Regional defusing of the trade row over swing of 5 percentage points Forum, linking world powers intellectual property rights. But recent strengthening of in dialogue with regional govsays it is prepared to drop its in two years, from a deficit of ernments, was an important the Japan-US security alliance 3 per cent of Gross Domestic Product in 1993 to a surplus of previous insistence on the step in this direction. has revived fears that US polright to continued peaceful into this benign approach, icy is directed against China. nuclear testing in the wake of more than 2 per cent last year. Although distorted by the intrudes a harsher reality. The joint security treaty was comprehensive test-ban Chins is still smarting over the the product of the cold war," says Mr Chen. "With the end of treaty, it is resisting arrangeeffect of re-exports through ments for international inspec



### The Alligator Has a Winning Hand.

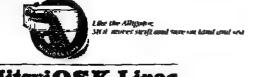
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The mark of the bogeyman man, or even something worse. US decision to allow Taiwan's "We have no intention to president, Mr Lee Tang-hui, to visit the US last year, a slight that, some say, may have been made worse by the fact that a similar invitation has never been extended to China's president, Mr Jiang Zemin. Part of the trouble may thus be a feeling in China that the importance it attaches to the rela-

leaders, including younger cad-res, to assume responsibility in

Although Mr Jiang appears

to be relatively secure, there

may be moves in the next 12

of his formal powers. It remains an anomaly of the sys-

tem that he occupies China's

three top positions - president

of the state, general secretary

the central military commis-

a new party structure and

creating two vice-chairman posts, one of which might go to

Mr Li Peng, who is due to

retire from the premiership in

on the possibility of making Mr

Hu Jintao, a polithuro member.

secretary general of the party,

a position occupied by Mr

Hu is the youngest member of

mittee of the ruling politburo

ing Xiaoping in the 1960s. Mr

culation has also focused

There is talk of establishing

of the party and chairman of

onths to whittle away some

the new era.

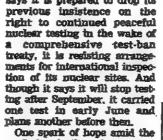
the cold war, countries in the Asia-Pacific region are seeking to maintain peace and security through dialogue and co-opera-tion. The decision by the US and Japan to strengthen their

joint security system goes against this trend." Exchanges on both sides now often involve an emotional intensity that produces a knee-jerk rather than a rational esponse to each new situation. Though worried about Japan

regaining military prowess, for example, Chinese analysts have little sympathy for the notion that the stronger US/ Japan alliance should enhance regional security by helping Japan resist any temptation to rearm.

that China's heightened sensitivity on matters of sovereignty reflects a deliberate nationalism whipped up to mask the regime's own internal lack of self-confidence. Others add that the level of weapoury used in the Taiwan Strait missile tests marked a deliber-ate escalation of Chinese aggressiveness and that that necessitated a strong response from the US, regardless of the risk of a further deterioration in relations.

China is also sending out mixed signals in the area of non-proliferation. While it now



confusion is that the US and China maintain they want to improve relations. Mr Anthony Lake, Mr Clinton's security adviser, is to visit Beiling later this summer. Mr Clinton and Mr Warren Christopher, his secretary of state, have both made conciliatory speeches recently, and the signs are that the signals have been heard.

"Sino-US relations are some-what improved compared with several months ago," says Mr Li Peng, the Chinese prime minister. "It seems that people both within and without the US government have come to recognise the importance of China. That's why they advocate an engagement policy rather than an isolationist pol-

Other officials welcomed Mr Christopher's suggestion of regular Sino-US summits and levels of government. That might help restart a proper dialogue, but it will almost cer tainly have to wait until after November's presidential election. What happens after that will depend heavily on who

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• To coincide with the IMF/World Bank meetings in Washington in 1996 ● Special distribution to 6000 delegates at the meeting • New emerging markets section. The FT is judged as the world's most important financial publication worldwide. Source: ING Bank Survey 95.

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1995 S1=Rmb 8.3499

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#### **Economy:** by Peter Montagnon

### Hard edge to 'soft landing' theory

Inflation is lower but export weaknesses and lack of revenue still blight performance

China has always been notorious for the violence of its economic cycles. This year, though, it is starting to look as though it may have achieved a soft landing from the inflationary boom that peaked in 1993.

inflation has fallen sharply. with the consumer price index rising 9.8 per cent in the year to March compared with 25.5 per cent for 1994. Retail price inflation, which has a smaller food component, was even lower at 7.7 per cent, but growth has held up reasonably well so far. Gross domestic product rose at an annual rate of 10.2 per cent in the first quarter of this year compared with 11.2 per cent in the same period of 1995.

The good performance on prices allowed the central bank to announce a gentle relaxation of monetary policy in early May, with a cut of 0.98 percentage points in the one-year deposit rate.

Although these develorments bear the hallmarks of a soft-landing, the jury is still out. Some economists fear that the People's Bank of China whose governor Mr Dai Xianglong, refers to the interest rate cut as a "tentative, timely

GDP prowith

on to its tight money policy too long. Mr Joe Zhang, economist at W. I. Carr in Hong Kong, argues that the central bank has stifled investment through its curbs on credit. According to Mr Zhang, real

growth in investment spending, currently running at around 5 per cent, is insufficient to replace worn-out assets so the capital stock of the country is shrinking. This, he says, will become clear as the economy continues to slow, and the authorities may then have to err on the generous side in rekindling activity. That would bring a risk of bottlenecks and capacity shortages, so inflation might quickly take off again.

other international economists. Some argue that the high level of inventories, estimated at 5 per cent of gross domestic product, will also be a drag on growth. But there is by no means universal agreement. Calling the turning point in any large economy is a notoriously hazardous task. In China it is made all the harder by the difficulty of judging the real policy stance.

Such views are echoed by

Thus the optimistic school believes that the central bank. which remains publicly committed to a moderately tight money policy in the medium term, has in fact been quietly easing credit conditions for some time. Forward looking indicators, such as new loan growth - which was 14.6 per

Consumption 50,8%



The price is now right. A dumpling seller in Shanghait the cost of living has falled

cent in the first quarter - suggest activity should start picking up again soon, says Mr Jim Rohwer, Asia economist at CS First Boston in Hong Kong.

Mr Rajly Lall of Morgan Stanley says that, with retail sales still growing at around 15 per cent, China should have no real difficulty meeting its growth target for this year of 8 to 9 per cent, even at current depressed levels of investment. inflation might pick up some what, though, because China will this year have to raise grain prices again to boost rural incomes and encourage

As for the central bank, the governor Mr Dai says it decided to lower interest rates because price pressures had been declining for several months amid weak demand for investment, consumption and exports. If the price level goes on decreasing, the bank might consider easing credit again later in the year by making additional loans available to the farm sector and for cheap housing. "But." says Mr Dai, "overall we're not going to change our monetary stance."

Though the central bank is firm in its commitment to the fight against inflation, it must also confront some political pressures. Next year will be a particularly important one for China, not only because of the return of Hong Kong to mainland control, but also because of the party congress later in

It is a fair bet that the covernment will want the economy to perform well through this period, but it will be some time before any definitive judgment can be made as to how far the authorities have manred to fine-tune the cycle.

Besides, there are some other strains with which China still has to grapple. A striking feature of this year's economic performance has been the weakness of exports, which fell by 7.7 per cent in the first four months of this year.

An important reason for this was tax. The government cut Vat rebates to exporters from 17 to 9 per cent and the finance ministry then allowed delays to hulld up in the payment of the rebates. Arrears total Yn55bn, and officials say it may take two years to catch practice remains unclear. up if this were the only problem affecting exports, its to Consensus Economics. impact might be expected to diminish over time, but there are also fears that a rise in the real exchange rate, of some 12 per cent last year, may have been damaging.

Mr Dai says the exchange rate is determined by the market and reflects capital flows as well as trade. He says he expects it to remain stable. Mr Shi Guangsheng, vice minister of foreign trade, however. admits that the exchange rate level is causing difficulty for exporters, though he says it is not a key factor in export

World Bank officials say recent export performance has been worse among domestic manufacturers than joint ventures, which simply process imported inputs. This could be further evidence of the impact of a strong real exchange rate. Partly because of this, the trade surplus is likely to

shrink sharply this year from

last year's \$16.5bn. According

which calculates the average forecast from leading private sector economists in Asia, the current market expectation is for it to shrink to \$7.5hn, but many economists feel estimates could be adjusted downwards, and some Chinese economists think trade will be no more than balanced. China's current accounts,

which last year were roughly in balance, may be less strong than at first sight appears. Morgan Stanley's Mr Lall points to the large \$18.6bn errors and omissions line in the balance of payments statistics, some of which he says should be applied to the services account. In particular, it appears that Hong Kong investors have been remitting large returns on investments in China, a factor that may also be supporting the colony's

At a more fundamental level. concern continues about China's poor level of tax collec-

Total GDP (5bn) 840.4 Real GDP growth (%) GDP per capita (S) 683 Components of GDP (%) N/A Private consumption Government consumption Exports **Imports** Annual change in: Consumer prices (%) Wages (%) 10.0 Inc. production (%) Agriculture (%) 9.0 10.0 Services (%) Reserves minus gold (\$bn)4 Stock mkt index (% change) 38.43 98 2 9.7 Total foreign debt (\$ bn) 101.6 Foreign debt-service ratio (%) Current account balance (Sbr) 125.7 -110.6 Merchandise exports (5bn) 135.7 -128.8Merchandise imports (Sbn) Trade balance (Sbn) Main trading partners (1995, %) Exports Imports Hong Kong 12.2 South Kores 11.2

tion. World Bank estimates suggest that tax revenues as a proportion of gross domestic product slipped further to around 11 per cent of gross

from 12.4 per cent in 1994. Most economists regard this as the central challenge facing the authorities: without more revenue, the government may not be able to afford much needed improvements in healthcare and education, or the social welfare support needed if state enterprises are

domestic product last year

KEY FACTS

Population Head of state

to be reformed. Perhaps surprisingly, though, China seems able to muddle through. Some progress appears to have been made with the reform of state enterprises. Smaller ones have been closed down or sold and people have become aware of the risk of bankruptcy, says Mr Fan Gang, an economic consultant. "A few years ago, we didn't even imagine that people would buy small compa-

nies. Now we accept that In

five years, we can deal with the medium-sized ones and in 10 years, maybe even the large

Even some larger companies have been reining in their activities, cutting their employees' renuneration and making them work shorter hours. That way people's social benefits are protected, while they can seek at least part time employment in the private sector.

While the private sector remains able to take up the slack, such a process can continue, but it is painfully slow and involves continuing financial support for ailing state enterprises, often through China's chronically weak banking system. Without a reasonably high growth rate, the balancing act would quickly become impossible. That is another reason why keeping the economy from decelerating too far before it finally recovers is now an essential task, whether or not the outcome qualifies as

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Consumption 30.9%

investment 50,3%.

Net exports 19.7%

#### INTERVIEW LI Peng, premier

### Market plays important role

The prime minister speaks about the subjects that dominate Chinese thought and policy Mr Li Peng, China's premier, spoke to the Financial Times in Beijing recently. What follows are his observations on ker issues facing the country.

We think that the market plays a fundamental role in the allocation of resources. In China, a socialist country, this role can only be brought into . full play under the government's macro-regulation and control.

Economic reform

The Chinese government will resort to multiple means to exercise macro-control over the economy, such as through the plan, through fiscal policies, and through monetary policy.

Economic growth and monetary policy
"We practise a moderately tight monetary policy and this will remain unchanged. However, we will somewhat ease controls over working capital for the production of marketable goods."

Entry to the World Trade Organisation "China maintains that if it is not able to join the WTO, that is of course a loss for it; but if

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Li Peng: 'western-style democracy is not possible in Chine'

scale."

the WTO rejects China, then . that will also be a loss for the WTO. However, I cannot see the prospect of China's trade with other countries being affected if it is not a member of the WTO because China itself is a huge market. That is the reality. When I was in-France, we signed the contract with Airbus to buy 33 Airbus planes; we did not do it through the WTO."

Preferential tax policies for special economic zones Our basic policy towards the state-owned enterprises in China remains unchanged. Corporate income tax for the foreign-invested enterprises is 15 per cent. I think this is fairly low compared with other countries in the world."

Foreign investment "We want more investment in unlike the Americans who arbitrarily resort to the threat of sanctions or the use of sanctions. This is the reason that has prompted China to enter into close co-operation with the Europeans. If the Epropeans adopt more co-operation with China - not just in economic areas but also in political and other areas then I believe they will get more orders from China.

Policy towards Taiwan "So long as the Taiwan authorities can abandon pursuit of 'two Chinas' and can return to the position of 'one China' not just in word, but also in deed, then cross-straits relations will be improved and strengthened in a peaceful manner."

Resumption of sovereignty over Hong Kong "There are less than 400 days before Hong Kong's sovereignty will return to China. The die is cast. This also accords with the aspirations of the people. The baste policy of China is to ensure a stable transition and smooth transfer of government in Hong Kong. I can say that for all Hong Kong people - for each and every Hong Kong person - so long as he or she loves Hong Kong. loves the motherland, abides by the Basic Law, he or she can have a role to play in the future of Hong Kong."

Political reform "Apart from our economic reform we will continue to promote our political reform. The purpose of political re-structuring is to make the government wore efficient and to enable the people to play a bigger role to serve as masters of the state so that the capacities for developing the country can be mobilised. Some people in the west believe that along with economic development China will evolve more into a western democracy, but we think it is not possible here."

Interview conducted by Tony Walker, Peter Montagnon and

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infrastructure; we also welcome co-operation in the technical transformation of small and medium-sized enterprises in light industries. In the services sector we are also ready to co-operate. But in the area of banks and insurance companies we are not ready to open on a large

Relations with the US "The United States has tried various means to interfere in China's internal affairs. The core issue in Sino-US relations is the opestion of Taiwan. If the United States can observe in deed not just in word the three Sino-US joint communiqués then it will be possible to further improve and develop relations between the two countries."

Participation in the Three

Gorges hydro-power project "China's biggest project is the Three Gorges project. But the ExtraBank of the US on the instruction of its government has said it will not provide loans to American companies that want to bid on the project. This policy of the United States actually kills the opportunities of American panies to participate. But it will lead to no loss to China because it can obtain the same technology from the Europeans or from the Russians."

Relations with Europe

"The Europeans have more favourable terms, more lenient terms. They do not attach political strings to

### FDI flood meets barriers

Tax reform and policy changes are setting new conditions for overseas investors

The flood of foreign investment that has buoyed China's economic expansion over recent years is now at a watershed. A more selective stance from Beijing, combined with fiscal and tariff reforms, is changing the conditions for direct investment and the destination of

"We are still encouraging foreign investment, but we are trying to divert it to bottlenecks and high-technology areas," says Mr Li Zongzhou, director general of the department of international trade and economic affairs at China's foreign trade ministry. Mr Li cites infrastructure, energy and advanced manufacturing among the priority areas, Such a shift raises challenges not only for investors but also for the Chinese

authorities, which must seek to develop new means of financing and guarantees for projects and try to resolve concerns about the investment environment. It may also berald a trend of fewer, bigger, projects and a cooling in the rate of investment growth. frenetic. Statistics show that in the first quarter of the year,

Number of contracts (1000)	
Amount contracted (Shillier)	
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	111

1979-83 84 85 86 87 88 89 90 91 92 93 94 95

foreign investment contracts rose by 87 per cent to US\$27bn. underlining China's position as the dominant recipient of direct investment among developing countries. This came on top of existing commitments of more than US\$390bn and actual investment of more than USS135bn by the end of

Behind the first quarter surge, however, lay some spe-cial factors. In particular, investors were rushing to beat the April 1 elimination of tax and tariff breaks on imports of capital equipment. A longerterm picture (see chart above) shows a fall in the number of investment contracts alongside a continued rise in the value of utilised investment. The elimination of these import incentives is part of the

broader shift away from all-out

investment promotion policies. A parallel shift is the reduced interest in labour-intensive and small-scale projects that dominated the early years of China's economic liberalisation. "They are not interested by \$10m projects any more," Mr Alfred Shum, executive partner for China at the accountants Ernst & Young.

There are plenty of big projects on the table, many in the power and infrastructure sector targeted by the Chinese authorities. But the bigger the project, the bigger the risk, and many investors remain to be reassured about the terms and conditions for committing their funds. At the top of their list of anxieties are rates of return. management controls, guaran tees for loans and the ability to

investor enthusiasm and make Mr Li at the ministry of

trade and foreign economic co-operation is confident that solutions will be found. Of particular significance, according to Chinese officials and their foreign investment counterparts, is the development of a Build Operate Transfer power plant project in the southwestern province of Guangxi. The project, which is now in the bidding stage, is touted as a potential model for future big projects and a yardstick for fin-

ancing and rates of return. The terms of such big projects are not the only concerns of investors. The US-China husiness council cites "opaque and unpredictable" methods used to enact regulatory changes as a problem in business planning. The scaling back of investment incentives, it adds, is likely to dampen

1988

206,760

2,244 23,596

51,453 2,782

610 3,416 2,357

602 22,878

1989

207,759

203,690

15,479 28,427 35,534 402 1,268 2,848 460 1,895 36,871

Country

HK and Wa

marginal projects unfeasible. At Jetro, the Japanese trade and investment promotion. agency, there are misgivines about the pace of change. "We understand their intention to move to high technology but they are very much in a hurry," says one official. He believes the changes in tax and tariff incentives will represent "a big handicap" to foreign

An additional worry is the growing influence of domestic companies in protecting their markets, "A lot of the stateowned enterprises are bleeding red ink and they have pushed for limits on foreign presence. says one businessman. Profitable state enterprises have also exerted influence. Foreign insurance companies, for instance, have seen glacial movement in market liberalisa-

Foreign direct Investment into China by country (US\$10,000)

1991

240.525

48,641 32,320

53,250 5,821 3,960

1,962 3,539

988

1.078 38,390

cation and learning has to take

place." says a representative in

Beijing of the International

Monetary Fund. "They need to

continue expanding open mar-

ket operations and freeing

interest rates. Financial sector

1992

750,707

105,050 51,105

70,983 12,231

11,948

5,838 4,838 5,824 56,074

1983

727.475

313,859 206,312

132,410

37,381

23,318 22,051

14,141

13,688 153,206

1990

191,342

188,000

188,000 22,240 45,599 50,338 6,043 1,267 672 1,333 2,106 804 27,967

	Fore	and disparent houses	tment i	into China and	Michigan		
Year		Guangdong province			% share	Shenzhen S.E.Z.	% share
1987 1988 1989 1990 1991 1992 1993 1994 1895	231,353 319,368 339,257 348,711 436,634 1,100,751 2,751,495 3,376,650 3,773,600	80,288 95,785 116,644 148,000 182,286 355,150 749,804 939,708	26 30 34 42 42 32 27 28 27	27,379 28,716 29,252 38,984 39,675 44,879 98,900 125,046 130,989	12 9 9 11 9 4 .4 .4	26,486 25,870 27,144 34,920 33,487 32,166 67,221 62,870 N/A	11 8 8 10 8 3 2 2 N/A
				<u> </u>			outes, jetuo
ion nev	ely boons	o of moneyro	Over re	cent months, th	is 40 ps	er cent in 1991 to	less than

interest has been focused

increasingly on new markets

Foreign direct investment into China and Regions (US\$10,000)

tion, partly because of pressure from state insurers seeking to limit inroads into their busi-

Many, however, see positive steps, citing accelerated moves towards currency convertibility which will facilitate the repatriation of profits. And it is a rare voice in the business. community that claims the difficulties of access or operation outweigh the potential. "It remains one of the few maxkets with huge growth pros-pects, so there is no lack of interest, says Mr Shum of Ernst & Young.

1994

2,017,481 1,968,544 339,104 249,080

207.529

117,961 72,283

N/A 68,884 10,204

21,805 263,519

300,400 308,300 310,800

185,100 104,300 28,000 91,400 26,700

25,700 340,200 3,773,600

within China, in terms of both products and location. Mr Victor Chu, chairman of the Hong Kong-based First Eastern Investment Group, argues that the consumer sector is poised for sustained and robust expansion as China's developing economy produces a broadening middle class. His group recently forced an agreement with Sinochem of China and several international chemicals groups with an eye on the plastics and by-products required for consumer products. Goldlion of Hong Kong has seen rapid profits growth on the 1995 back of rising expenditure on its carments, ties and related 2,049,900 2,006,000

consumer products. At the same time, investor focus has shifted somewhat from the traditional magnet areas. Guangdong remains the largest recipient of foreign investment, supported by funds from Hong Kong, the largest source and the main conduit of investment into China. But the share of funds flowing to the southern provmoe has fallen from more than

30 per cent last year. Stronger growth has been seen in Shanghai, the Yangtze river delta, eastern coastal provinces such as Shandong and industrial areas around Beijing.

"By 2005, I believe that Hong Kong investors' attention will have shifted from Guangdong and the Pearl River Delta to Shanghai and the Yangtze Delta," says Mr Vincent Lo, chairman of the Shui On property and construction group. Mr Lo cites rising costs in Guangdong and Shanghai's traditional importance as a business base as the motors for

China's leaders would like investment to flow further afield, helping to develop the western and inland regions and to reduce disparities with the coast. So far, investors have been cautious, wary of the lack of infrastructure and logistical limitations. "There are opportunities, but it is certainly more difficult," says one French engineering executive. Given Beijing's more rigorous stance, it is an assessment that could be applied to Chine as a

**Banking:** by Tony Walker

### Bad debts delay process of reform

Although making good progress, the sector is stymied by loans to the state enterprises

Mr Dai Xianglong, governor of the People's Bank of China, the central bank, says he is satisfied with progress towards reforming the country's andquated fluancial system, but cknowledges there is still a

long way to go. Supervision of commercial banks is being strengthened, new banks are gradually being established to compete with existing institutions, open market operations are being introduced on an experimental basis and efforts are being made to deal with the non-performing loans of state enter-

"In 1994 we made a very important first step when we separated policy loans from commercial transactions by establishing banks exclusively devoted to policy lending,

says Mr Dail "The second step was the promulgation of a commercial banking law which forbids any individual from interfering with bank lending."

The latter measure was aimed at powerful local officials who bullied banks into lending to unprofitable enterprises controlled by political cronies. Much of the bad debt problem is attributable to a combination of this practice and pressures on local officials

to preserve jobs. But although Mr Dai is san guine about progress so far, the realities of reforming Chiwhat starker. A vast gulf sepa-

Industrial and Commercial Bank of China

rates the country's financial

system from those of most of

its trading partners, as China

makes the difficult transition

economy to a market-based

in their infancy and Chinese banks lag well behind the min-

imum standards required of international institutions

under Bank for International

Open market operations are

from a rigid, centrally plann

Agricultural Bank of China

Bank of China

quacy ratios are far from meeting BIS requirements, and prudential practices do not correspond with international norms, although the Bank of China has begun to fall into

At the heart of China's finan-

1990

5.4 5.0 6.2

1991

6,7

cial sector difficulties are the bad debts of state enterprises Mr Dai says that 20 per cent of total advances from China's are "problem" loans, with 2 per

1989

cent of them irrecoverable.

Because China doss not

apply international standards

to its debt classification, it is

the problem. Independent esti-

mates out the stock of doubtful

or non-performing loans at

20-30 per cent of the loans port-

folios of China's big state-

owned banks. This could take

At some point the state will

years to unravel.

have to consider writing off a large portion of these debts and at the same time engage in a recapitalisation of the banks. China has set the year 2000 as a target for the "commercialis of its banks. The timetable will not prove easy, given the dimensions of the debt problem and the fact that China's specialised banks - industrial and Commercial Bank Agricultural Bank, Construction Bank and Bank of China -

tions. Between them, they

account for 80 per cent of bank-

each have about 500,000

employees and 50,000 branches

and outlets. China will at some

point have to consider break-ing up these banking dino-

Industrial and Commercial

ing business

reforms will be constrained without further interest rate liberalisation." The IMF represe that among the most critical measures to underpin the sucare huge and unwieldly institucess of open market operations is an acceleration of accounting reform, including the com-State commercial banks' low and declining capital-easet ratios (in %) pletion of a book entry system 1994 1992 1999 for the trading of government securities. There is also a nee 4.0 4.5 4.5 3.0 5.2 3.3 for greater transparency in the

niations. Standardisation of settlement rules for the infant forsign exchange market is also a priority. China launched a pilot scheme earlier this year in four locations – Shanshai, Dallan, Jiangua province and plane to extend this nationally by the end of the year, according to Mr Dat.

application of government reg-

All this is simed at preparing the around for China's move towards currency convertibil-



A branch of the industrial and Commercial bank, a possible brask-up candida

1995

0 1*5*3.8

ity on the current account in time for an IMF/World Bank meeting in Hong Kong in 1997. Mr Dei indicates that China would like to be in con with the IMF's Article 8 on currency convertibility by the end of this year so as to be in good time for the joint session. Compliance would also help it to

15.2

117.5

1995

trade in services requirements of the World Trade Organisa-

tion. Although its task is incomat reform since it began opening to the outside world in 1978. As a recent World Bank study concludes: "Considerable progress has already been made in setting the foundation

for a modern financial system China's financial system today bears little resemblance to its predecessor before reforms

"The monobank system of the pre-1978 era has metamorinstitutions ekin to the financial systems of middle-income

**III Debt and money markets:** by Peter Montagnon

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CFM %	Character Students				Proper Professional Land Reported Office Mark Hank Frank To Property Committee of the National C

Foreign loans Treasury bond Central Bank of

and correct such anomalies.

issue about Yn195bn in domes-

tic debt securities this year, up

more than Yn43bn over last

year, in recent years, the gov-

with a maturity longer than

three years. This means a con-

One problem is

that the market

for debt

securities is

dominated by

retail investors

tinual bunching of repayment

deadlines and a maturity pro-

file that is too short, says Mr

Liu Zhongli, finance minister.

The government thus decided

this year to try longer-dated

bonds in May sold slowly

despite a one percentage point

premium over equivalent bank

deposits. Bankers say the lack

of interest reflects the with-

drawal in April of inflation-

linked supplementary interest

payments on government debt

But an issue of five-year

five- and 10-year issues.

ment has not issued bonds

#### Solving the capital conundrum The authorities How China's budget deficit is financed (Yn bn)

X 9 9 4

1993

30.9

Total foreign debt outstanding (Shn)

1993

must develop the markets without encouraging speculative trading

China has long had difficulty ensuring that its financial market development can keep pace with its broader economic growth and its insatiable demand for capital to develop the country's infrastructure.

Hitherto, much of the focus has been on the nascent stock markets in Shanghai and Shenzhen, but now the country is slowly starting to develop debt and money markets in a way that might eventually make them more efficient and reduce its continuing reliance on foreign borrowing.

In separate developments this year, it has ended the interest rate cap on trading in its national interbank money. market, launched limited open market operations by its cen tral bank in the treasury bill market, and again started to issue longer term government bonds to the public.

Western bankers say the immediate impact of these measures is limited because much of China's financial system still relies on controlled allocation of credit at regulated rates of interest. Compared with a modern market economy, this leads to some extraordinary anomalies, such as the fact that rates on government bonds, a benchmark low in most countries, are higher than medlum-term bank

The role of the interbank money market and treasury bill market is marginal at present, but, taken together, this year's measures mark a stride forward in putting in place the outline of a modern system that will eventually allow the market to set interest rates

and bank deposits, as well as Economists expect China to the lower absolute rate of interest since monetary policy was eased at the start of May.

Against that background, the launch of a 10-year issue totalling Yn12bn in June looks bold, though it is too early to say how it will be received. Western bankers say one problem is that the market for debt securities remains dominated by retail investors. China still does not have an institutional fund manage-

ment, pension and insurance industry to help create a liquid secondary market in debt securitles and market-determined benchmark interest rates. Some bankers also say that the continued closure of the futures market in government bonds is a handicap for professional investors trying to manage risk. There is no chance of this market re-opening in 1996, says Mr Zhou Daoilong, chairman of the Securities Regulatory Commission.

China closed that market after two large securities companies ran up large losses in speculative trading last year. The conundrum for the authortties is to find a way of providing institutional investors with the range of products they

require to develop their busiess without being continually blown off course by private speculation in thin experimental markets.

18961

N/A 195,3

Mr Joe Zhang, economist at W. L Carr in Hong Kong, says China "desperately needs" a deep domestic capital market to finance its infrastructure needs but he reckons it will take at least five years to create one. Meanwhile, China must rely on foreign borrowing to supplement the heavy inflows of foreign direct investment capital it has been enjoying in recent years.

According to the People's Bank, China's foreign debt rose to \$107bn last year from \$98.4bn at the end of 1994. However, although the absolute total is the largest in Asia, the country's debt service ratio is low at only around 7.25 per cent, which is bettered among Asian borrowers only by Mal-

adds that the debt total has to be compared with \$140bn of disbursed foreign direct investment. Only a small proportion of the debt is short term, while China has only about \$6bn in foreign portfolio investment outstanding so it does not rely on volatile short-term flows.

Moreover, official foreign exchange reserves and cur-rency holdings abroad by banks add up to \$122bn, which is more than the foreign debt outstanding, he adds.

Foreign bankers say that China is careful in controlling the flow of new borrowing in the international capital markets. The Ministry of Finance has been active in the international bond markets this year, even raising one issue of 100year bonds in New York in March. But most of the borrowing emphasis is on infrastructure-related project finance.

China's main concern in such deals is to limit central government financial guarantees, forcing banks to take more of the risk directly.

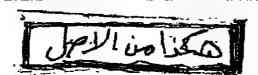
Some tough battles are likely to be fought in this area, but. with China seen as a desirable borrower, banks that want to lend may have to make concessions, especially since leading Western export credit agencies are showing signs of relaxing Mr Dai Xianglong, governor of the People's Bank of China, on sovereign guarantees. their hitherto strict insistence

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Mr Gan Siyu, vice chairman of the state planning commission, could not be accused of understating China's challenges in modernising its infrastructure to underpin improving living standards for a population that will reach 1.3hn by 2000 - the end of the

current ninth five-year plan. He makes it clear that giving sistance to agriculture and taking steps towards reducing development disparities between China's wealthier coastal areas and its impoverished hinterland will be priorities over the next five

"Agriculture is still China's most important industry," he says. "Feeding the population is our primary task."

But other priorities also

weigh heavily with economic planners in Beijing. These

INVESTMENT IN INFRASTRUCTURE: by Tony Walker

### 'hard' credit creaks open

The government remains ambivalent about funding projects via foreign capital markets

include further accelerated development of all facets of infrastructure, including roads. railways, ports. telecommunications, airports,

the power sector and water conservancy. Basic industries such as petrochemicals also figure prominently in the government's plans Mr Gan estimates that

stone will amount to around \$300bn over the next five years Requirements for foreign funds should reach about SiGbn annually, or approximately 15 per cent of the total

The more traditional source of funding - what the vice charman calls the "stock of of the ore "error floe decrease. The World Bank and other international institutions are likely to apply stiffer qualifications for assistance to Chma because its rapid economic development is providing it with resources to raise funds in international capital markets. Mr Gan

greater use of commercial burrowing. It also plans to involve foreign investors more directly in infrastructure development through juint ventures and equity arrangements, including Build Operate Transfer schemes.

According to Mr Gan, however, it will resist providing sovereign gunrantees for infrastructure projects since it does not wish to add to its foreign debt burden. He believes that, despite this. foreign investors, especially

those in the power sector.

attractive. "Infrastructure is a

should find conditions

anufacturing," he says. But Western officials think this may be a more optimistic

■ Telecommunications: by John Ridding

view of the attractions of infrastructure investment than is justified. "Shifting foreign investment to intrestructure presents difficulties in comparison with export-oriented industries." says one. There is often a long payback period and concerns about enforceability of contracts, access to foreign exchange, and a cumbersome approval process are all working against foreign

participation in infrastructure

particularly in the road, rail,

The Economist Intelligence Unit (KIU) says in a recent

Expenditure in 9	th FYP*
Sector	\$2bts
Power	60 - 100
Telecommunications	( 60
Raživaya	40 - 45
Oil/get development	35 - 45
Refineries capacity	35 - 40
Roads	30 - 40
Cost	20 - 25
Ports .	10
Airports	5 .
Total	297 - 370

isk of pulling in around \$10bu in foreign capital every year will be considerable".

"Chinese attitudes to foreign capital are ambiguous, to say the least. The individual ministries, eager for the funds development, will often velcome substantial foreign funds and might be quite Serible in Spancial arrangements. But the central government is much more cautious and clearly would still like to see China avoid all but soft credit." the report says. This tension is becoming

even more visible. In March 1995, in the wake of the Mexican peso crisis, China announced that borrowing from international commercial banks would be severely curtailed. However, this must be set against the increasing short-fall in investment owing to lack of funding, which has led to most areas falling behind schedule. As a result, more areas will be opened to foreign investment.

Indeed, Mr Gan comments indicate growing recognition at the centre of China's need to tap international capital markets and also to improve terms for investment in infrastructure if the country is to meet ambitious targets. But progress will continue to be relatively slow. China likes to experiment before opening its doors wider.

Road and rail transport: by Peter Montagnon

### Long journey to efficiency

Operating road and rail transport is a crucial challenge for China. Better communications are necessary not only to boost economic efficiency but also to open up the poorer provinces of China's hinterland and help them to catch up in terms of living standards

Nearly a quarter of the \$295hn to \$370hn in infrastructure spending projected under the ninth five-year plan will be invested in road and rail, with a further \$10bn destimed for port development, according to Western diplomatic estimates.

Partly because of the localised concentration of coal deposits in the northwest of the country. China's transport requirements are large. The volume of freight moved on China's roads is expected to rise 1.92 times by the year 2000 and that of people 1.72 times, Mr Huang says.

Under the ninth plan, construction of new roads will rise from 92,000km under the eighth plan to around 110,000km, while the rate of construction of new motorways will quadruple to some 1.800km, the minister adds. This is part of a longer term 30-year plan launched in 1991 to build 35.000km of trunk roads in a network of high-grade roads linking main cities.

China must also invest heavily in maintaining and repairing its existing overused petwork. This means that while estimates for spending on new roads range around the \$35bn to \$40bn mark, the ministry's total road budget is scheduled to be

Meeting the cost represents a big problem, the minister admits. The ministry will generate revenue from taxes on motorists and from local government contributions, it will also transfer managerial authority on some existing highways to attract capital. There will be a need for foreign capital contributions, amounting to some 10 per cent of spending on new

Some of the funds will be provided by official institutions such as the World Bank and Asian Development Bank, but China is also seeking to expand its recourse to the build-operato-transfer (BOT) formula, which has only been used

entirely happy one. In particular, the tracation has been slower than expected 123km Shenzhen-Guangzhou expressway linking Hong Kong to the capital of ministry to commit supplies. Under the Guangdong province has proved a disapninth plan, the ministry plans to build a Guangdong province has proved a disap-pointment both to China and to Hopewell



Holdings, the Hong Kong company that constructed it. Among the problems were cost-overrups, delays in construction, difficulty in securing local construction permits, and a shortfall of toll revenues after

Mr Hunng says one of the problems with the project was that it was negotiated at local level. For BOT to develop, central government will have to take greater control. The project assumed that Hopewell would be able to develop real estate along the route, which added to its costs. "We are not in favour of combining road construction with real estate development." Mr Huang says.

By contrast, Mr Han Zhubin, minister of railways, is less coy about using real estate to lure outside investors into his industry. In part, this reflects the fact that, with large operating as well as capital cost, railways are a much less attractive proposition. "The investment tends to be large, the return rate is pretty low and cycle is long," he says.

During the eighth plan, Mr Han says about Yn158bn was spent on new rolling stock and track, including the prestigious 2,536km line from Beijing to Shenzhen.

But China's network, on which the The BOT experience has not been an remains insufficient to meet demand. Elecbecause of the reluctance of the power further 8,100km of new track to bring the

operating track total to \$6,000km.

Total investment plans amount to some Yn300hn, Mr Han says. Part of the money will come from a small surcharge on freight transport, which the ministry hank loans and part from loans from the World Bank, Asian Development Benk and Japan's OECF development agency. A limited amount of foreign capital will come from other sources

The ministry has floated shares in the Guangzhou-Shenzhen railway, and there may be a possibility of involving outside investors in some local lines. Last year, Otoku Express, a Japanese transport com pany formed a joint venture with a Chinese partner to operate a sea-rail transport system that will help open up the Chinese interior to Japanese trade.

But a more fruitful use of foreign capital has been in railway equipment manufac-ture. China already has joint ventures with ABB and SRF and is disc renture with Bombardier of Canada.

Still not officially approved, Mr Han adds, is the construction of China's first eed line from Beijing to Shanghai. According to a World Bank study, the 1,310km line would cut the journey time ing at a speed of 250kph. But the total cost could be as much as \$10bn and a lot of the equipment would need to be imported. With other pressing priorities it looks as though the high-speed train will face con-

## Engaged in expansion

have had to add another digit to their dialling this month, The change, which follows a similar move in Beljing and Shanghai, is just one sign of China the world's fastest

oms market China's five-year plan for the period to 2000 aims to add more than 64m new subscribers to the present total of about 41m, excluding mobile will double to 170m lines.

As part of the plans, China will add a further 300,000km to the optical fibre network, which will enable the completion of trunk lines and the linking of provincial capitals and prefectures.

Such a rapid increase equivalent to an annual addi-tion of almost built of the UE's lines - provides significant opportunities for foreign tele-come groups, particularly in it also raises the questions of how the expansion will be ced, what will be the limits to international participa-tion, and how the industry will develop in terms of com-petition and regulation.

The most immediate challeage lies in the funding required, estimated by the minister of posts and telecommunications, Mr Wu Jichusa, at a cool RMB100hn per will come from preferential priority status. The ministry of posts and telecommunications (MPT) can collect installation fees for telephones,

Kilometre (1000)

which are equivalent to about RMB3,000 per unit and which can be used only for the construction of networks. Given the ministry's plans for new subscribers, about RMB30hm should be raised each year. The state has also granted

the MPT a high depreciation rate for its assets, which total about RMR250bm. Mr Wu sees a further RMB30bm coming from this source. Much of the gap will be bridged by domestic and international loans. The physical construction of the network is no less of a challenge. However, foreign

are feasible. "At the rate they are going at the moment, I think they will achieve them," says Mr John Butler, sales tor of GPT Chine. national telecoms equipment groups that are competing for the Chinese market, often through joint ventures. But it is not a case of easy pickings.

Margins are tight, and rivalty

Gaining a presence in the market is equally difficult for foreign operators. Although a few have ongoing projects, notably Rongkong Telecom and Singapore Telecom, progress is slow and the scope involvement in ventricted.

"At present, the conditio are not ripe," says Mr Wu, referring to the prospects for foreign participation as telecome operators. He cites mar-ket distortions, such as the low construction fees for networks and the low tariff struc ture for calls, as obstacles to foreign involvement. Those in the industry point instead to the political sensitivity of such a strategic sector.

ways around restrictions. Recent agreements between one foreign operator and its local mobile telecoms pariners in Hubei province have included some participation in the management of the network through a joint venture with an equipment supplier. But the prospect of significant.

Hheralization appears remote Domestic competition is closer to hand. But here, too, the process is slow. Valled services, such as paging, have been liberalised, pting a flurry of new providers. But for basic telecor services, development has been less striking. In particular, the going has proved tough for China United Telecommunications (Unicom), which was launched with great fanfare in 1994 as the untry's second operator.

"As happened in other countries, the early stage of deregulation is quite painful.
There is quite a lot of friction and the leading players want to maintain their monopoly position," says Mr Qin Xiao, president of Citic, the Chinese nglomerate that is one of Unicom's shareholders.

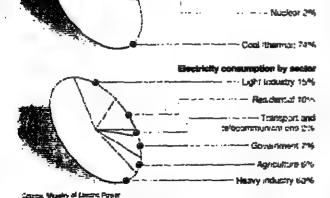
Competition is constrained by the fact that Unicom relies on the MPT for its exchanges and connections. It is also limited by the MPT's perception of its rival's role. "Both China Telecom (MPT) and Unicom are state-owned enterprises," says Mr Wu. "So they have larger areas to co-operate in than to compete," he adds, playing down the prospect of an independent regulator in

This is not to dismiss the benefits of Unicom's presence. They lit something of a fire under the status quo and MPT has responded with improved services and strategies," says one industry executive. But for the time being at least, government policy is likely to mean the pace of deregulation trails the speed of expansion.

■ Power: by Tony Walker

### Transmission impossible?

Energy sources and consumption Sources of electric power



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Mr Shi Dazben, minister of electric power, has one of the tougher jobs among China's infrastructure ministers. With the economy continuing to gallop along at an average growth rate of about 8 per cent, his task is to match the frenetic pace of development with new power peneraling capacity.

in fact, newly installed capacity in this present super-charged growth phase is barely keeping pace with existing demand let alone bridging the gap. Mr Shi expects little change in the ninth five-year plan period (1996-2000), during which investment is planned of Yn690ba(\$83ba) - 24 per cent mining from foreign sources. including "soft loans" and

commercial money. China plans to add 15,000MW a year to the present total of around 200,000MW, reaching 300,000MW by 2000. This would involve trebling capacity between 1987-2000, no small achievement in itself.

Power shortages, especially in the energy-starved southern areas where growth is most rapid, continue to be a drag on the economy. According to some estimates, insufficient supplies shave 14 percentage points from GDP growth.

Mr Shi puts China's massive challenge in providing adequale power in perspective by making comparisons with the developed world. He says that even if China met its 15,000MW target for the next five years this would still amount to a very small per capita figure" each year - IUU watts for each individual among the country's

1.2bn people. While Chira ranks second or third in the world in terms of installed capacity with 217,000MW (there is debate about whether it has outstripped Japan), it is only 80th in terms of per capita consumption. If it were to reach the present US level of installed

rapacity per head it would need 2.6mMW of generating capacity, or five to six times its target for 2010 of 500,000 550,00**034W**.

"We have always had a serious problem with the gap between demand and supply," says Mr Shi. "The development of the power sector has lagged that of the rate of GDP growth in recent years."

A western embassy study of the power sector notes that China has fallen short of its own targets for 15,000-17,000MW of new capacity each year 'The study also pointed out that because the country's power plants have utilisation rates higher than world standards, plant and equipment degrade prematurely.

Inevitably, the study said, China is under pressure not only to develop capacity, but also to replace outdated and inetfletent equipment. Mr Shi says that an important task in the next five years will be to of less than 2003fW in order to increase efficiencies. Meanwhile, the Ministry of Electric Power has banned construction of new plants of less than 20MW capacity.

According to the ministry's own estimates, 15-30 per cent of the demand for electricity cannot be satisfied in the present phase. Peregrine, the Hong Rong-based investment bank says in a survey of China's power sector that by 2000 "the electricity shortfall will at best be around 11 per cent of electricity demand, despite the Chinese government's aggres-

sive development plan". This roises the question of why China has appeared so reluctant to facilitate foreign investment in power utilities under Build Operate Transfer (BOT) arrangements as a

Yale Security Products

a division of



Williams Holdings PLC

and Guangdong Guli Locks (Group) Corporation have formed a joint venture in Xiaolan, China

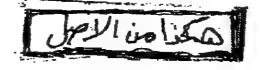
Yale-Guli Security Products (Guangdong) Limited

耶魯-固力保安制品(廣東)有限公司

Financial Advisor to Williams Holdings PLC



Schroders (Shanghai) Financial Advisory Co., Ltd. 施羅德(上海)財務咨詢有限公司



Professional and business services: by Richard Tomlinson

# **Fough market for 'intangibles'**

Despite growing demand for their advice, consultants still meet cultural barriers

In August 1989, just two months after the Tiananmen Square crackdown, Mr Peter Batey asked permission from the Chinese authorities to start a consultancy firm in Beijing. "They were astounded." he recalls. "At that time, they were used to foreigners asking to close down their businesses, not open new ones."

Seven years later, Mr Batey feels rather less lonely. The British Chamber of Commerce in Beijing, which he heads, lists 20 member companies, offering legal, accounting and business consultancy services. They include specialised firms with names such as East West Intellectual Property, as well as giants such as Price Waterhouse and Clifford Chance.

It is the same story at the American Chamber of Commerce, whose membership covers all the leading companies in the professional sector. According to Mr Batey, the latest US firms to pile into China

■ Real estate: by John Ridding

are investment and market this process when the ministry strategy consultants. Before such companies can

provide expert advice on China, they need to take their own crash course in mainland practices. "This isn't a society where you can rely entirely on the rule of law," says Mr Batey, with some understatement. "The best way to protect yourself is to build up a web of relations with the right people in government."

The gulf between rules and reality is especially troubling for overseas law firms in China. "I would argue that China has moved from having too little law and an uncertain situation to too much law and the same uncertainty," says Mr Edward Epstein, who runs the China group at Clifford Chance.

cites the recent decision by Beiling to remove certain tax exemptions on the import of raw material and equipment by foreign investors. Clifford Chance had "an incredible rush" completing the paperwork for joint venture deals before the April 1 deadline, be

We were in the middle of

of foreign trade issued an internal notice saving it would reexamine every one of those deals and revoke local approval if the contract were deemed 'improper'. It did not

> matter that under another regulation joint ventures with a start-up capital of less than \$30m were supposed only to need local approval." For international law firms such as Clifford Chance, Baker

and McKenzie and Gide, Loyrette. Mouel, getting a foothold in China is hard. Since 1992, China's ministry of justice has authorised 57 overseas practices to open offices on the mainland, but they are not allowed to handle domestic business, or form joint ventures with local partners. The situation for accoun-

They can set up joint ventures, and although most of their China business still comes from overseas clients, domestic demand for their services is

At Price Waterhouse, the number of employees resident in China has swollen from fewer than 10 in 1992 to more than 900 today. Of these, more than 100 are expatriates, mostly overseas Chinese from Malaysia, Singapore, Hong Kong and Taiwan.

"I would think that in the next five years, assuming continning economic growth in China, we would still be in the investment phase," says Mr Richard Gledhill, a senior member of PW's corporate fmance team in London who visits China regularly. "But we would like the current investments to begin bearing truit."

As proof that the prospects are good, Mr Gledhill points to PW's impressive multinational client list in China, the listings service it performs for domestic giants such as CITIC fic, and its work with the World Bank and the People's Bank of China on drafting new financial rules

The problem for PW, like its competitors, is that although ing, so are its overheads. ntly, overall stewardship of Price Waterhouse Dahua. PW's joint venture vehicle in China, was switched from the Hong Kong partnership to the international parent company. Mr Patrick Paul, the senior Hong Kong partner, was

help China solve its housing

Others have taken a similar

riew. New World Development

is building low-rise apartments

to house an estimated 60,000

residents in Wuhan, in central

China. Some developers from

Japan and the US are also eye-

ing the public housing market.

Stanley sees some attractions in these projects, "Often they

have a guarantee that the local

Mr Churchouse at Morgan

problem," he adds.

reported as saying: "It was difficult for the international Big Six firms to provide a subsidy of several millions of dollars without taking control."

The main burden in China. not only for accountancy firms but throughout the professional sector, is the cost of maintaining a large expatriate workforce. "Localisation" is buzzword, meaning training local employees to fill senior posttions, but this is less easy than it sounds.

We find that after about three years, our Chinese staff hit a brick wall and just stop getting better," says one western executive at a profes company in Beijing. He blames the Chinese education system, which he says is better at turn-ing out first-class scientists than graduates who can perform complex husiness tasks.

A similar culture gap may

also inhibit the expansion of domestic demand for international business services, in snite of the impads made by the accountancy firms. "The Chinese are only just beginning to wake up to the idea of consulting fees," says Mr Batey. They don't like the ides of paying for intangibles."

authorities will pay 15 per cent

to projects under the low-cost

no real development risk."

above cost," he says, referring

But there are other potential

pitfalls, including the risks

relating to the guarantees of local authorities and the abil-

ity to complete the projects

swiftly to achieve an adequate

rate of return. Here, in marked

contrast with idle office sites,

speed is of the essence.

ng schemes. "So there is



■ Securities regulation: by Sophie Roell

The move towards a system of tighter supervision could raise as many fears as it calms

China Securities Regulatory Commission (CSRC) appears to be making slow but steady progress towards centralising control of China's disparate securities

THAT KOLL. This year, the agency succeeded in wresting control over the B-share market which trades foreign currency denominated shares reserved for foreign investors - from municipal regulators in Shanghai and Shenzen, It has now replaced the locally issued regulations that have governed the market in the

past with a new set of impleenting rules. The CSRC has already established its authority over the 25 or so securities trading centres outside the main stock markets, which mainly deal in bonds and which were, until last year, also controlled by

the local regulators. Some loopholes remain, but China's regulators hope that these will be closed as quickly as possible by the passing of a formal socurities law.

The price being paid for this process of "standardisation" -as CSRC officials call it - is a slow-down in market expansion. This year, there has been only one new B-share company approved for listing.

Mr Li Jiange, the CSRC's vice chairman, however, protests that: "The stock market the market."

Few analysts deny that some regulatory consolidating is necessary, Last year, one of the country's premier brokerages lost virtually its entire capital after a punt on the bond fainres market went hadly wrong. The company had gone well beyond authorised trading limits and had been doing so for some time without being punished.

The CSRC, while technically in charge of futures markets, had avoided interference for fear of offending the ministry of finance, which typically considers any bond market its own domain. Municipal regulators in Shanghai say that while they had noticed abnormal activity, their "power of investigation and supervision was limited" and they were "not qualified" to check what was happening.

Such disagreement over who is in charge of markets is unlikely to disappear. Indeed, discussions about the role of other government departments in regulating the securities markets is one of the main reasons the securities law,

CSRC branches in day-to-day

after numerous drafts, has still not been finalised. The difference is that the CSRC now has the upper hand with nominal responsibility for most securities instruments and markets across the country. In March, it delegated authority to local government regulators, who will act as

supervision of the markets although staff will continue to be appointed by local govern-For foreign brokers in China, who are limited to dealing in shares, the biggest regu-latory headache is inadequate disclosure. Again and again,

> expeciations as companies have proved reluctant to tell visiting analysts the bad news. Since the CSRC took charge and issued new B-share regulations, disclosure standards have been raised - at least on

annual results have come out

dramatically below brokers'

The Shanghai Stock Exchange also took the unprecedented step of susof six companies for a period of two days after they posted particularly poor annual

results in Auril. Although the companies had not been violating any specific disclosure standards, it was the first signal that the authorities were serious about making companies accountable to shareholders.

However, while foreign brokers welcome the CSRC's tougher stance, they are worried where the trend towards centralisation might lead. The precarious position of Chinese

FINANCIAL TIMES

ments" in an economy still subject to central soverment planning objectives; has already led to criticisms of over-interference.

One key problem is the Chinese government's ideological commitment to state retention of a controlling stake in companies that are listed. In practice, this means investors cannot exert effective control over corporate performance, because they do not have the power to oust incompetent management

Foreign investment bankers have also been astonished by China's insistence that the government, and not investors, should select companies for listing.

The government's role in the selection process has meant that cash-starved state-owned enterprises - chosen as much for policy as for commercial reasons - dominate the exchanges.

As the regulator, the main challenge facing the CSRC is to ensure that in future its own actions do not exacerbate market participants' complaints about government interference.

In July 1994, after a prolonged fall in A-share marketed, reserved for local investors, the CSRC tried to lift prices by announcing a market support package. The market jumped 122 per cent in less than a week on hearing the news. A World Bank report condemned the move as converganted market manipulation of a major nature".

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Mr Li blames the section on the agency's "lack of experiaware that government interference in the market will give investors "the wrong signal". He adds that the CSRC now recognises that its "major responsibility is to make the rules, and to ensure that they are observed", and that "volstility of the market is not that important".

It is now a question of con-vincing market participants. Stock market officials say fears of a heavy-handed approach by the government combidence.

## Developers find safety in houses

A commercial property slump means companies are investing more in public housing

Two years ago, construction sites in Shanghai were working 24 hours a day, says Mr Sam Crispin, chief representative for Brooks Hillier Parker in the coastal city, "Nowadays, many are quiet, even in the

The explanation is evident. Clusters of new and semi-completed buildings across the horizon point to increasing oversupply. Developers, caught between rising construction costs and falling rents, have decided to put some of their

Shanghai is the most alone. In Guangzhou, and to a sser extent in Beijing, the prime office and housing sectors are confronted with a downturn after years of heady growth. Developers are left wondering when the market will turn and whether to diversify into new areas, such as

public housing.
While it is difficult to generalise about cities and market segments, the slump is clear. Grade A office space in Shanghai has fallen from around US\$75 per square metre 18 months ago to about US\$60 today. In Belling, the decline has been less marked, but space can be rented for about 10 per cent less than it could be at the beginning of 1995.

Similar trends can be seen in residential prices.

Top-end real estate has been one of the few sectors spared from the reversal. "We have seen something of a quality shakedown, leaving the premium properties relatively unscathed," says one agent, The main force behind the

price falls is the prospect of a glut. Although demand is rising, as local businesses expand and foreign companies increase their staff presence in China, it lass far behind supply. "By the year 2000 the amount of office space in Shanghai will be in the region of 50m a square feet, 10 times the 1994 figure," says Mr Crispin at BHP.

Mr Peter Churchouse, managing director of Morgan Stanley Asia, argues that while Shanghai, with its emerging financial centre of Pudong, is extreme case, but it is not set to emerge as a business powerhouse, it does not present an easy ride.

"We are looking at a very sharp decline as the new supbly arrives," says Mr Churchouse. "Capital values could come down by 40 to 60 per cent in Shanghai, with a corresponding fall in rental values,"

he adds For the Chinese authorities. the fact that market conditions could have dampened investor ardour is good news. Mr Dai Xianglong, governor of China's central bank, says that official policy is to divert the direction of inward investment "from the overheated real estate sector to more important infrastructure and high-tech areas". Within the real estate market.

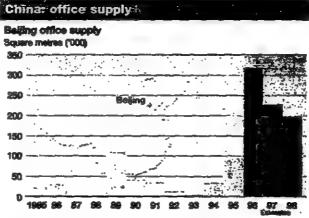
priority is being placed on the supply of affordable housing so as to improve living standards in China's overcrowded cities. In pursuit of this aim, local

and central government have imposed restrictions on the construction of luxury apartments and office space. There has been a marked slowdown in the award of new permits. with much tighter management in Beijing and north eastern cities. At the same time, plans have

been launched to accelerate construction of low-cost housing. The so-called Comfort Housing Project, launched early last year, has set an ambitious goal of building 25m new apartments by the end of the decade. The construction ministry is also weighing plans to convert unused commercial property into residential use.

Faced with the shift in gov ernment policy and with the situation in the market, devel opers are now looking to public housing. The Shui On group one of Hong Kong's larges property concerns, announce in April that it would invest about US\$500m over the next 10 years in building cheap es in Shanghai. The project, the biggest of its kind in the city, will provide housing

for around \$0,000. "Property development companies like my own have realised that they cannot go on simply concentrating on the construction of hotels, office blocks, and shopping malls, says Mr Vincent Lo, chairman of Shui On. "Our construction industry is ideally equipped to



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### Laibin plant to be power blueprint

Continued from page 5

ment. Mr Shi makes it clear that in spite of the dire need for additional capacity, China will continue to proceed slowly in absorbing direct foreign equity investment, It will also, he says, seek to lay down its own formula for BOT in line with local conditions.

China sees the Laihin project in the southern Guangai region as critical to plans for greater foreign involvement and as a model for BOT developments. It will be the first big power plant to be wholly owned by foreigners, and bids have been lodged by six consortia representing powerful International companies involved in the supply of technology and equipment. The consortia will be hoping

that success in securing agreement for the relatively small (700MW) project will provide a platform for other successful bids. But negotiations are certain to be slow and difficult and it may take several years for Laibin to come into opera-

Complex discussions will principally revolve around issues such as the tariff level and rates of return on investment, foreign exchange guarantees and financing. The process is likely to provide a bonanza for legal and financial consultants.

China's other power-sector reoccupation in the present five-year plan is the continued development of its transmission capabilities. Central to its plans to improve efficiencies will be the establishment of a national grid. A National Grid Construction company is being set up to manage the completion of a Chinese grid by 2009 the year when the giant Three Gorges hydro-power project is scheduled to be in production.

One of the company's main tasks will be to integrate out put from the Three Gorges into the national network, Power from the massive dam on the Yangtze will account for about 4 per cent of China's capacity. The power sector is set for continuing and significant changes during the next 15



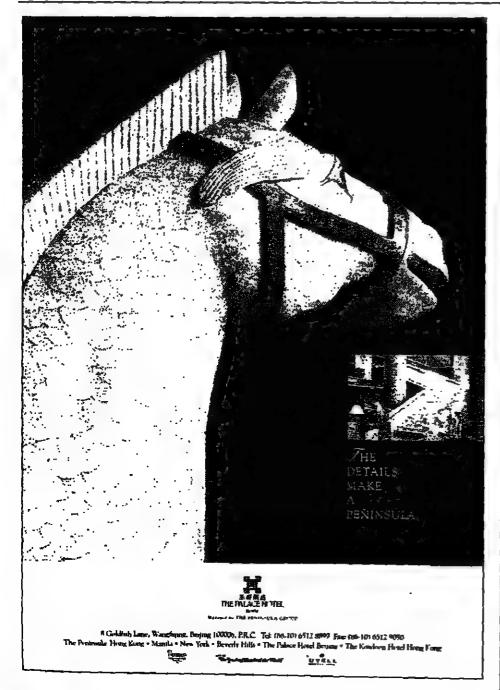
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### THE R&D SCOREBOARD

# Warning sign flashes

In a reversal of recent trends, this year's scoreboard reveals that UK companies' investment in R&D has slowed in comparison with that of their overseas competitors, writes Clive Cookson

From the UK viewpoint, the the UK scoreboard. sixth annual R&D Scoreboard shows a disappointing reversal of the trend set over the previ-ous five years, during which British companies had increased research and devel-opment spending more quickly than their overseas competi-

tors. The UK scoreboard, published today by the Department of Trade and Industry, shows that British companies spent 4 per cent more on R&D in 1995 than in 1994, while their sales rose by 9 per cent

and profits by 18 per cent.
The international scoreboard reveals a 5 per cent increase in R&D spending (and 7 per cent sales growth) by the world's top 300 companies.

As Ian Taylor, UK minister for science and technology, points out, "a warning signal is flashing because, in aggregate, the UK's companies have been consistently investing at a lower intensity than their major competitors since the Scoreboard was first published in 1991".

This large gap in "R&D intensity" - the ratio of R&D spending to sales - had been growing gradually narrower

until last year's reverse. In 1995, the world's top 300 companies devoted some 4.4 per cent of sales to R&D - compared to an average of 2.5 per cent for the 18 UK companies included in this group and 1.7 per cent for all companies in

The raison d'etre of the scoreboard is the deep-seated belief by industrial policy-makers that the UK's competitiveness would improve if its companies invested more in R&D.

Richard Freeman, chief economist of ICI, expresses this view in his introduction to this year's scoreboard: "The importance of technological activity and innovation for the UK's competitiveness and capacity to create wealth cannot be overstressed. Nor can there be any doubt that unless UK companies increase their R&D investments faster than their overseas competitors, the UK will lose competitiveness in world markets over the longer

term," he says.
"Although R&D is just one input to the innovation process," Mr Taylor says, "in many sectors R&D is a key component - a necessary but not sufficient ingredient in companies' innovation strat-

egy."
The DTI wants companies and their investors to use the scoreboard as a benchmark to compare their R&D investment with competitors. If they are being outspent by competitors with a similar mixture of activitles and business goals, "they should be able to prove to their investors that they are more effective at exploiting their R&D than their competitors," Mr Taylor says.

Valid proof does not include

vague claims that your scientists and engineers are better than your competitors', he companies based in the UK to claim that lower R&D costs particularly British researchers' salaries - justify lower spending. Chris Floyd, head of the technology and innovation management practice at Arthur D Little, the international consultancy, says: "Variations in R&D costs from country to country are small; any cost advantages in the UK are

Mr Floyd shares the feeling among UK-based technology managers that the scoreboard is a worthwhile exercise but he warns that benchmarking by

There are still discrepancies in the way companies add up their R&D spending

comparing R&D intensities may not be as straightforward as the DTI suggests.

Despite continuing efforts to

impose international accounting standards, there are still discrepancies in the way companies add up their R&D spending. For example, some international groups follow the US practice of including tooling and engineering costs for new products - which do not count as R&D in the UK.

While Company Reporting, the Edinburgh consultancy companies invest far less in that prepares the scoreboard R&D than international com-

for the DTI, adjusts the data to exclude these engineering costs as far as possible, it concedes that there may still be overstatement of overseas R&D figures in relation to the UK. However, such discrepancies

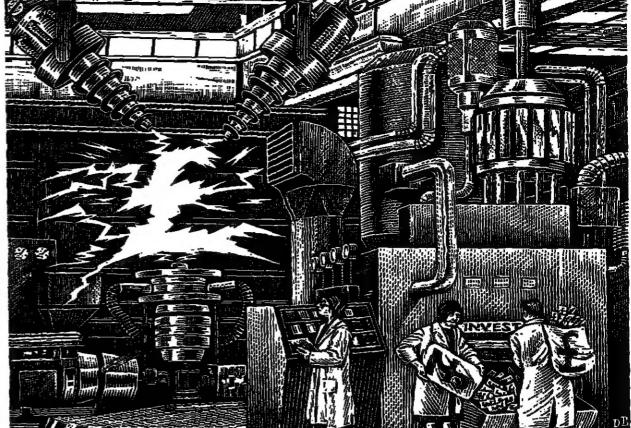
in accounting cannot explain fully the huge variation in rela-tive performance of different UK industrial sectors. Pharmaceuticals is the only

significant sector in which UK companies match their international competitors in R&D intensity, with spending at just over 12 per cent of sales. It also happens to be the only sciencebased sector in which the UK still has a clutch of world-class

The drug companies account for one third of corporate R&D spending in the UK, and Glaxo Wellcome, the giant formed last year when Glaxo took over Wellcome, is responsible for 13 per cent alsoe. When the last scoreboard was published a year ago, there was widespread apprehension that GW would cut the two companies' com-bined £1.2bn R&D budget, as part of the post-merger rationalisation process, hitting the overall UK performance.

in the event, GW has cut R&D staff and is closing Well-come's former laboratories in Beckenbam, Kent. But it is holding overall spending steady, as the group is investing heavily in robotics and automation in-house and is spending more on external collaborations with universities international level.

and biotechnology companies. In other important sectors, such as engineering, electronics and chemicals, most UK companies invest far less in



the most spectacular performer · However, as Mr Taylor is Reuters, the media and points out, there are isolated financial information group. Its examples of successful "world R&D spending - mainly on class" companies, large and software development - leaped by another 20 per cent last small, across the UK scoreboard, which invest in R&D at year to 2191m; the figure in

218 per cent from £1.7m in 1994 to £5.4m in 1995. a prompt response to last sum-

mer's drought crisis. But then

ing increased R&D spending by

shire Water stands out for hav- indicate the state of mind that got the company into such trouble.

These are just some of the At first sight, this seems like interesting corporate stories revealed by a careful reading

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example, the UK average is 2 overseas competitors.  Much further down the 1983 spending: £5.0m.  per cent of sales - half the Among the large companies, scoreboard, beleaguered York- term of slash-and-b	. This pat-

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3 Chamicals	17,597,534 1,365,588	3 23.6	7 79 5.7	767,887	203.9	17,158,120	16,589,118 1,267,583	18,295,272 1,306,812	Ostantura, USA Francatorite, Februar Cista Sestema, USA	109,031 38 198,141 -10 106,156 86	2,159 5 2,629 4 1,274 8		735.5 124.3	57,562 119,050 57,164	40,589 98,909 28,503	38,165 91,797 17,225	Pioneer Hi-Brad latercalitorial, USA Decore, France	83,730 14 82,314 7-	10,463 0.8		175.1 25.4	73,210 78,651	67,750 69,934	\$9,380 68,511
Boyer, Gentamy Citics-Golgy, Switzerland	1,465,564 1,111,111 939,564	3 20.0 -5 11.5 20.8	61 7.3 86 9.6	738,457 507,138	198.6 219.1 159.4	1,429,554 1,204,030 862,236	1,420,664 1,232,577 670,488	1,393,213 1,315,421 921,789	Rycera, Japes Ape Beciric, Japan Bay Networks, USA	105,723 -2 100,247 13 89,453 24	2,497 4	14 71,401 1 96,586 13 3,864	147.9 150.5 2314.8	167,525 86,396 72,098	134,171 97,097 56,063	163,187 76,938 34,780	11 Gas distribution Outs Rs, Apen	114,890 -23 114,890 -23	4,445 25	205,072	56	148,607	116,136 116,136	175,72 125,72
BASF, Germony Phone-Poulenc, France American Home Products, USA	929,696 872,705	6 11,3 66 8,6	23 8.1 15 10.1	703,205 1,030,411	132.2 54.7 161.6	878,858 528,272 915,197	843,562 426,625 975,210	785.217 355.822 837.390	Bertrabet, Belguaro Amatog Devices, USA Karns, USA	87,543 0 86,477 26 86,242 5	4,630 1 606 14	9 719.534 13 2,705 19 73.167	12.2 3196 117.9	87,543 68,632 82,249	65,857 60,612 77,676	6 96,786 78,642	12 Health care Intern 6 Johnson, USA Pforr, USA	3,706,548 20 1,052,428 28 929,022 27	12,135 8.7 6,454 14.4	899,844 546,112	9 157.1 168.5	3,060,661 823,135 733,665	2,760,476 761,393 627,592	2,485,788 725,678 555,970
Sendoz, Switzertand Phartoacia & Upjohn, USA Brasiol-Myera Squibb. USA	863,140 807,397 713,541	8 44	76 18 16 82	340,306 1,000,257	237.3 71.3	748,908 728,533	735,536 997,539 729,096	905,515 139,572 822,491	Western Digital, USA Conner Periphensia, USA 3Corn, USA	84,228 16 84,227 -5 82,041 07	1,372 6	11 2,595 15 18 4,421	3245.4	72,550 86,538 49,250	65,434 80,962 41,444	57,687 31,057	Abboti Laboratories, USA Angen, USA Novo Nordisk, Demnark	690,934 11 290,931 40 226,633 3	6,448 10.7 1,249 23.3 1,594 14.2	474,003 9,854 35,331	145.8 2952.3 641.4	620,582 206,443 220,357	567,418 164,447 202,807	497,482 117,414 175,890
El du Post de Nemours, USA Dow Chemical, USA AKZO Nobel, The NeSterlands	446,801	2 27,1 -36 13,0 -1 8,6	10 4 33 5.3	779,337	59.2 59.5 133.4	674,352 812,186 451,623	908,945 373,272	830,220 373,272	Teracyon, USA Cray Research, USA	79,535 75 79,199 -13	767 10 435 18	1,958 12 5,760	4952.1 1374.8	45,370 90,578	40,162 93,842 63,061	39,947 102,795	Spoor international, USA Sant, Japan	222,207 14 219,227 6 75,164 5	3,251 6.8 1,610 13.6 687 10.8	336,142 39,274 28,403	65.7 558.2 364.6	195,155 207,308 71,815	180,342 190,548 66,018	165,525 188,981 57,645
Sustaining togetherm, Sermany Moreanto, USA Missessel Cremical, Japan	432,004 392,245 380,885	4 2,8 -3 5,2 14 8,3	27 74	250,941	1142.9 146 164.9	415,804 403,194 234,055	382,953 419,296 334,679	357,203 403,638 333,431	Raychem, USA Laymark International, USA General bastrament, USA	76,492 -13 74,777 15 71,790 51	1,389 5	7.8 22,146 5.4 22,897 5.5 34,505	345.4 330.8 206.1	87,983 65,052 47,465	71,943 37,452	80,761 87,401 36,712	Abryss, USA 13 Household goods	1,105,057 19	10		8	829,861 682,061	853,488	752,445
L'Orgal, France Sundromo Chemical, Japan Warner-Lambert, USA	352,307 345,582 322,813	12 7,0 -3 6,1 10 4,5	06 57		224,4 189 105.5	313,586 356,515 293,700	296,192 366,524 298,433	253,144 367,146 304,972	7 Engineering Fultsu, Joan	15,585,543 2 2,022,4f1 -2		1.9 459,685	440	15,343,623 2,080,005	2,415,752	15,782,128 2,445,941	Arpoter & Earnble, USA Samigro, Japan	909,509 19 295,446 19	21,534 3.8 3,452 8.6	998,325 47,298	81.1 624.6	247,800	615,741 237,747	554,553 197,892
Sohray, Belgium Kao, Japan Mench KiSaA, Germally	251,446 249,992 243,317	-5 5.7 8 4.9 13 2.5	39 4.4 76 5	270,574 82,065	92.9 304.5 301.6	263,768 231,241 215,327	266,679 223,960 221,852	262,021 218,472 157,051	Hewloti-Packard, USA Breng, USA Microbioly Heavy Imposition, Japan	1,482,674 14 816,050 -26 733,180 6	12,569 6	7.3 363,261 1.5 318,173 1.1 410,513	408.2 256.5 178.6	1,305,551 1,097,513 160,551	1,134,226 1,099,618 768,077	1,043,411 1,188,973 806,703	14 ferrestment trusts Investor, Sweden	187,960 -24 187,950 -24	0	163,080	115.3	248,022 248,022	210,021 210,021	226,155 226,165
Scodyear Tire & Rubber, USA Assist Chemical Industry, Japan Dahagoon Ink. & Chemicals, Japan	237,856 233,020 212,222	6 8.4 -7 7.2 2 5.3	79 2.8 11 3.2	183,305	129.8 180.2 110.8	219,824 251,821 207,826	206,105 268,305 160,134	209,905 277,097 150,481	United Technologies, USA Elektron Kodels, USA Agrospotisies, France	629,911 -14 602,215 9 511,800 -9		LG 344,583 5.2 402,550 250,388	162.8 149.6 204.4	732,319 953,265 562,243	785,134 837,949 683,805	734,252 1,022,156 322,542	15 Niedla. Gesars, LK Tappin Pristing, Japan	295,222 10 191,000 20 94,222 -5	2,703 7.1 7,061 1.3	163,000 83,901	18 117.2 112.3	258,386 1 <i>59,000</i> 99,386	205,906 110,000 95,906	138,388 78,500 57,888
Teray industries, Japan jugastal Chemical Industries, UK	204,317 165,000 168,051	-2 5,6 1 10,2 0 6,2	25 3.5 29 1.5	172,210 382,000	118.6 48.4 96.4	208,469 184,000 186,051	213,514 177,000 180,901	207,926 168,000 186,301	Rockwall between trees, USA Mennetrooms, Gartenry Ricols, Japan	418,006 9 397,803 -6 343,521 1		367,852 2.8 214,040 3.4 107,322	160.2 185.9 231.1	363,421 422,554 340,762	376,262 367,633 345,001	321,203 442,354 364,482	16 OS, listograted Society Nationale El Appliaine, For	2,642,609 ·1 or 736,882 8	27,432 27	1,048,098	70.2	2,857,358 679,459	2,883,329 632,572	2,921,809 808,207
Henkel, Germany Tellen, Japan PPG industries, USA	153,184 152,260 138,621	-2 31 6 43 -1 35	40 43	101,796	150.5 73.1 93.2	156,756 140,474 140,630	157,792 129,589 159,702	151,060 130,748 171,166	SIGENIA, Franço Caterpiller, USA Suntanen Electric Industries, Japan	312,796 -20 241,530 21 236,192 -3	10,351 2	2.6 53,498 2.3 288,548 2.4 140,840	584.7 63.7 167.7	390,633 260,309 242,862	460,698 205,461 240,832	381,545 199,665 156,931	Shell Transport & Trading, UK Ecoso, USA Schlamberger, USA	483,000 11 338,142 -8 269,786 -7	59,595 0.7 79,814 8.4 4.312 6.3	3,851,000 371,937 228,927	125 908 117.8	437,000 358,397 289,556	529,000 381,839 271,310	489,000 401,908 262,292
USM, The Notherlands Hohm & Hand, USA Kyruna Harko Kogyo, Japan	129,450 128,627	2 22	76 5.1 41 5.5	184,341 45,756	124.1 281.3	132,630 117,294 107,432	126.507 111,768 96.125	117,868 118,536 93,365	Emerson Electric, USA Catalas Industries, Sweden Kabata, Japan	228,133 19 227,515 18 226,545 -1	1,465 15	LS 327,901 LS 20,020 LB 188,873	89.6 1136.4 120	192,064 192,825 229,549	175,447 204,676 227,944	157,571 81,443 214,557	Mobil, USA Yotal, Fearce British Petroleum, UK	182,300 -8 138,684 -5 723,000 D	17,253 0.3 18,009 0.6 26,106 0.3	1,260,466 458,601 3,380,000	12.9 29.6 8.9	177,122 145,927 123,000	193,898 128,806 237,000	200,970 127,489 315,000
Finc, USA Missai Petrochemical Industries. Jupa Lugateol, USA	115,706	13 25 -7 25 9 1.0	54 5.1 71 10.1	63,976	186 3 257.4	127,528 106,582 112,070	142,688 116,485 104,341	151,773 98,679 181,120	Kurrestou. Jiepan Applied Materials, USA Deure, USA	226,445 33 212,308 74 210,872 19	5,738 2 1,971 10	19 201,970 18 13,783 17 378,333	112.6 1540.5 55.7	170,889 121,812 177,573	201,913 90,275 173,773	236,548 70,331 185,752	Chemica, USA Assoco, USA Nicoto Cil., Jacen	119,154 3 112,714 -37 91,955 -4	23,386 0.5 17,432 0.6 16,571 0.6	1,158,057 986,731 301,599	10.3 11.4 30.5	115,290 184,340 95,754	148,782 186,071 101,777	147,494
Eastman Chemical, USA Cheron, USA Shan-Eisu Chemical, Japan	167,561 107,636 104,112	2 32	92 36.6 95 3.2	5 13,001 2 53,873	75.9 623.2 193.3	90,196 101,989	92,056 121,321	51,527 137,949	Rolls-Royce, UK Raythean, USA McDowell Domitin, USA	206,000 -6 203,250 17 201,309 5	3.507 5 7.546 2	17 118,000 17 244,180 12 132,680	174.8 83.2 151	218,000 173,652 191,292	253,000 179,987 278,631	229,000 186,699 327,837	Atimic Richfell, USA 17 Other financial	86,884 -5 255,056 -14	10,188 D,7	1,064,021	5.3	70,204 296,277	70,204 328,481	99,904 57,323 345,515
Alteria Industrie, Germany Colombi-Palmobre, USA One Pharmacoutical, Japan	101,251 100,927 96,952	7 53	79 7.5 63 1.3 55 12.1	\$30,091 25,007	299.9 30.6 387.8	94,500 94,744 78,512	90,106 81,584	81,025 54,475	Omen, Japan 1804, Japan Susaliumo Metal Industries, Japan	194,957 9 186,744 -24 187,320 -11	3,059 6 11,251 7	14 74,287 1.7 462,282 1.3 358,076	252.4 40.8 52.3	179,191 248,630 208,799	193,589 229,195 234,775	209,718 207,058 244,141	IIT, USA	255,056 -14	15,213 1.7	767,086	32.4	298,277	328,481	346,515
Heistund Nycomed, Monway Ares-Serono, Switzertand Union Carbide, USA	94,911 93,064 92,747	6 33		130,104	91 4 3353 71.3	67,265 89,384 87,586	75,236 75,297 69,527	95,486 85,481 99,832	Kanneale Steel, Japan Olympus Option, Japan	175,457 -22 173,790 0 146,850 32	7,174 2 1,573 11	2.4 279,295 1 69,132 1.2 100,170	(2.1) 251.3 146.6	225,409 174,158 111,170	146,185 163,843 80,328	274,112 159,984 79,159	Yukotuma Rubber, Japan	#3,045 -8 #3,045 -5	2,366 3.5	62,384	-11 133,1	87,416 87,416	94,734 94,734	99,904 99,904
BOC, UK Shiseida, Japan HYF Grace, USA	81,500 81,162 85,275	2 32	20 2	7 33,961 155,803	268.4 54.7	89,500 89,289 88,950	85,306 89,288 96,998	81,200 81,796 99,869	Loral, USA Pohang Iton & Steel, Scuth Kores Kancesaki Heavy Industries, Appan Liahnor Saction, France	144,929 78 143,562 5 198,815 -4	7,176 2 6,681 2		29.4 96.3 59.4	61,320 136,232 144,374	77,210 144,405 171,214	100,485 135,782 149,747	19 Paper, packaging an Kintely-Cark USA	133,453 24 133,453 24	87 8.881 15	383,421	44 34.8	107,825 107,625	102,086 102,088	100,541 100,541
Deinippon Phermacedical, Japan Green Cross, Japan Norsk Hydro, Norway	84,390 84,763 71,668	3	196 9.1 711 11.1 128 0.1	3 15,906	991.3 445.1 24.3	75,527 81,547 61,677	9,326 81,653 72,279	84,738 71,456 72,279	Kenica, Japan Medironic, USA Ingeneli-Rund, USA	136,044 -1 123,245 22 122,633 23	3,234 4	2 94,853	143.4 340.3 115.3	137,431 100,678 99,574	146,809 85,533 96,678	145,635 70,321 88,140	20 Pharmacerticals Rocks, Swizerland	8,681,827 4 1,281,835 -2	8,240 15.8		12 1		7,869,573 1,210,747	7,059.771
4 Diversified industrials Philips The Mathematics	2,677,806 1,547,332	4 25.5		365,332		2,721,036 1,494,895	2,562,080 1,364,914	2,499,705 1,470,588	Thysheo, Germany Furukawa Bectric, Japan Keba Steel, Japan	122,401 20 121,589 -4 119,935 -1	17,605 0 4,189 2	1.7 336,558 1.9 127,003 1.4 404,176	36.4 95.7 29.7	101,701 126,705 121,606	134,101 128,751 128,595	135,451 124,818 114,108	Sizzo Welicome, LIK Merck, USA Sanitricine Boscham, UK	1,200,000 0 857,529 8 663,000 2	7,973 15.1 10,743 8 7,011 9.3	1,445,000 1,079,930 606,000		1,204,300 792,605 638,000	1,084,500 755,378 575,000	849,600 715,960 478,000
Minnesota Maning & Manufactaring, l Degussa, Germany BTRL UK	194,851 114,000	6 6.	37 3. 78 1.3	1 125,154 2 863,000	155.7	678,861 183,151 114,000	663,403 211,062 101,000	649,589 216,992 93,000 79,626	British Aerospacia, UK Sutzer Bethyedor, Svilizeriená Slebo, UK	119,800 20 116,426 -6 112,600 11	5,741 2 3,212 3	L1 127,000 L6 65,773 L2 108,300	93.7 177 103.4	99,000 126,504 101,500	158,000 132,661 70,000	151,000 128,862 84,900	Astra, Sweden Zerlega, UK Bi Lifty, USA	562,131 47 549,000 6 540,190 -12	3,479 16.2 4,896 11.2 3,678 14.7	197,193	285 1 154.6 100.8	381,946 518,000 514,839	273,096 496,000 595,710	201,080 458,000 493,945
)tasbro, USA Johnson Controls, USA Preussag, Garmady	96,360 88,239 99,300	10 5.		84,116	104.9	67,212 79,866 63,250	80,874 61,187 79,850	19,029	Pechiney, Figures Poteroid, USA Telepoole, USA	111,299 -3 106,724 3 105,826 7	9,316 1 1,489 7	1.2 386,945 1.2 47,364 1.2 18,367	25.8 222.4 576.2	114,977 103,568 98,639	121,035 99,630 101,184	131,572 99,059 108,967	Tricede Chemical Industries, Japan Scheing, Germany CORANGE, Bermada	418,342 7 380,253 1 295,826 0	4,630 6.7 2,091 18.2 2,229 13.3	103,594 70,903 81,187	404.8 536.3 483.5	392,961 376,961 295,761	388.859 437.067 295.433	373,030 445,035 258,920
5 Electricity Assa Brown Borerl, Switzerland	2,369,903 1,892,000	12 21,				2.287.725 1,515.622	1,914,708	1,981,778	Lauris & Gyr. Switzerbad Linde, Geresary Misotia, Japan	103,510 -4 103,436 1 102,586 5	3,727 2	iA 31,348 28 95,086 UB 58,331	330.5 100.8 175.9	107,864 202,061 97,950	111,950 99,900 112,398	115,309 90,000 114,890	Houssel UCLAF, Prance Yemanouchi Pharmaceationi, Japan Fulianna Pharmaceatical, Japan	262,011 9 238,878 9 227,819 -1	2,142 12.2 2,397 10 1,773 12.8	115,126 85,168 59,568	227.6 280.2 382.3	241,412 219,396 229,274	215.177 209,424 248,543	205,194 198,934
GEC Algenous, The Methorizands RME. Germany Veloa, Germany	290,000 247,502 140,401	-17 28,0	M4 4 M3 01 M5 01	523,681	47.3	263,000 257,452 141,751	272,000 180,001	257,000 198,001	Case, USA Oprican-Buiste, Switzerland Missolahi Alatoriak, Jacon	188,476 23 97,956 3 96,533 3	3,779 3 2,134 4	12 125.596 18 52.618 13 218.936	20 186.2 44	81,798 95,158 92,573	61,187 67,842 90,726	56,423 56,423	Sehentech, USA Dalich Phermaceutical, Japan Shionogi, Japan	222,803 13 196,853 3 169,519 1	551 40.4 1,592 12.5 1,485 11.4	5,714	4356.7 908.7 1193.4	197,564 193,614 167,627	790,107 183,299 181,470	233,745 173,996 169,900 177,817
6 Electronic and electric	34,530,701	2	8		2.		34,132,397	34,325.454	Dalida Industries, Japan Bacton Dickness, USA Aluminum Company of America, US	93,518 -6 92,877 0	2,397 3 1,747 5	1.9 61,747 1.3 64,571 1.1 113,047	151.5 163.8 49.7	99,846 92,860 81,025	101,933 89,618 83,968	105,973 80,543 136,573	Chugel Pharmaceulicul, Japan Synthelebo, France Timphe Selyaku, Japan	158.061 & 157.912 & 123.066 -2	1,067 14.8 1,069 14.8 1,317 9.3	27,067 25,096	583.9 629.2 510.8	149,026 146,309 125,892	139,254 129,991 141,739	136,750 92,034
Siemens, Germany Houshi, Jopan Matsushita Beckic Industrial, Japan	3,273,332 3,068,621 2,360,623	1 47	IDM 6.	4 728,971	442.3 323.8	3,378,633 3,023,589 2,383,639	3,484,134 3,129,451 2,508,957	2,510,447	Interprepio, USA Galette, USA Bakkert, USA	88,356 -14 88,174 3 88,757 3	670 13 3,909 2	12 13 104,815 15 23,637	Q.7 367	103,242 85,727 84,310	96,710 79,737 83,150	86,552 70,148 75,937	Totalio Pharmaceulical, Japan Alza, USA	117,387 1 65,609 36	1,317 8.9 210 31.5		5679.8 432	118,026	110,519 34,234	140,428 105,524 33,492
imemetional Business Machines, US Toshiha, Japan MEC, Japan	1 2,181,501 1,886,784 1,680,948	0 46. -3 29. 2 23.	ns 6.3	507.37	2482	2,179,281 1,944,608 1,633,806	2,853,922 1,946,576 1,717,214	3,273,863 1,985,794 1,888,194	Dresser Industries, USA Aluquisse-Lonco, Serizariand Lam Research, USA	84,761 28 82,843 -5 82,338 67	3,615 2	2.3 110,588 155,051	76.6 53.4 1850	66,018 86,761 49,161	96,679 83,963 28,297	73,618 108,592 21,863	21 Hotallers, food Dids, Howy	102,048 4 102,046 4	2,194 4.7	119,175	31 85.6	97,766 97,766	77,173 77,173	
Surv. Japan Eriesson Telefon, Jundles Motoroia, USA	1,493,346 1,489,849 1,415,045	18 17/	100 15. 114 B	3 324,100 1 259,836	452.6 488.2	1,435,358 1,302,991 1,197,990	1,449,551 1,061,675 979,647	1,502,257 716,961 841,169 1,052,093	High Cable, Japan Bousche Ballouck, Germany EMC, USA	81,977 4 76,850 1 75,951 100	2,204 3 3,743 2	1.7 29,446 21 22,034 1.6 9,851	278.4 349.2 770.2	79,118 75,050 37,985	74,450 90,450 21,535	69,827 79,200	22 Retallors, gameral Buda, UK	67,400 D 67,400 Q	4,308 1.5	211,700	31.8	67,600 67,600	68,800 66,800	58,900 58,900
generalisti Electric, Japan Robert Bosch, Germany General Electric, USA	1,034,429 1,014,760 856,661	2 15,	15 6.	95,850 9 8,520,874	1058.7	1,048,361 998,753 757,439	1,052,481 1,035,910 835,372	964,809 871,441	Militan, Japan Sandak, Sweden	75,240 17 74,737 12	1,798 4 2,896 2	12 63,301 26 185,195 19 85,092	118.9 40.4 82	64,101 66,476 60,256	73,442 64,048 56,963	76,312 63,074 46,532	23 Support services Meason, USA Sur Measons, USA	1,855,525 18 553,908 41 334,847 14	21 3,623 14.5 3,801 8.5	11,487		1,576,525 392,889 292,841	1,462,271 302,718	1,258,543 226,815
Carron, Japan Intel (ISA	782,083 715,573 714,780	15 7	20 9	6 115,934	617.2 398.5	757,252 524,758 691,157	650.57°1 502,327 663,128	627,656 398,672 631,346	Atlas Copen, Sweden Oce-van der Grindon, The Netherlan SNA, Swetzerland	99,790 16 65 67,651 2 67,170 94	1,178 5	17 48,475 15 48,476	138.1 145.8	56,201 34,704	63,846 711,385	64,071	Novel, USA Oracia, USA	236,739 6 167,845 11	1,314 18 1,910 8.8	4,489	3738.8	223,306 151,457	296,845 186,937 109,147	245,805 146,083 80,829
Sharp, Japas Ougled Equipment, USA Texas Instruments, USA	669,862 597,062 576,452	-20 8.4 35 8.4	198 7. 155 7.	5 57,004 1 107,561	555.1	838.172 443,771 568.723	985,520 380,007 583 842	1,129,652 302,718 573,231	S Engineering, valuicles General Motors, USA	21,894,849 12 5,402,485 19			125.6	4,531,624	3,883,743	17,442,721 3,810,950	Computer Astuciates International, I Automotic Data Processing, USA Lutus Development, USA	124,419 20 102,195 25	1,689 8.9 1,863 6.7 625 16.3	73,144 3,410	417.2 170.1 2996.6	136,076 103,570 81,723	143,845 85,267 76,199	130,303 71,804 75,090
Xeros, USA Sargo Bectric, Japan Thomson, France	553,576 493,230	2 10,1	377 S. 301 S	1 298,433 570	185.5 18509.5	545,216 514,698 406,000	534.838 549,204 398,000	531,167 570,672 417,000	Ford Motor, USA Departer-Boss, Germany Vogasnopen, Germany	4,192,322 25 2,385,023 2 1,530,015 21	46,597 9	1,404,740 1 543,605 13 1,147,951	238.4 438.7 133.3		2,205,022	2,790,158 2,150,021 1,350,013	Amdabi, USA Adobe Systems, USA	98,360 -26 89,279 40	978 9.9 490 18.2		1427.A 1052	130,903 63,760	215,454 55,859	239,833 41,981
General Ejectric, UK Apple Computer, USA Nglaz, Fioland	412,600 395,465 375,441	5 7. 31 5.	143 7: 124 5: 180 6:1	8 88,277 9 243,866	579.2 154	263,456 267,329	428,030 218,352 292,944	367,823 165,099 297,084	Hunda Motor, Japan Resault, France Coryster, USA	1,267,562 8 1,040,986 3 914,594 9	24,763 5 24,242 4	1 299,819 3 531,292 9 1,154,837	422.8 195.9 79.2	1,178,908 1,015,046 839,237	909,019 792,210	1,201,819 815,248 678,284	24 Telecommunications American Telephore & Telephore, U Koppin Telephore & Telephore, Jan		51,274 47 43,982 45	1,486,538 2,220,027	161.1	7.548,557 2,003,091 1,539,220	7,661,464 1,976,684 1,844,804	5,988,843 1,874,919 1,791,330
Manushin Electric Works, Japan Groupe Schneider, France Advanced Micro Devices, USA	307,505 289,748 256,057	9 7. 42 1.	199 44 170 3.1 165 16.4	9 244,485	1185	292,514 289,748 180,332	229,748 169,265	259.992 146,790	Peoplet, Francis	762,772 -14 773,891 -14	26,487 3 21,888 3	885,775 5 398,093	98.4 192.9 706.8	911,861 902,980 686,633		1,015,005 891,576 888,735	Alcatel Alstrom, France Barthern Telecom, Cassada Bell Cassada Enterprises, Cassada	1,435,307 3 1,017,003 37 1,007,792 33	22,079 8.5 6,873 14 8	294,621 174,545	487.2 1 582.7	1,387,235 744,557	1,991,359 594,486	1,291,330 1,239,558 782,005 593,624
Unisys, USA OKI Bectric Industry, Japan	238,248 230,117	-24 3/ 11 4/	94 5.1 102 5.1 139 5.1	6 56,551	236.3	311,345 207,058 335,519	331,830 382,435 346,644	345,162 272,782 378,384	Nipptodenso, Japan Valvo, Swediin Tirkk, USA	706,386 58 271,802 2	16,968 4 6,551 4	3 545,318 11 150,070	129.9 181.1	447,450 365,361	426,263 243,452	500,423 253,123	STET, bady British: Telectromynications, UK	29 <u>6.381</u> 7 271,000 2	11,628 8.7 13,793 2.2 13,863 2	1,205,774 1,522,000	95.4 24.6 17.8	758,441 276,881 265,000	587,485 261,871 233,000	215,181 240,000
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# Focus on competitiveness

Debate is already under way about the direction of the Fifth Framework Programme

The European Union's Fourth Framework Programme for Research and Development, which will distribute Ecu13.1bn (£10.9bn) in R&D grants over the period 1994-98, is in full swing. But planning is already under way for the follow-up Fifth Framework Programme

Several national governments put forward their preliminary views to the Europe Commission in Brussels this month. And it is clear that France, Germany and the UK have several ideas in common. The three countries believe

that, compared with the fourth programme, Framework Five should: • focus more on industrial

competitiveness involve users more closely: • have a more streamlined management structure; and o contain fewer specific programmes than the current 17. They will also resist any attempt to increasing EU

spending on R&D. However, as Ian Taylor, the UK science and technology minister, says, everyone accepts that there is a "clear need for a further programme of research and technological development at European level to address questions of industrial competitiveness and to provide support for European

Department of Trade and Industry by

Company Reporting, an Edinburgh con-

sultancy. It is based on figures published

in annual reports and accounts up to May

The UK table (on page 4) shows the top

300 R&D spenders extracted from the list

of 446 companies in the full scoreboard.

Those in italics are unlisted companies or

the UK subsidiaries of foreign-owned

companies. The remainder are companies

based in Britain and listed on the London

The main international table (on page

1) shows the world's top 300 R&D spend-

Stock Exchange.

policy making". The essential requirement for applying for a Framework grant is that the proposal must involve at least two partici-

pants from different EU countries. They may be companies, universities or other research institutions in the private or public sector. European subsidiaries of companies based in the US, Japan or other non-EU countries are eligible. The EU normally contributes up to half of the project's cost. Framework is intended to

fund pre-competitive research, in contrast to Eureka, the other big European research scheme. Eureka, an inter-covernmental initiative outside the EU, supports projects that are closer to commercial appli-

The UK suggests that Frame-work Five should be "organised primarily around objective-driven themes which seek to address the medium-term technological needs of European industry, to contribute to improvements in quality of life, and to support European policies more broadly". The fourth programme, in contrast, is based on 17 subject areas, ranging from information technology (the Esprit programme) through environment and climate to nuclear safety.

Illustrative examples of possible themes are given in the UK submission - many of them suggested in Britain's Technology Foresight exercise, involving thousands of people from the country's business past two years. They include:

The tables and how to read them

industrial sector.

is excluded.

 Intelligent business and administration: innovative use of information systems in business and public services; Agile enterprise: developing

a responsive, adaptable busi-

Europe; Towards tomorrow's car: technologies for the environmentally friendly, more efficient vehicle: • The informed citizen: empowering the individual

Europe's universities are urging the EC not to abandon its support for basic research

through easier access to information for culture, leisure and self-development Better building and con-

struction; • European aeronauties for world markets: Molecular and bio-technologies for competitiveness and quality of life;

Sustainable farming and

fishing. Some of these themes should strike a sympathetic chord in Brussels, where eight EC task forces have recommended areas of R&D likely to be crucial for industrial competitiveness, employment and quality

The German government has also suggested a set of themes - ageing, robotics, vaccines and viral diseases, clean power generation, tele-medicine and the car of the future.

A hazy outline of Framework • Energy for tomorrow's Five is thus beginning to appear. It would have a set of perhaps a dozen themes, cutting across a smaller number of discipline-related programmes. These technologies might include: information and communications: life sciences and medicine; energy; environment and the sea; engineering and materials; social and economic sciences

Despite the likely industrial orientation of Framework Five, Europe's universities are urging the EC not to abandon its support for basic research. The European Science and Technology Assembly, an inde-pendent group of scientists, wants 10 per cent of Framework funds to be devoted to basic science. And the UK Committee of Vice-Chancellors and Principals suggests that EC funding of basic research should rise from balf to three-

quarters.
EC officials expect to complete a preliminary outline of their ideas for Framework Five this summer. It will be worked up into a full proposal for sub-mission to the council of ministers early next year. But experience with previous Framework programmes suggests that negotiations between the EC and member states over funding and content will continue well into

ing Practice (SSAP) 13. For international

companies, the definition is governed by

International Accounting Standard (IAS)

9. Both these definitions are based on the

Cost of funds is the sum of equity and

preference dividends, interest payable

and other financing costs (such as the

The printed version of the scoreboard is

available free from the DTI Innovation

A floppy disk is available for £75 from

Company Reporting on +44 (0) 131 558

finance element of lease payments).

Unit by calling +44 (0) 171 215 1217.

OECD "Frascati" manual.



egratic a second world war stock of 8,000 human brains - the Corsellis Collection - has been opened up to scientists. Keen Lenne

■ External resources: by Michael Kenward

Independent groups are benefitting from foreign enthusiasm for research

While British companies continue to compare badly with their competitors when it comes to investment in R&D. independent research and technology organisations (RTOs) are benefiting from the greater enthusiasm for research

among foreign companies. The latest figures available from the Association of Independent Research & Technolnev Organisations (Airto) show that between 1992 and 1994, the organisation's 38 members saw overseas sales rising from 20 to 27 per cent of turnover.

The contract research sector as a whole has fared no better than the rest of British industry. But the flat level of income is due mostly to declines of 30 per cent in the income of WRc. the Water Research Centre, down to £21m last year, and around 20 per cent for Pera Group, down to \$25m.

Brian Blunden, chairman of Airto and managing director of Pira International, highlights two reasons for the growing importance of exports to Britain's RTOs. As well as the greater enthusiasm for R&D in foreign companies, there is generally more interest in outsourcing R&D. "The world market for outsourcing R&D is growing significantly," says Mr Blunden. The recent CBI/Nat-West Innovation trends survey revealed a continuing rise in R&D collaboration.

The survey found that in the UK about 70 per cent of companies collaborate with government and commercial research organisations. The survey also found that 82 per cent of companies collaborate with universities and 80 per cent with other companies. According to the survey, academic-industry links have become more inter national in nature.

Airto says that its members have annual sales of about £350m. £300m of it directly from industry. As Mr Blunden points out, members' sales are two and a half as much as universities manage to extract from industry. By contrast, universities have a total research budget of about

One sign of the relatively healthy state of the RTO sector as a whole is the increased ership of Airto, up from 34 members last year to 42 now. The organisation's me bers carry out work for 19 of the top 20 companies in the UK R&D Scoreboard, and all of the top 20 companies in the international league table.

One new member of Airto this year is CRL, a subsidiary of Thorn EMI and formerly the electronics company's R&D wing. Now earning about 95 per cent of its income from outside the parent company, CRL concentrates on developing and exploiting patents and other intellectual property rights rather than on straight contract research.

Much of CRL's recent growth, running at between 15 and 20 per cent a year, has come from the Far East and North America. Dr John White managing director of CRL ascribes the growing importance of these markets to the economic recession in Europe, which has hit R&D budgets. Dr White expects to see growth in Europe's contract R&D spending even if the economy stays

He believes that companies realise that they cannot hold down R&D spending for more While RTOs are leading operthan a few years if they do not ators in contract research, want to cause permanent harm there is a growing acceptance to their technical competitiveof the mechanism among hightech companies in general. Oxford Molecular, for example, Contract research organisastarted its business providing

tions can thrive even when their industry is in recession. For example, the travails of the motor manufacturing sector have done little to harm MIRA. the Motor Industry Research Association, MIRA, celebrating its 50th anniversary, increased turnover by about 25 per cent last year.

John Wood, MIRA's managing director, believes that the growth "reflects changes in our industry." Leading car manufacturers are reducing their supplier base and buying from a smaller number of suppliers, a strategy that applies to service providers as much as to makers of components,

Customers now give MIRA greater responsibility for complete projects, including vehicle development programmes, as well as work to develop components. Contract research also has a value in trouble shooting. "Companies don't like keeping a large number of engineers on the shelf waiting for a problem to occur," says Mr White. If a prototype vehicle turns out to be noisy, for example, MIRA has expertise that can come into

By sustaining its own earch programme, MIRA has been able to enhance its appeal to customers who want to participate in pre-competitive research. One such programme involves working on fuel cells as possible power supplies to replace the internal combustion engine.

Pre-competitive research also involves the role of the RTOs as bridges between their cus-tomers and the academic world. On fuel cells, for example, Mira works with Loughborough University.

the pharmaceuticals industry with software tools to help in the development of new drugs. Its original aim was to exploit computer-aided molecular design, developing software that encapsulates the scientific

knowledge of how molecules

and atoms behave. As well as supplying software systems in the increasingly fashionable area of bioinformatics to such industry leaders as Glaxo Wellcome. Oxford Molecular has moved into contract research in drug discovery. The company already has a collaborative arrangement with Yamanouchi, Japan's third largest pharmaceuticals company, and Alizyme, a UK biotechnology

Or Tony Marchington, chief executive of Oxford Molecular, envisages a rapid increase in revenue from contract research from 8 per cent in 1994 to more than 30 per cent next year. It plans to do this by helping large companies to deal with the flood of ideas for new compounds thrown up by academic research.

As contract researchers, says Dr Marchington, "we have got to offer something that they do not want to source internally". The company's strategy is to essemble small "virtual teams" to develop drugs, combining the modelling expertise of Oxford Molecular with scientific skills drawn from the company's growing network of academic contacts. Such an approach can fill what Dr Marchington sees as a gap in the expertise of the large companies, the ability to demonstrate "proof of concepts showing that a scientific idea has the

cal compound".

Just as MIRA has benefited from the new approach to purchasing by leading car companies, Dr Marchington believes Oxford Molecular can do well out of contract drug development because the pharmaceuticals companies are also changing. No longer are they small. in terms of market share, and determined to maintain expertise in every area of their activities. Dr Marchington believe the enlarged companies will "look more and more to source research and development of new chemical entities. It is a part of an overall trend of the pharmaceuticals industry maturing", he says.

"Virtual R&D" is itself a growing phenomenon, but one that has to be managed carefully, says Dr Steve Bone of business and technology consultants Scientific Generics. He warns that while virtual R&D can bring huge benefits, "companies don't seem to spend enough time up front thinking about what their technology strategy is and what should be insourced or out-sourced"

Companies in Europe have petence in the rush to downsize operations, says Dr Bone. In North America, by contrast, the emphasis has been on developing core competences. Companies see outsourced R&D not as a way of overcoming a shortage of capacity in-house, but of acquiring technology more quickly and of spreading risks

Perhaps more important, says Dr Bone, outsourcing is ising R&D. "You get your R&D team to look outward rather than inwards." By contrast, he still detects in British companies signs of the "not invented here" syndrome, a reluctance to pick up ideas from outside the organisation.

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ers, whether or not they are listed compa-

nies, broken down according to their

Company Reporting's non-UK data are

supplemented by Standard and Poor's

Compustat Global Vantage database. All

currencles are converted to sterling at

the exchange rates on December 31, 1995.

R&D that is funded by the company any-

where in the world. R&D paid for by

governments and other external sources

The figures are subject to uncertainties of definition. The UK definition is con-

tained in Statement of Standard Account-

The R&D spend shows the amount of

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TOP 50 INTER	NATION	AL COMP.	ANIES	BYRE	DEXE	PENDITU	RE			
		Correct R2D Spending £'000	.% change	Sales Pm	RAD % of sales	Cost of feeds 2'000	R&D as % of COF	1994	1999	. 196
All compasies composite		124,749,031	5	2,838,571	4.4	194,102,112	118.8	118,423,078	118,724,491	112,935
General Motors,	US		19	108,739	5	4,302,257	125.8	4.531.624	3.883.743	3,810,
Ford Motor, Siegrees	CIS Germen		25 -3	71,168	5.9	1,404,740	298.4	3,358,237	3,233,930	2,790
Hitachi.	Jaco		1	39,943 47,404	6.5	7,100,641	297.4	3,378,633	3,464,134	3,773
Asserican Telephone & Tele	graph, US		20	51,274	4.7	693,873 1,486,538	442.3 161.1	2,003,091	3,129,451 1,976,684	3,243
Delanter-Bertz,	Сеплел	2.365,023	2	46.597	5.1	543,605	439.7	2.340.023	2.205.022	2,160
Mateushia Bectric Industria	i, Japa		-1	43,383	5.4	728,971	323.8	2,383,639	2,508,957	2.610
International Suainess Mach		md . O. shares	0	46,335	4.7	1,411,825	154.5	2,178,281	2,853,922	3.273
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Larishou Time Bushu & 1006bus	ne, Japa	1,950,113		43,982	4.5	2,220,027	88.3	1,939,230	1,844,804	1,791
Toehilisa. Asea Brown Blovert,	Japan Switzerlan		-3	29,915	8.3	760,322	248.2	1,944,609	1,945,576	1.965
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	he Neitherland		4	23,479 25,900	6.7	767,887	203.9	1,516,065	1,367,563	1,306,
				25,900	- 6	565,332	273.7	1,494,698	1,364,914	1,470
lokswagen, Sony,	Cormian		21	39,653	3.9	1,147,961	133.3	1.360.012	1,305,013	1,350,
fewfett-Pacietrd	LISA		.4	24,869	6	549,318	271.9	1,435,358	1,449,551	.502
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ino Welcome.	in in		8	24,763	5.1	299,819	422.6	1,178,966	1,244,016	1,201
		- inneland	0	7,973	15.1	1,446,000	83	1,204,300	1,084,500	849
Zha-Gelgy, Idhishia & Johnson,	Switzerten		-8	11,586	9.5	507,136	219.1	1,204,030	1.232.577	1,315
OTROCK & ADMINISTRA	USA		28	12,135	8.7	669,844	157.1	823,135		1,315) 725,
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Ber.	Prance USA		8	11,523	8.1	703,205	132.2	878.858	870,468 843,562	765
<u> </u>	U.S.	823,1822	27	6,454	14.4	548,112	169.5	733,665	627,592	555
hrysler,	USA.	914,594	9	31,947	29	1,154,837	70.0	940.00		
mercan Home Products,	USA	872,705	68	8,615	10.1	1,030,411	79.2 84.7	839,237	792,219	678
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ocieto Nationale El Aquilain		736,862	8	27,432	2.7	1,048,098	706.8	696,833	691,214	688.7
Bookishi Houry Industries,	Japan USA	733,180	.0	17,789	4.1	410.513	7 <u>0.3</u> 178.6	679,459	632,572	608.2
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■ The chemicals industry: by Jenny Luesby

### Jommerce to the fore

The benefits of being several steps ahead of the competition have been re-evaluated

R&D by the chemical industry may once have been linked to grand aims such as solving global problems. Today its objective is to deliver incremental product improvements. Scientists have been reorgan-

ised, rationalised and refocused, to link their work to the needs of customers and accelerate development. The result, claim chemical producers, is a smaller proportion of sales income delivering greater commercial gains.

The fall in the share of income spent on R&D is clear from the scoreboard. The R&D intensity of the world's leading chemical companies has fallen to 5.5 per cent, from 5.8 per cent last year - despite the inclusion in the scoreboard of smaller companies with higher spending levels.

But whether this lower spend can deliver more depends on the argument that only one step ahead of their rivals to secure competitive advantage. If this is the case, abandoning programmes putting them five steps ahead in favour of cheaper schemes delivering incremental improvements over a wider product range should be bene-

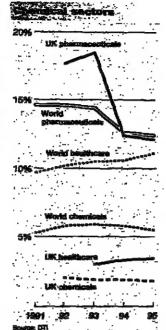
On this basis, companies are shifting away from basic research, defined by the US Chemical Manufacturers Association as exploring "unknown facts and principles of general validity, without regard to commercial objectives"

Applied research, using known phenomena or substances to meet an objective, is also losing ground and com-

mercial development is moving to the fore. Last year, US chemical companies spent 56.7 per cent of R&D funds on development, 33.5 per cent on applied research and 9.5 per cent on basic research.

However, even where compa nies agree that the function of chemical industry R&D should be commercialising existing science, views on how this is best achieved differ.

Spending at Dow Chemical one of many producers to have reorganised its R&D operation units tied to each business, has fallen by 36 per cent - more sharply than that of any other company. Most of this fall is due to the sale to Hoechst of its stake in drugs producer Marion Merrill Dow. But excluding MMD, the group's R&D ratio fell from 4.7 per cent to 4 per cent last year. and it aims to cut that ratio to 3 per cent, says Rick Gross, a



Dow vice-president state-of-the-art information

systems, he says. To speed up development, business teams are being brought in as soon as a scientific advance is made and marketing teams pass on far more information about their customers' difficulties to cientists.

The company has introduced

But information systems do not provide sufficient communication to get the most from a company's R&D opportunities, says John Beacham, group research and technology manager for ICI. "Companies cannot just use information technology and expect to share everything," he says. For this reason, ICI last year

reversed the decision taken in the early 1980s to conduct all its R&D at business level and re-established a central R&D unit. This has given it the best of both worlds, savs Mr acham. "It gives us the focus on customers and markets, but stitches together our technology," he says. "The central unit performs sophisticated central networking functions, and offers a critical mass of skills in developing general ICI needs to be sure it has

found a better way of employing its R&D resources than its competitors, because it spends far less. The world's eighth largest chemicals company by sales, its R&D budget is only the 25th largest, with the pro-portion of income that it spends on R&D ranking 50th out of the 51 international chemical companies included in the scoreboard. This is partly a reflection of product mix, since most chemical companies have a drugs arm which devotes greater levels of resources to R&D. ICI has no pharmaceutical products.

The group's R&D ratio, 1.8 per cent, also excludes its spending on technical services.

"Most chemical companies include this as R&D spending," says Mr Beacham. "If ICI did, it would push the ratio up to 2.4

per cent". The figure is still low, however, as is the intensity of R&D among all the UK's leading chemical companies - at 1.8 per cent last year, down from 1.9 per cent in 1994.

One British producer points to the relative cost of scientists as a reason for this, with a leading researcher likely to be significantly more expensive elsewhere in Europe, and more than twice as expensive in the US or Japan. Perhaps as significant, how-

level of R&D spending by British chemical companie As strategists throughout the industry debate how low is too low for an R&D budget, one of the more obvious benchmarks is the level of spending by peers. As Mr Gross of Dow points out, "our aim is an R&D programme that is appropriate to our business mix, opposits

ever, is the uniformity of the

the industry". The chemicals industry remains science based, but in such a mature sector, the gains of moving much faster than the pack have been deemed insufficient to pass the test of shareholder value.



istabilities of R&D

Indicators: by Vanessa Houlder

## **Evaluation** proves tricky

Innovation is hard to measure and is not always directly reflected in financial gain

The scoreboard measures spending on R&D - one of the most important inputs to innovation. But increasingly, atten-tion is being focused on the outputs of R&D spending, as governments and businesses ak to improve the efficiency with which R&D is translated into new products and ser-

The issue has been taxing the ingenuity of the Organisation for Economic Co-operation and Development which has been researching ways of improving measures of R&D outputs since the late 1970s. "It has long been known that

R&D indicators give an incomplete picture of technological change in industry," it says in a recently published report on innovation, patents and techpological strategies Although patents are used

increasingly as innovation indicators, they have serious limitations. Companies do not always take out patents to protect their innovations, either because they find the cost excessive or because they pre-fer to rely on industrial

Moreover, not all inventions are necessarily patented. Soft-ware, for example, is legally protected by copyright.

One approach to overcoming the shortcomines of patentand R&D-based statistics is the publication of innovation surveys based on questionnaires completed by companies.

The OECD considers these surveys to be particularly apt at showing the type and behaviour of firms involved in innovation and for measuring certain aspects of the impovation process. "As a valid indicator of innovation, however, such surveys still suffer from the lack of international harmonisation and standardisation," it

One of the reasons that patent- and R&D-based statis-

tics are falling from favour stems from a re-evaluation of the relationship between R&D and innovation. Scientists no longer see innovation as a linear process in which basic research is inexorably converted into new products and services.

This point is made by the OECD. It notes the need to "challenge the traditional idea of R&D as the hinge linking science and innovation in a linear innovation and replace it with a more systemic concept which stresses the interactive ing, disseminating and improving knowledge."

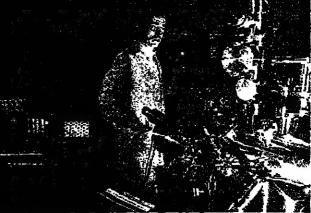
The issue was also raised at a seminar on R&D valuation organised by SmithKline Beecham last September. "The linear model has had its day and needs to be put to rest," con-cluded the seminar. It said that a period of R&D work might only produce innovation in the very long term and "often in a most unexpected way", said George Poste, R&D director of SmithKline Beecham.

The seminar put forward several reasons why the process of innovation is so diffi-cult to pin down. "Successful invention need not necessarily lead to success in the marketplace: R&D departments may be functioning with wonderful efficiency and imagination, but if their work is poorly commercialised, no financial gain will accrue." it said.

Moreover, there is the need to appreciate and benefit from technology transfer from other fields, or to spot new opportunities in existing sources of

Another problem is that there may be a long gap between research and a return from the market. It is also difficult to attribute a particular economic effect to a particular piece of research Another issue is that these

doing the research are not necessarily those benefiting from it. Studies have shown that only a fraction of the benefits of inventions is captured by the company that invented them, even when patent rights



Taxing issue; the link between R&D and innovation is being

These issues present real difficulties to companies that are attempting to quantify the results of their R&D spending.

"Companies have found it far more difficult to measure the contribution of R&D to business performance than to measure most of the other functions in the value chain." says John Marriage of PA Consulting Group.

One reason is that the value of R&D usually appears several years after the money has been spent. Another is that it is hard to define what part of a product's success is due to R&D work, as opposed to other functions such as marketing and distribution. Some companies are pre-

pared to take a retrospective approach to this issue. While at BP in the late 1970s. Sir John Cadogan, now directorgeneral of the Research Councils, developed a system in which business managers were asked what contribution past R&D had made to their bottom line. "Concentrating as it did on real benefits in the bank, rather than speculations about the future, it was a powerful tool indeed," he comments.

Other companies attempt to look forward and calculate the likely returns on their current investment in R&D. Traditionally, these calculations have been based on discounting future cash flows.

But discounted cash flow techniques have limitations. They have been criticised for dealing inadequately with uncertainty and failing to capture the value of unforeseen spin-offs.

One way of overcoming these problems is by breaking up the project into a number of phases, each of which has its separate discount rate. Another approach is the

application of options pricing

theory that was originally developed for valuing financia

Terry Faulkner, director of strategic planning at Eastman Kodak, is an enthusiast for this approach. "Our experience over the past few years has confirmed that the use of options pricing theory concepts brings valuable insights into the R&D valuation process." he says. He has found that an options approach often yields a substantially higher valuation

than a DCF approach. "An options thinking mind of the future," says Mr Faulkner in an article in Research & Technology Management.

But even this kind of sophisticated approach to R&D evaluation may have limitations. By concentrating on numerical indicators there is a danger that the less tangible benefits will be overlooked.

This point has been underlined by research by Luke Georghiou of the University of Manchester's science policy unit. He suggests that a more comprehensive list of potential benefits to the company needs to be drawn up, including the benefits to management practices and the organisation's capacity to absorb knowledge.

Given the complexity and controversy surrounding the measurement of R&D outputs, it is perhaps unsurprising that some companies prefer to view investing in R&D as an expression of faith in the future.

The case for this approach was made by James Niedel. R&D director of Glaxo Wellcome at last year's seminar where he argued that a pervasive sense of corporate optimism played an important role in the decision to invest in research. "If you don't invest in the future, you don't have a

# Burden shifts to suppliers

As outsourcing grows, components

■ The motor industry: by John Griffiths

makers are taking on responsibility for R&D costs

There is something of a paradox in the Department of Trade and Industry's research and development spending scoreboard when it comes to the world's motor industry. The R&D spending of most

big vehicle producers is shown to be rising sharply. This should not be surprising. Vehicle building is an industry product and its manufacturing processes subsume a broader spread of technologies than almost any other sector. The technologies available to it are themselves advancing at bewildering speed. Not least, sweeping changes to products and processes are being driven by proliferating environmental and safety legislation, as well as consumer preferences.

The fragmentation of vehicle markets into an ever greater number of niches - such as "lifestyle" four-wheel-drives, sports cars and multi-purpose vehicles (MPVs) - can also be expected to jack up the R&D bill, as the need for a broader model range increases and the opportunity for long production runs and their associated economies of scale diminish.

Yet a profound structural change is also going on within the industry which should reduce the vehicle makers' R&D spend: the outsourcing of an greater number of components and component systems to independent suppliers.

Not only are these suppliers typified by Robert Bosch of Germany, Magneti Marelli of Italy and Lucas Industries (soon to be Lucas Varity) of the UK - following the big vehicle

Mercedes-Benz' All Activity Vehicle concept the fragmentation of markets into niches will push up the R&D bill

makers into whichever region of the world they wish to make or sell cars. They are also being required to design and develop, as well as manufacture, these complex components. This is because even vehicle makers as large as General Motors, the world's biggest, are coming to regard their core role as being assemblers of vehicles rather than integrated manufacturers.

Thus an ever larger share of the total motor industry R&D burden is being borne by the supplier industry. In some, but by no means all, cases this does show up on the

DTI's motor industry scoreboard. Valeo. the French compopents group ranked 15th on the acoreboard, last year stepped up its R&D spend by 14 per cent, well shead of its 9 per cent rise in sales, as part of its drive to secure a broader spread of international business by increasing its systems design and development capabilities.

For some companies, such a jump could correctly be interpreted as a panic response to change after a period of underinvestment in R&D. By European standards, however, Valeo has been a consistently

Electronic sectors

above-average R&D investor at about 5 per cent of sales. GKN, T&N and Lucas of the ITK - each determined to be

> among the few dozen "global" companies into which the components industry is expected to coalesce within the next decade - also ramped up their R&D spending by significant amounts last year. However, the improvement was less impressive than their sales performance. GKN's 14 per cent increase in R&D spend, for example, trailed marginally behind a 17 per cent jump in sales and Lucas's 9 per cent rise compared with a 12 per

cent sales hike. On the face of it, last year's rise left Valeo well ahead of 10th-ranked Nippondenso, Japan's largest motor compo-nents group and among the most outward-looking of Japan's components suppliers.

But while Nippondenso's spending rose by "only" 7 per cent last year, this was despite a 1 per cent drop in sales as Japan's motor industry continued to be battered by recession and still left the R&D "spend" above 8 per cent of sales. Measured by such yardsticks, the UK motor components sector is at best an average performer

minening sectors

by North American and west European standards, at about 2.5 to 4 per cent of sales.

The big fluctuations showing up on this year's scoreboard for UK-based vehicle makers mostly reflect structural changes within the companies. Only Ford and the BMW-owned Rover Group have substantial R&D operations in the UK. The 19 per cent drop in Ford's UK spend last year in part reflected changes in how R&D is being shared between Ford's Duncton engineering centre in the UK and Merkenich in Germany as the "Ford 2000" giobalisation programme gathers

The 23 per cent jump at Rover Group is more encouraging - reflecting the more than doubling of investment at Rover planned over the next five or six years by its German parent, compared with previous investment levels under former UK owner British Aerospace. "Total investment in Rover will be at the rate of 2500m to 2600m a year to past the end of the decade, allowing us to undertake programmes we could not previously have contemplated," says a Rover

Not least, it will allow Rover to develop further its engine technology, as the industry prepares to grapple with tough new exhaust emissions stan-dards for European cars unveiled by the European

Commission last month.
Such legislative pressures are not only forcing up R&D spending, but also helping forge new alliances within the industry to tackle them. Thus the planned merger between Lucas and Varity Corporation, the US diesel engine and components maker, is intended to create not only scale scone mies but also a combined R&D effort greater than the sum of the individual companies' parts. Lucas is a world leader in brake components, for example; Varity, through its Kelsey-Hayes subsidiary, is a leader in electronic vehicle traction control systems. Together, as a Varity spokesman said at the merger's launch, "it's a combination which could be pretty hard to



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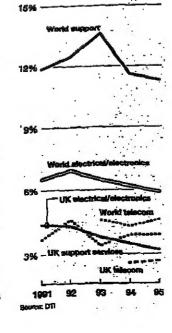
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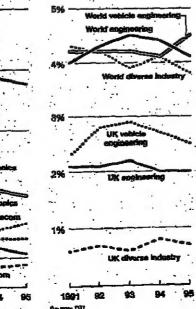
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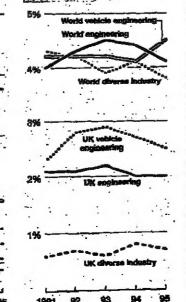
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Financial reporting: by Jim Kelly

### How to account for the intangible

What constitutes R&D expenditure and how it should be treated in company accounts is under debate

Cable & Wireless, the UK-based telecommunications group, must be wondering what it has to do to get on the R&D Scoreboard. Its 1996 accounts do contain data, painstakingly collected from around the business, but it may not make the next scoreboard. The reasons run to the heart of the many problems surrounding R&D and financial reporting.

inancial reporting.

In 1994 Sydney O'Hara, C&W strategic development adviser, said the company would provide figures for the scoreboard. Last year he said it was taking time to agree the basis of the figures with auditors KPMG. "The profile of R&D has escalated unbelievably within the company, and there

will be a figure next year," he said.

Mr O'Hara kept his promise in the
1996 accounts - which will be considered for next year's scoreboard. But
David Tonkin, whose consultancy
Company Reporting compiles the
scoreboard, believes the methods chosen by C&W for disclosure bar the
figures from inclusion. The two sides
are talking about the way forward.

C&W's accounts state, within the directors' report, that "Included within capital expenditure for the year is £36m of successful technical development which formed an inta-

BAD EXPENDITURE: BANKING DE TOP 300 HK COMPANIES

gral part of capital projects." A further 25m was charged to operating profits to cover various costs such as "support for research institutions". C&W believes £91m is therefore its R&D figure.

Mr Tonkin says that when he read the figures presented in this fashion, he felt strongly that he was not dealing with an "R&D culture". He added: "They may have bent over backwards but it may well be they failed because the message that's coming through is that they are actually not an R&D based company."

Chris Tyler, corporate financial accountant, agrees: "Fundamentally we are an operator not a researcher." He explains that C&W is "an operator of other peoples' kit which we have to tailor to fit us and then enhance". With no research laboratories, although C&W has access to other people's, Mr Tyler had to go out and search for the R&D costs.

The hasis of the C&W business is a "state of the art telecome system". Mr Tyler asked the company's fixed asset accountants to look at the system and using criteria from the current accounting standard on R&D, SSAP 13, to identify the development element of capital expenditure.

Such criteria included: feasibility studies for new technology; design of products, services, and systems involving new technology; design, construction, and testing of pre-implementation prototypes; and the building and operating of pilot systems using new technology.

The problem is that development expenditure under SSAP 13 should be written off or, in specific cases, capitalised as an intangible asset. Mr Tyler chose the disclosure he did, after talking to auditors KPMG, because he felt the £86m was fundamentally an integral part of fixed assets — and only secondly R&D expenditure, and therefore a tangible rather than an intangible asset.

Mr Torkin would like C&W to make

it explicit that SSAP 13 was used to

'No one really knows what is going on – what resources are

being committed'

identify the £86m and that a note should therefore appear to the fixed assets in the company's financial statement, not in the directors' report. But Mr Tyler believes this will lead to confusion because SSAP 13 is only used in such circumstances linked to intangible assets – and there is nothing intangible about C&W's telecoms

systems.

Mr Tonkin is also unhappy about the £5m disclosure. "This is a bit obscure. It sounds more like a gift." He explains that the objective of the R&D Scoreboard is to isolate the

spend on technology which is incorporated into products - "the wealth creation for the company," as he calls it. Mr Tyler says the £5m includes "our contribution to blue sky research."

Mr Tyler believes SSAP 13 has useful definitions but there are problems applying it to companies such as C&W. He says it works well in a drugs company where research costs can be later matched against the production of pills. But C&W either buys in its R&D or develops the bought-in fixed

assets of the system.

"Our R&D is all capitalised within our fixed assets," he says. And he is adament that he cannot have the 286m as both fixed and intangible: "You can't have it in two places." Again, the two sides are in talks

about what to do next year.

Considering the problems C&W had identifying R&D expenditure, it is not surprising that those whose job is to manage the creative processes of design, research and development have long been handicapped by the lack of quantitative data available. The Design Council is working on the problem - tracked by the Labour

Angela Dumas, research director at the council, says that work under way is focused on trying to quantify what goes on in the "fuzzy front end" of design and research - upstream of the point when product specification allows traditional management accounting techniques to start produ-

cing data on costs and benefits.
"No one really knows what is going

on - what resources are being committed," she says. As a result good ideas can "bump along the bottom", bad ideas can soak up resources, and innovations applicable in other industries can remain unrealised assets. Without crushing the creative pro-

cess, she wants to investigate what is

really happening - and to produce data that allows it to be managed

Three sets of academics are helping.
Three sets of academics are helping.
Professor Peter Miller of the London
School of Economics is involved in a
case study with a high-tech multinational, while Dundee University is
involved in accounting research on
the problem. And a performance measure study, to provide benchmarks, is
being undertaken by Dr Nick Oliver

of the Judge Institute, Cambridge.

The Design Council's attempts to get inside the "right hand brain" of companies to look at investing in design as a process is being keenly watched by Labour. A policy document on innovation, science and technology due soon will say that the competitiveness of UK companies has suffered from a "retreat from science" under the current government.

Labour believes that the kind of work being done by the Design Council into improving management accounting practices could help companies evaluate investment in research at the early stages of development. If the project yields data, Labour is likely to want it disclosed along with other R&D expenditure in the accounts of all UK companies.

■ Performance by country: by Clive Cookson

### Spending varies

The international R&D scoreboard shows huge variations between companies' performance in different countries. The UK has the lowest R&D intensity - 2.5 per cent of sales - but Italy is sliding fast. R&D spending by Italian

cent in each of the past two years and their R&D intensity, which was 3.9 per cent in 1993, was just 2.8 per cent last year. Flat, the Italian car giant, cut spending by 14 per cent last year – in contrast to the industry as a whole. This is parily a reflection of the fact

companies has fallen by 8 per

parity a reflection of the fact that Fiat has a different investment cycle to most of its competitors but even so it is not a good sign. The other prominent Italian company cutting back on R&D is Olivetti, the electronics group, with spending down from £186m in 1993 to £175m in 1994 and £153m last year.

France is also performing poorly, with a decline of 2 per cent last year and 5 per cent in 1994. Most of the large French engineering groups are cutting R&D spending, while Bull, once the champion of the French computer industry, recorded a spectacular 31 per cent fall in 1995.

At the other extreme is Sweden, whose corporate R&D spending has been rising fast

and leaped by 21 per cent in 1995. Swedish R&D intensity is now 7.3 per cent. The country's biggest spender is Ericason, the telecommunications company, admired throughout the IT industry for its devotion to R&D; last year Ericsson spent £1.47bn on R&D, equivalent to 15.3 per cent of sales.

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Swiss companies also have an excellent long-term record of maintaining R&D intensity (6.3 per cent last year). The link between the two countries is Asea Brown Boveri, the half-Swiss half-Swedish engineering group, whose spending rose by 12 per cent to \$\text{E1.69bn}\$ in 1985 (ABB appears under Switzerland in the scoreboard because of its head-quarters there).

Among large countries, the US performed most impressively last year, with an 11 per cent increase in R&D. This was led by the two auto giants, General Motors and Ford, well ahead of leading electronics companies, Siemens of Germany and Hitacki of Japan, at the head of the international scoreboard.

Japan. In contrast, has recorded a flat R&D expenditure for the fourth year in succession. The R&D intensity of Japanese companies has fallen from 5.2 per cent to 4.9 per cent since 1982.

R&D EXPENDIT	Current (A&O Spending 2700)	%	Sales	RAD %	Cost of femals 1900	MLO 20 7	ME	1993 E'199		1091 2000		Carrest Riil) Spending 2000	% change			Cost of 1 family (2000)	GEOF				1901 2000		Current RED Spending PTRE	% charige	Spice I	A California in	Count of R	SDEE P		MG - 1982 MG - 2900	
Ult: All companies composite Glaco Welcome Smith/Gine Beachure Unitery Zeneca Shelf Transport & Trading General Sectric British Teleconstrunctations Polic-Paryon Rauders Imperial Chemical Industries ICL Silemens Fort Motor British Petroleona British Petroleona BTR Nortel Technology Stebs Lucas Industries JSM	9,133,546 1,200,000 553,000 565,000 549,000 412,000 271,000 285,000 185,000 149,800 132,000 114,000 114,000 114,000 112,600 112,600 105,700	4 0 2 3 5 6 1t 1 2 5 20 1 -14 8	542,541 7,973 7,911 1,516 4,896 69,583 13,883 13,883 13,883 13,883 10,289 3,114 1,289 5,586 5,741 9,778 9 2,146 4,595	_	29.972,528 1.446,900 606,000 1,072,000 355,000 3,851,000 332,000 1,522,000 183,000 183,000 1,22,000 1,	30.5 83		8,766,673 1,204,300 638,000 518,000 437,000 406,000 218,000 158,000 173,000	8,274,319 ; 11,084,500 575,000 518,000 490,000 528,000 223,000 177,000 208,000 177,000 207,000 161,000 70,000 90,600		Hilligitoms Exam Chemical Laird Moints APV Megght Hepworth Xenova Afted Comman CC Heesis Fairey Deford Instruments Cobases Creda International Assn Rabber Exmother United Utilibes Poet National Grid ProverGen	10,500 10,252 10,200 10,100 10,160 10,160 9,300 9,150 9,300 8,959 8,774 8,700 8,600 8,600 8,600 8,456 8,500 8,136 8,136	8 4 23 25 3 -1 8 25 3 -1 8 25 3 -1 8 25 3 -1 8 24 4 7 16 18 4 4 25	3,453 462 883 385 385 385 385 176 175 175 185 185 196 196 196 196 196 196 196 196 196 196	03 21 11 35 11 22 45 73 19 28 45 73 19 28 45 73 19 28 45 73 54 65 65 65 65 65 65 65 65 65 65 65 65 65	89,300 108,524 25,500 9,400 16,800 12,782 41,500	11.8 9.4 407.4 1007.4 100.5 20.4 100.5 20.5 11.9 46.9 11.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11.9 46.9 11		11,400 9,873 8,309 8,100 9,806	10,500 6,348 8,100 6,500	10,400 7,357 7,400 6,200 11,000 8 7,700 4,257 5,149 3,132 6,149 3,150 6,100 5,800 6,100 5,800 6,100 5,800 6,100 5,800 6,100 6,	Tadpole Technology Gramples BMI Well Pownii Duffryn Hussing Tetopoc FM Inspec Withe Redstone Technology Deta Phrantio Synon Englinenting Nation Historywelf Industrial Control Services Esterprise Di Courtaukin Yestifan Drack Tutal Di Grasz Brissin	3,024 2,953 2,953 2,957 2,917 2,900 2,819 2,757 2,755 2,750 2,653 2,500 2,500 2,462 2,462 2,460 2,360	4 -9 1 5 12 52 2 8 41 22 1 22 2 8 60 7 70 6 55 1 50 14	24 120 90 22 822 826 1.122 81 142 22 1,019 374 258 54 752 1,25 666	126 25 33 04 02 14 14 12 13 30 87 20 30 20 30 40 21 21 21 20 30 30 40 40 40 40 40 40 40 40 40 40 40 40 40	179 7,806 4,376 17,587 26,400 25,100 2,016 1,089 9,967 8,700	568.4 37.8 56.6 11.2	18 22 22 22 23 24 22 23 24 24 24 24 24 24 24 24 24 24 24 24 24	268 1,858 248 3,688 310 2,888 310 2,888 310 2,888 310 2,888 310 2,100 30,00 4,55 320 1,55 320 1,55 320 3,10 3,10 3,10 3,10 3,10 3,10 3,10 3,1	3.748 3.748 5.238 6.2695 6.2695 6.3000 6.5076 6.507
Rower Ritons-Poulenc Rotter BOC BOC BOOL Bools Bools Russi Becironics Pitter TMM Pillougion Smitts Industries Autoric Electric Burstan Castrol Hanson Victors BAT Industries BAT Industries British Muchan Faels Autor Faels	97,900 97,500 91,500 87,000 87,400 84,697 52,404 92,000 48,200 44,000 43,000 43,000 43,000 39,001 37,700	23 4 14 0 -12 -2 18 11 -6 12 -10 105 2 0 -14 -12	1,289 1,289 3,544 4,308 8,601 950 2,992 2,676 2,993 3,049 11,184 21,375 8,025 1,344 21,375	22 7.6 26 3 1.5 0.8 6.8 2.5 1.7 1.5 0.4 3.8 0.2 3.2 1.7 1.5	49,900 55,400 235,300 211,700 823,000 21,700 82,100 32,700 121,000 1,765,000 29,300 1,765,000 589,000 88,000 1,947 98,800	223 176 36.9 51.7 31.8 7.2 213.4 148.3 71.8 41.9 91.4 180 39.2 2.5 146.5 37 73.8 30.3.1	16.6 15.9 16.2 17.1 19.3 31.6 19.6 15.3 11.1 20.9 12.8 20.5	79,600 85,000 75,000 75,000 75,000 75,000 45,527 47,500 42,500 42,000 42,000 42,000 42,000 43,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40	82,700 85,500 85,000 86,000 86,000 80,000 77,907 52,165 49,000 48,500 48,000 41,000 41,000 84,000	81,000 77,400 81,200 82,000 89,000 89,000 79,514 49,559 34,200 45,900 45,900 26,000 23,000 35,000 35,000 37,700	Post Office Altright & Welson Altright & Welson Altright & Welson Sage Thames Water Presi Chath Security Seven Trent Telemetrix Ousity Software Products Victoria International Logica Cristial Mobile Communicatio Doublade Printing Sciences Missys Ceda TLS Hostyres Cautals Planmareuticals	8,000 8,000 7,959 7,900 7,657 7,400 7,400 7,267 6,710 6,510 6,600 6,500 6,000 6,000 6,000 6,000 6,000 6,000	0 2 11 258 4 22 3 16 47 40 49 20 52 27	5.673 700 356 2.094 1.173 553 725 1.095 1.005 1.	91 11 22 04 7.7 5.4 1 04 1.7 26 6 42 19 19 19 19 19 19 19 19 19 19 19 19 19	11.200 4,017 1,422 3,530 7,271	45.1 91.79.2 45 45 22.8 33.1.9 45.3 33.1.9 45.3 191.4 181.4 46.2 46.2 46.2	169 17.4 10.5 27.4 17.6 86 86 73 20.1 15.6 11.7 20.7	3.400 5,015	4,500 6,363 4,163 2,369	7,000 7,224 1,000 7,98 7,000 7,779 6,400 2,000 5,200 4,800 14,320 1,805 2,700 3,632 1,512	J Bibby Solver Northunbelan Water Wassall Calles International Peptide Thatapeutica Lore & Barat Division Marnier-Swain Barborn loides Kernmod Appliances Bernard Machines Alconalise Kalumacoo Computer BTG Wagoo Industrial Veruality Macro 4 Serior Engineering Ensex & Selfolit Water	2,256 2,273 2,200 2,200 2,185 2,146 2,134 2,124 2,127 2,117 2,119 2,112 2,027 1,980 1,952 1,961 1,908	6 13 29	755 318 973 1 0 431 5 5 12 14 13 25 5 7 3 14 13 25 7 3 14 13 25 7 3 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15	03 0.5 0.7 0.2 218.5 0.5 17.7 1.5 0.5 17.7 1.5 0.5 15.1 7.5 0.6 15.1 7.5 0.6 15.1	1A 15 15,501 11 15 1,524 6,522 7,667 1,727 1,802 910 12,504	77 4 45 9 11 1208 3 1400 13.8 16 1400 12.8 11 138.2 17 27.6 9	101 33 14 21 15 15 15 15 15 15 15 15 15 15 15 15 15	389 2.55 963 7.75 100 1.80 984 15 984 15 982 24 282 24 283 283 1.86 880 2.13 1.86 880 2.13 1.74	# 7.370 1.400 1.400 2.472 6 5 5 1.542 5 5 5 5 6 1.542 5 5 6 1.542 6 5 1.687 9.
Miniorale Ti Esso Asea Brown Boveri BCC Roche Products Herelott-Pactoral Rectolt & Colman Smith & Hephere Tato & Lyle Johnson Mistifrey Action Best Kerlak Kerlak Verlay Europe BSA Resson Hestional Power Cookson Bayer	36,708 36,300 36,000 31,000 31,700 28,400 28,400 28,400 28,300 27,200 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 24,300 24,300	52 - 1 9 9 15 10 20 1 5 15 8 5 7 26 51 39 4 11 26	2,965 1,450 4,767 1,062 4,362 2,263 1,025 4,510 413 255 6,228 1,045 1,163 2,363 1,560 1,56	1.25 0.8 1.7 1.28 0.9 1.7 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8	75,517 88,800 320,900 16,506 116,000 2,967 77,852 155,700 73,000 154,800 33,000 141,000 8,465 51,803 163,000 75,500	259.7 40.9 11.2 15.7 1034.4 13.9 18.8 18.9 18.8 177.6 14.4 19.3 304 48.8 15.3 30.2 20.2	21.7 16.5 16.5 21.6 9.3 19.6 18.4 11.8 11.7 19.4	24,152 41,300 36,400 22,349 25,700 25,700 22,750 23,800 24,800 24,800 27,900 18,000 18,000 18,000 18,000 18,000 18,000	20,000	14,223 38,800 22,400 24,000 23,300 14,176 15,940 24,300 11,800 22,388 28,000 22,388 28,000 11,600 17,000 17,000 13,100	BPS Industries Suny Sunderson Bectronics Scapa Acom Computer Taxos Audustents Pation J Salmsbury British Alcan Abstricture Learnosti: & Buschett Manag Hindom Whitbread Yorkabin Water JM Grausby ASTEC Anglian Water FRI Learno Yale Case	5,900 5,862 5,807 5,746 5,746 5,739 5,500 5,500 5,400 5,400 5,132 5,132 5,132 5,100 5,100 5,100 5,100	25 127 5 5 14 106 15 17 66 67 6 218 1 8	1,229 1,770 28 39 228 91 11,257 1,005 24 99 99 91 99 91 196 91 196 20 70 196 20 70 196 20 70 70 70 70 70 70 70 70 70 70 70 70 70	0.4 0.3 10 14.7 2.4 6.1 0.5 22.9 5.8 1.4 0.7 0.8 0.3 1.7	25,000 200 10,002 1,440 277,000 10,400 83 3,717 155,200 91,000 6,241 5,293 4,855 125,100 36,548	79 3442 223 7756 573 3874 2 529 7785 1468 535 625 952	16.6 35.2 14.6 13.2 17.7 7.7 12 17.8 10.8 17.5 17.5	4,672 2,551 5,508 1,808 4,800 4,700 1,300 3,270 5,106 1,700 1,300 5,446 4,180 4,180 5,186 4,180	4,079 1,537 5,536 3,092 3,239 1,444 4,800 5,100 5,100 5,100 5,119 5,138 2,800 4,800 4,800 4,800 4,800	1,900 2,757 790 5,582 2,543 1,458 4,000 7,000 5,000 5,000 4,450 2,786 2,900 4,451 5,714 2,786 2,900 1,198	Parsonnes Orderd Nablecular Electronic Data Processing Persons Vesper Thornycots Assign Misocrotes Technology Paziewood Foods Thom Elel B Elect Cell. Microsystems Chloride South West Watter South West Watter Souths Power Warde Storays John Weddington W Comiso Persis Parising Technologies Jayes  Lings Parising Technologies Lings	1,754 1,739 1,723 1,710 1,702 1,700 1,700 1,700 1,700 1,868 1,868 1,868 1,860 1,800 1,800 1,800 1,800 1,500 1,501 1,502 1,504 1,502	4570 10 10 10 7 29 16 6 52 12 37 3 0 7 -11 -2 8 6 54 4 4	20 839 4,507 104 20 111 286 1,716 95 259 75 452 15	1 25 13.3 0.5 1.5 0.0 1.5 0.0 1.5 0.0 0.1 1.7 0.6 0.1 1.7 0.6 0.1 1.3	654 6,434 27,900 227,100 227,100 2,139 2,139 2,139 2,139 128,500 128,500 11,244 1,503 11,244 1,503 11,244 1,503 11,244	11.5 998.3 253.9 14.3 25.9 16.5 550.3 12.5 16.5 17.7 1.9 1.2 10.3 10.3 10.3 10.3 10.3 10.3 10.3 10.3	5 1.6 1. 2 20. 2 1. 2 2 1. 2 2 1. 2 2 1. 2 2 1. 2 2 1. 2 2 2 1. 2 2 2 1. 2 2 2 1. 2 2 2 2	1862 1,065 166 1,236 1863 1,863 1000 1,200 100 1,200 1566 1,566 1,566 1,566 1,153	5 376 5 50 6 1,954 2 990 1 1,382 5 1,283 2 5,800 2 1,776 1 1,700 1 1,000 1 1,000 1 1,287 3 1,287 3 1,283
Militaro Focasia British Bioleach Unified Blacesta Parak Xaray Amisesiam halmanational Caray Sectomica Vocational Walliams Boenthorpa Caribury Schweppies Curamies Engine De La Rue Ceffech Medican Hirtz Unifiech Serna Engisch Chima Clays Scritto Caribur Curamanicaliona	23,423 22,206 21,200 20,600 20,500 20,300 20,100 18,121 18,000 17,867 17,200 16,900 16,114 16,000 16,000	-12 27 -5 -5 2 5 21 4 22 30 5 40 18 116 12 38	3,436 4,739 325 1,153 1,590 4,776 455 747 256 2,604 365 678 886 15	30.4 773.8 0.8 0.5 6.2 7.7 1.8 1.3 4.1 0.4 2.3 100.8 6.6 0.5 2.4 1.8 100.2	556 101,500 244,500 12,800 135,000 135,000 3,257 55,100 13,000 412,101 412,101 412,101 12,700 8,902 75,700 288 100,000	31652.7 4159.1 19.9 663.5 310.2 19.4 14.9 81.1 31.2 17100 130 4.1 129.1 21.3 5566.3 15.9	16.3 17.4 8.3 26.7 15.8 18.2 15.8 17.4 13.4 19.1 26.7 16.2	28,716 18,332 22,200 22,000 19,295 16,315 19,300 15,551 13,800 16,502 11,900 12,000 13,901 13,901 13,901 13,901 13,903 11,582 19,648	14,824 14,100 8,520 17,322	13,580 15,171 17,800 14,800 14,800 3,957 12,800 11,800 6,286 5,800 11,905 5,700 12,494 13,170 10,500 3,571 16,714	Saboock Interrespond STP Peristany Peristany Peristany Peristany Peristany ES Body Stop International Contract International Peristany P	4,802 4,714 4,831 4,407 4,300 4,300 4,300 4,203 4,203 4,200 4,200 4,142 4,100 4,057 4,000	119 55 . 31 50 . 8 30 30 17 8 8 30 17 8 8 9 110 -111 -6 -5 34 81 9 5	755 347 63 384 422 257 8 154 81 154 81 14 342 833 1,459 193 365 365 318	0.6 1.4 7.4 1.1 1.7 53.8 0.3 2.8 5.2 30.1 1.2 0.5 0.3 2.1 1.1 1.6	4,730 13,536 10,436 8,900 42,000 6,222 3,394 13,500 10,446 51,900 67,7 67,7 61,524	97.9 2 32.7 1 1 2 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3	14.7 17.2 17.2 18.3 18.8 18.1 18.7 18.6 18.8 18.8 18.8 18.8 18.8 18.8 18.8	2.191 3.047 3.532 4.044 4.000 3.200 3.500 3.505 2.000 4.700 4.419 4.300 2.974 3.662	1,577 1,849 4,935 4,935 4,935 4,932 2,500 2,500 3,161 3,203 2,700 1,400 2,700 1,400 2,700 1,400 2,700 1,400 2,700	1,189 1,310 3,707 3,658 1,658 1,2227 3,000 2,781 2,574 309 3,900 600 1,671 2,660 1,600	Merenten Tortics Serventex Basi Fertinentity Conswell Parities Burnfleid Jenetard Cheming Cape Hades MacLelien Briden Votex Able Syllone Porvair Turnstell Amerade Hese Camdramatic Trace Computers David S Smith Southern Encuric	1.500 1.472 2.468 1.431 1.408 1.406 1.400 1.400 1.386 1.386 1.384 2.334 1.324 1.324 1.321 2.331 1.300 1.300	\$16 170 41 1951 - 36 17 7 9 5 8 31 5 44 51 8 8 8	28 57 56 48 27 7 7 44 438 438 44 46 1 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	9.7 2.2 2.2 1.5 8.5 0.1	914 1 20 20 1.016 1 1.577 3.730 1 1.577 3.730 4 1.500 7.510 1 1.554 1	12.8 10.1 10.1 12.1 10.1 10.8 10	2.05 1.36 1.0 1.0 1.0 1.0 1.4 1.5 1.2 1.5 1.2 1.2 1.2 1.2	90 1,873 11 1,383 96 17 1,178 15 906 53 998 51 1,285 900 1,400 10 1,	1,586 1,071 581 433 741 1,141 1,346 583 1,001 1,753 785 696 1,857 1,984
AcQuanel Information Systems Arja Wiggles Appleton Datapity Tratalpar House Morgan Crucible BSG Informational Resident Chiroscience Mil Aegis Blue Organisation Booker Blue Orcia Industries Charles Charles Laporte Life Sciences Informational Life Sciences Informational Life Sciences Informational Life Sciences Informatical Life Sciences Informa	14,500 14,500 13,500 13,100 12,501 12,001 12,001 12,000 11,900 11,900 11,400 11,300 11,300 11,101 11,101	19 720 28 7 11 9 39 14 12 26 -16 1 9 23 -54 -35	147 1,967 4,907 3,721 843 2,503 1,322 3,401 2,512 3,401 1,775 1,105 3,726 1,055 205 3,601	10.5 0.4 0.2 0.5 1.5 1.5 0.5 241 0.5 0.7 1 0.3 1.1 5.4 1.9 3	3,350 121,200 80,160 55,300 55,300 149,500 3,44 53,495 9,600 249,000 155,100 155,100 155,100 15,700 11,721 22,000 11,100	461 12 16.6 16.9 23.3 8.3 87.0 17.0 22.5 12.5 12.5 12.5 17.6 25.2 8.3 17.5 87.8 88.2	9 7.7 12.2 17.2 12.8 11.9 30 15.2 15.7 18.6 15.4 14 15.1 13.6 9.2	19,175 13,500 12,100 18,770 12,200 11,400 8,693 10,700 9,200 12,500 12,500 12,600 12,600 10,400 8,027 24,000 17,100	7,900 13,400 8,400 8,500 8,600 9,600 6,005	13,400 6,500 15,200 5,890	Aurtey Spiras-Serco Engineering Proto-Mis informational Advest HJ Halaz Conts Vyelia Powerscrupt International Aurent Diograssics Deem International Busin Liberational Busin Liberational Wheeson Brant International Wholesity Hurtileigh Tachnology Palarson Zachonis Turkshire Citerates	4.000 3.989 3.984 3.844 3.845 3.653 3.457 1.206 3.306 3.202 2.162 2.162 3.167 3.104 3.062 3.105	21 10 -36 -32 -7 -36 0 28 52 10 10 48 7 8 10	96 343 1 3 86 143 144 3,784 92 387 128	0.6 1.8 2 1.9 0.7 1.9 10 3.6 10 3.6 2.3 2.3 2.1 3.4 1.1 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5	14,162 6,569 16,532 126,000 7,564 666 5,551 11,651 11,651 11,651 11,65 11,651 11,65 11,651 11,65	238 1838 2 2 2 1 1 2 2 2 1 1 2 2 2 1 1 2 2 2 1 1 2 2 2 1 1 2 2 2 1 2 2 2 1 2 2 2 1 2 2 2 2 1 2	87 32 12 12 12 12 12 12 12 12 12 12 12 12 12	3.616 3 3.147 2 2.992 4.742 3 3.100 6 2.977 2 3.725 3 3.1289 2 2.298 2 1.390 2 2.298 3 3.2589 2 1.390 2 2.2589 3 3.2589 2 1.390 2 2.3589 3 3.2589 2 3.2589 2 3.2589 2 3.2589 3 3.2589 2 3.2589 2 3.2589 3 3.2589 3	3,380 3 2,844 1 2,526 3 3,700 7, 2,614 2 1,754 2 2,774 2 2,830 1, 1,014 2 2,536 2,581 1, 2,581 1, 3,581 1,	1,820 1,827 1,500 1,551 1,851 1,870 1,80 1,80 1,80 1,80 1,80 1,80	Physics Subm Handburgh Han	1,273 1,270 1,248 1,295 1,186 1,135 1,103	5 28 4 10 -2 12 -1 15 8 15 22 12 4 23 -5 33 -5 6 6	55 33 39 26 57 70 1,309 1,209 117 60 117 80	12 1 12 1 13 1 15 1 15 1 15 1 15 1 17 2 18 1 17 2	5,489 2 1,283 1 1,013 1 2,007 2 1,003 2 1,000 1 1,589 2 1,589 2 1,589 1 1,342 8 1,132 1 1,342 3 1,134 2 1,134 2 1,134 2 1,134 3 1,134	3.2 0.2 12.9 6.1 27.6 1.1 16.3	7,23 1,00 1,22 1,40 1,00 7,16 99 1,30 1,30 1,30 1,37 1,12 79 1,09 1,09 1,09 1,09 1,09 1,09 1,00 1,00	8 1,141 7,640 2 1,632 1 574 1 940 0 400 6 820 0 820 1 970 9 1,572 1 999 1 1,572 1 999 1 1,572	1,784 531 765 1,389 1,134 1,877 788 677 1,400 1,131 874 1,673 1,100 764 765 1,013 1,100 764

